City of West Plains, Missouri

Basic Financial Statements Year Ended December 31, 2024



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Honorable Mayor and Board of Aldermen City of West Plains West Plains, Missouri

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the City of West Plains, Missouri, as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the City of West Plains, Missouri, as of December 31, 2024, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the City of West Plains and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Change in Accounting Principle

As described in Note 1 to the financial statements, during the year ended December 31, 2024, the City adopted new accounting guidance, GASB Statement No. 101 – *Compensated Absences*. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 City's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison, and pension information be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of

preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying combining nonmajor funsds financial statements and Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Combining Nonmajor Fund financial statements and the Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 23, 2025, on our consideration of the City of West Plains, Missouri's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of West Plains, Missouri's internal control over financial reporting and compliance.

KPM CPAs, PC Springfield, Missouri

KPM CPAS, PC

June 23, 2025

Management's Discussion and Analysis

Management's Discussion and Analysis December 31, 2024

The Management's Discussion and Analysis of the City of West Plains' financial performance provides an overview of the City's financial activities for the year ended December 31, 2024. Please read it in conjunction with the City's financial statements.

Financial Highlights

- Significant projects completed during this fiscal year include the purchase of a new fire pumper truck, police and
 utility vehicle replacements, and purchase of the building at 601 Washington. The City completed interior and
 exterior remodeling efforts at city hall to create new offices, replace an old breakroom and create a more secure
 IT environment. New bathrooms were installed at Galloway Park.
- In this fiscal year, the City completed work on significant grant-funded projects including the first phase of Garner Villas, an affordable housing complex for senior citizens, anticipated to create 48 new homes for citizens. Other projects that were completed include two regional stormwater detention basins which ensured the City's ability to quickly recover from flooding events in early 2025. In October 2024, the City also broke ground on the new railroad overpass on Highway 160 which is anticipated to be complete by the end of 2025.
- Major utility accomplishments during the fiscal year included continued replacement of old water meters and review of billing to implement process improvements. City utilities continued work with vendors and MIRMA (insurance carrier) to investigate the November 2021 fire at the Lincoln Substation and move forward with rebuilding the structure. The old structure was removed in Spring of 2024 and construction of the new structure is nearing completion with plans to energize the substation in Summer of 2025. City utilities also completed the 69kV line in 2024, meeting contractual requirements with Show-Me Power.
- During the year ended December 31, 2024, the City adopted GASB Statement No. 101 *Compensated Absences*. Beginning net position has been restated to reflect the application of the new pronouncement. The tables in the Management's Discussion and Analysis for the year ending December 31, 2023, have been updated for the restatement.

Using this Report

This report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities provide information about the activities of the City as a whole and present a longer-term view of the City's finances. Fund financial statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the City's operations in more detail than the government-wide statements by providing information about the City's most significant funds.

Management's Discussion and Analysis

December 31, 2024

Government-Wide Financial Statements

One of the most important questions asked about the City's finances is, "Is the City as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and Statement of Activities report information about the City as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the City's net position and changes in it. The City's net position — the difference between assets and liabilities — is one way to measure the City's financial health, or financial position. Over time, increases or decreases in the City's net position are one indicator of whether its financial health is improving or deteriorating.

In the Statement of Net Position and the Statement of Activities, we divide the City into two kinds of activities:

Governmental Activities: Most of the City's basic services are reported here. Taxes are the primary source of financing for these activities.

Business-Type Activities: The City charges a fee to customers to help it cover all or most of the cost of certain services it provides. The City's utility services are provided here.

Fund Financial Statements

The fund financial statements provide detailed information about the most significant funds and not the City as a whole. However, the City Council establishes many other funds to help it control and manage money for a particular purpose or to show that it is meeting legal responsibilities for using certain taxes and grants.

Governmental Funds: Most of the City's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. The differences between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and the governmental funds are shown in a reconciliation following the fund financial statement.

Proprietary Funds: When the City charges customers for the services it provides – whether to outside customers or to other units of the City – these services are generally reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities.

Notes to the Basic Financial Statements

The Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Management's Discussion and Analysis

December 31, 2024

Government-Wide Financial Analysis

Net Position

The following table presents the condensed Statement of Net Position for the City as of December 31, 2024 and 2023, as restated:

	_		Total	Total
	Governmental	Business-Type	December 31,	December 31,
	Activities	Activities	2024	2023
Assets				
Current and other assets	\$ 13,306,970	\$ 18,690,441	\$ 31,997,411	\$ 35,792,304
Capital assets	45,437,745	52,837,216	98,274,961	88,738,432
Total Assets	58,744,715	71,527,657	130,272,372	124,530,736
Deferred Outflow of Resources				
Deferred pension outflows	2,077,565	839,782	2,917,347	2,222,104
Liabilities				
Other liabilities	2,846,652	3,824,424	6,671,076	7,578,907
Long-term liabilities	300,005	1,657,046	1,957,051	3,213,288
Total Liabilities	3,146,657	5,481,470	8,628,127	10,792,195
Deferred Inflow of Resources				
Deferred pension inflows	158,479	24,551	183,030	538,047
Net position				
Net investment in capital assets	45,180,319	51,572,892	96,753,211	85,298,850
Restricted	6,563,941	95,387	6,659,328	8,082,120
Unrestricted	5,772,884	15,193,139	20,966,023	22,041,628
Total Net Position	\$ 57,517,144	\$ 66,861,418	\$ 124,378,562	\$ 115,422,598

Total net position of the City increased by \$8,955,964 for the year due to current year activity. Total liabilities for the City decreased by \$2,164,068. Restricted net position of the City totaled \$6.7 million as of December 31, 2024. This amount represents monies that are restricted for debt service as well as for various projects within the City.

Management's Discussion and Analysis

December 31, 2024

Changes in Net Position

The following table presents the Changes in Net Position for the City for the year ended December 31, 2024 and the year ended December 31, 2023:

	Governmental Activities	Business-Type Activities	Total Year Ending December 31, 2024	Total Year Ending December 31, 2023		
Revenues						
Program Revenues						
Charges for services	\$ 2,216,266	\$ 26,331,577	\$ 28,547,843	\$ 28,574,868		
Operating grants and						
contributions	3,312,370	-	3,312,370	2,060,316		
Capital grants and						
contributions	5,308,362	2,020,921	7,329,283	1,022,429		
General Revenues						
Sales taxes	9,666,996	-	9,666,996	9,014,766		
Ad valorem taxes	1,028,032	-	1,028,032	992,714		
Motor vehicle and gas taxes	654,927	-	654,927	621,874		
Other taxes	1,462,447	-	1,462,447	1,402,467		
Franchise taxes	1,784,524	-	1,784,524	2,144,010		
Interest	489,720	809,135	1,298,855	1,355,296		
Other revenue	130,333	1,025,916	1,156,249	808,055		
Total Revenues	26,053,977	30,187,549	56,241,526	47,996,795		
Expenses						
Administrative	431,400	-	431,400	566,202		
Human resources	566,006	-	566,006	600,237		
Information technology	160,061	-	160,061	124,656		
Building maintenance	163,104	-	163,104	148,220		
Fleet management	617	-	617	4,864		
Public relations	50,732	-	50,732	50,058		
Building official	171,067	-	171,067	175,902		
City attorney	52,091	-	52,091	59,617		
Court	174,868	-	174,868	183,721		
Police	3,632,893	-	3,632,893	3,916,343		
Animal control	83,016	-	83,016	93,800		
Emergency management	122	-	122	16,141		
Fire	1,808,105	-	1,808,105	1,664,938		
Airport	432,817	-	432,817	526,434 4,084,212		
Street Cemetery	4,529,153 146,805	-	4,529,153 146,805	4,084,212 146,402		
Shop	88,240	-	88,240	100,475		
эпор	00,240	-	00,240	100,473		

Management's Discussion and Analysis

December 31, 2024

	Governmental Activities	Business-Type Activities	Total Year Ending December 31, 2024	Total Year Ending December 31, 2023			
Health	25,710	-	25,710	27,705			
City hall complex	113,405	-	113,405	104,476			
Planning and zoning	164,813	-	164,813	333,601			
Economic development	2,840,412	-	2,840,412	2,063,330			
Tourism	645,005	-	645,005	463,182			
Parks and recreation	1,335,150	-	1,335,150	1,174,684			
Golf	537,668	-	580,932				
Transit	292,913	-	292,913	280,876			
Library	779,768	-	779,768	718,564			
Civic center	1,255,923	-	1,255,923	1,229,969			
Senior citizens	25,439	-	25,439	27,347			
Other	70,593	-	70,593	38,303			
Debt service	23,334	-	23,334	39,056			
Water	-	2,387,271	2,387,271	2,288,019			
Sewer	-	2,730,281	2,730,281	2,545,690			
Electric	-	17,066,339	17,066,339	17,551,158			
Refuse	-	3,595,739	3,595,739	3,827,054			
Fiber		151,878	151,878	178,589			
Total Expenses	20,601,230	25,931,508	46,532,738	45,934,757			
Transfers	525,837	(525,837)	-	-			
TIF closeout	(752,824)		(752,824)				
Increase in Net Position	\$ 5,225,760	\$ 3,730,204	\$ 8,955,964	\$ 2,062,038			

Governmental Activities

Governmental activities increased the net position of the City by \$5,225,760. Tax revenues for the City were \$14,596,926, which represents 56% of the funding of these activities. Program revenues for the functions totaled \$10,836,998 or 42% of the funding. The following table shows the cost of the City's nine largest programs as well as each programs' net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the taxpayers by each of these functions.

Management's Discussion and Analysis

December 31, 2024

Net Cost of the City of West Plains' Nine Largest Governmental Activities

	Total Cost	Net Cost
	 of Services	 of Services
Police	\$ 3,632,893	\$ 2,781,645
Fire	1,808,105	1,232,792
Human Resources	566,006	566,006
Street	4,529,153	391,713
Economic development	2,840,412	351,644
Parks and recreation	1,335,150	1,125,896
Tourism	645,005	320,930
Library	779,768	637,288
Civic center	1,255,923	850,254
Other governmental activities	 3,208,815	1,506,064
	\$ 20,601,230	\$ 9,764,232

Business-Type Activities

Business-type activities increased the City's net position by \$3,730,204. The increase in the prior year was \$1,424,676.

Financial Analysis of the City's Funds

The combined fund balances of the City's governmental funds as of December 31, 2024, were \$10,983,932. The General Fund increased by \$87,806. The Grants Fund did not change, the Transportation Sales Tax Fund increased \$869,604, the Capital Improvement Sales Tax Fund increased by \$144,319, and the Nonmajor Funds decreased \$1,129,235.

General Fund Budgetary Highlights

Differences between the original and the final amended budget can be summarized as follows:

The original budget is prepared and approved prior to the beginning of the fiscal year. The budget is reviewed and amended each year as necessary. Department heads recommend changes to budgeted expenditures as administration evaluates the revenue sources for necessary amendments. This information is reviewed by the City Administrator as to the effect the changes will have on expected cash flow. The amended budget is prepared and presented to Council for approval by ordinance prior to the end of the fiscal year at a public meeting.

Capital Asset and Debt Administration

Capital Assets

Capital assets of the governmental activities were \$45.4 million (net of accumulated depreciation) as of December 31, 2024. This represents a \$4.4 million net increase from the prior year due primarily to current year additions being greater than current year disposals and depreciation. Capital assets for business-type activities were \$52.8 million as of December 31, 2024. This represents a \$5.2 million increase from the prior year due to current year additions being greater than current year disposals and depreciation.

Management's Discussion and Analysis

December 31, 2024

Debt Administration

Total debt of the governmental activities as of December 31, 2024, was \$257,426, which is down \$752,510 from the prior year.

Total debt of the business-type activities as of December 31, 2024, was \$1.3 million, which is down \$732,728 from the prior year.

Economic Factors and Next Year's Budget

The largest consideration for the government-type activities budget is given to anticipated sales tax revenue. Through May 2025 the City's sales tax revenues are up 1% over the previous year and use tax revenues are down 3% from the previous year. Use tax revenues are highly volatile; last year's use tax revenues were 23% above budget and 7% higher than the prior year. FY2026 sales and use tax revenue is projected to increase 3% over the current year results. Capital sales tax revenues were up 5% in 2024 and transportation sales tax revenues were up 5% in 2023. Both of those revenues are projected to see an increase of 3% through 2026. In April 2023, voters approved a 3% local sales tax on the retail sale of marijuana. The tax went into effect on January 1, 2024 with the first revenues received from the state in March 2024.

The City anticipates some positive economic factors in the next fiscal year. A national IT firm has approached the City with plans to locate to West Plains, bringing an estimated 200 jobs to the area within the next five years. A major employer in the area, Leonardo DRS, has planned a significant investment in their West Plains campus over the next ten years. These additions will bring jobs and tax revenues to the local economy. The City is also making great strides in the construction phases of major grant projects including a railroad overpass at Highway 160 (Independence Avenue), replacement of the St. Louis Street Bridge, flood mitigation opportunities, and new housing at Garner Villas. During the next few months, the City will utilize its comprehensive plan including priorities set by citizens and council to compile the 2026 Budget. These data sources will help align the spending of local government funds with the priorities of the community, provide resources for better strategic planning and maintain the City's commitment to provide financial stability for future investments in its workforce and infrastructure.

The City's hotel/motel tax resulted in revenues of \$350,280 during FY24 and is budgeted to bring another \$345,000 in the current fiscal. The City uses these funds for promotions and grants to help bring tourism and events to West Plains. These tax revenues funded various events during the Total Solar Eclipse weekend in April 2024 when the City was in the path of totality.

Management's Discussion and Analysis December 31, 2024

For business-type activities, city utilities staff continue to implement a multi-year plan to upgrade the metering system to create process efficiencies and better customer service. The Lincoln Substation, which was lost to a fire in November 2021, is nearing completion. The replacement has been mostly funded through insurance, but investigations into the failure of the station as well as supply chain issues slowed construction on the substation. The City hopes to have this substation back in service by the summer of 2025. In April 2022, city utilities completed an Integrated Management Plan defining future water treatment and wastewater treatment needs and determining the best approach to develop funding capacity for those projects. The City continues to use this plan to work toward achievable goals for infrastructure improvements. In 2024, the City completed a sanitary sewer evaluation survey which provided data on the existing sewer collection system and pinpointed issues the system experiences with inflow and infiltration as well as ongoing maintenance and repair needs. Considering the legislative and supply chain challenges that the City anticipates for utility projects, we will continue to review service capacities of all facilities and funding requirements to continue to provide the utility services our citizens depend on at affordable rates.

Contacting the City's Financial Management

For additional information or questions, please contact any of the following officers at:

City of West Plains 1910 Holiday Lane, PO Box 710 West Plains, Missouri 65775 (417) 256-7176

Sam Anselm, City Administrator sam.anselm@westplains.gov

Earlene Rich, Finance Director earlene.rich@westplains.gov

Statement of Net Position December 31, 2024

	Primary Government							Component Units						
	Governmental Activities			Business-Type Activities Tota		Total		West Plains Public Library Foundation		3 ByPass ommunity orovement District	Ozark Hills Community Improvement District			
Assets									1					
Current														
Cash and cash equivalents - unrestricted	\$	6,865,691	\$	12,123,781	\$	18,989,472	\$	14,963	\$	674,971	\$	11,357		
Investments - unrestricted		-		-		-		488,868		-		-		
Taxes receivable		1,857,276		-		1,857,276		-		-		-		
Utilities receivable, net		-		2,379,033		2,379,033		-		-		-		
Other accounts receivable		130,097		755,482		885,579		-		-		-		
Court fines receivable, net		50,727		-		50,727		-		-		-		
Intergovernmental receivable		3,499,153		-		3,499,153		-		-		-		
Inventory		96,594		2,378,475		2,475,069		-		-		-		
Prepaid expenses		230,028		293,391		523,419		-		-		-		
Noncurrent														
Restricted cash and cash equivalents		390,358		760,279		1,150,637		-		-		-		
Net pension asset		187,046		-		187,046		-		-		-		
Capital assets														
Non-depreciable		10,033,919		2,590,434		12,624,353		-		-		-		
Depreciable, net		35,403,826		50,246,782		85,650,608		-		175,398		56,407		
Total Assets	·	58,744,715		71,527,657		130,272,372		503,831		850,369		67,764		
Deferred Outflow of Resources														
Deferred pension outflows		2,077,565		839,782		2,917,347		-		-		_		
Total Deferred Outflow of Resources		2,077,565		839,782		2,917,347				-		-		

Statement of Net Position

December 31, 2024

	ı	Primary Governmen	t	Component Units						
	Governmental Activities	Business-Type Activities	Total	West Plains Public Library Foundation	63 ByPass Community Improvement District	Ozark Hills Community Improvement District				
Liabilities										
Current										
Accounts payable	1,802,961	2,469,523	4,272,484	-	-	-				
Accrued expenses	296,816	156,365	453,181	-	-	-				
Accrued interest payable	-	3,974	3,974	-	-	-				
Court bonds payable	3,600	-	3,600	-	-	-				
Deposits payable	6,103	664,892	670,995	-	-	-				
Other payables	9,427	-	9,427	-	-	-				
Current maturities of long-term liabilities	727,745	529,670	1,257,415	-	-	-				
_	2,846,652	3,824,424	6,671,076	-	-	-				
Noncurrent										
Compensated absences payable	93,163	61,783	154,946	-	-	-				
Net pension liability	-	607,381	607,381	-	-	-				
Certificates of participation payable	-	1,029,324	1,029,324	-	-	-				
Financed purchases payable	206,842	-	206,842	-	-	-				
	300,005	1,657,046	1,957,051	-	-	-				
Total Liabilities	3,146,657	5,481,470	8,628,127	-	-	-				
Deferred Inflow of Resources										
Deferred pension inflows	158,479	24,551	183,030							
Net Position										
Net investment in capital assets	45,180,319	51,572,892	96,753,211	-	175,398	56,407				
Restricted	6,563,941	95,387	6,659,328	-	· -	· -				
Unrestricted	5,772,884	15,193,139	20,966,023	503,831	674,971	11,357				
Total Net Position	\$ 57,517,144	\$ 66,861,418	\$ 124,378,562	\$ 503,831	\$ 850,369	\$ 67,764				

Statement of Activities

December 31, 2024

						Net (Exper	nses), Revenues, a	and Changes in Net Position				
	_	1	Program Revenues	i	P	rimary Government	t		Component Units			
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total	West Plains Public Library Foundation	63 ByPass Community Improvement District	Ozark Hills Community Improvement District		
Primary Government												
Governmental Activities												
Administrative	\$ (431,400)	\$ 54,445	\$ -	\$ 607,442	\$ 230,487	\$ -	\$ 230,487					
Information technology	(160,061)	-	-	-	(160,061)	-	(160,061)					
Human resources	(566,006)	-	-	-	(566,006)	-	(566,006)					
Building maintenance	(163,104)	-	-	-	(163,104)	-	(163,104)					
Fleet management	(617)	-	-	-	(617)	-	(617)					
Public relations	(50,732)	-	-	-	(50,732)	-	(50,732)					
Building official	(171,067)	54,313	-	-	(116,754)	-	(116,754)					
City attorney	(52,091)	-	-	-	(52,091)	-	(52,091)					
Court	(174,868)	-	-	-	(174,868)	-	(174,868)					
Police	(3,632,893)	406,468	439,313	5,467	(2,781,645)	-	(2,781,645)					
Animal control	(83,016)	2,698	944	-	(79,374)	-	(79,374)					
Emergency management	(122)	-	-	-	(122)	-	(122)					
Fire	(1,808,105)	-	5,416	569,897	(1,232,792)	-	(1,232,792)					
Airport	(432,817)	267,387	52,058	-	(113,372)	-	(113,372)					
Street	(4,529,153)	11,884	-	4,125,556	(391,713)	-	(391,713)					
Cemetery	(146,805)	13,046	624	-	(133,135)	-	(133,135)					
Shop	(88,240)	-	-	-	(88,240)	-	(88,240)					
Health	(25,710)	-	-	-	(25,710)	-	(25,710)					
City hall complex	(113,405)	-	-	-	(113,405)	-	(113,405)					
Planning and zoning	(164,813)	373	-	-	(164,440)	-	(164,440)					
Economic development	(2,840,412)	-	2,488,768	-	(351,644)	-	(351,644)					
Tourism	(645,005)	284,375	39,700	-	(320,930)	-	(320,930)					
Parks and recreation	(1,335,150)	181,061	28,193	-	(1,125,896)	-	(1,125,896)					
Golf	(537,668)	487,561	-	-	(50,107)	-	(50,107)					
Transit	(292,913)	19,583	142,277	-	(131,053)	-	(131,053)					
Library	(779,768)	32,403	110,077	-	(637,288)	-	(637,288)					
Civic center	(1,255,923)	400,669	5,000	-	(850,254)	_	(850,254)					
Senior citizens	(25,439)	, -	, -	-	(25,439)	-	(25,439)					
Other	(70,593)	-	-	-	(70,593)	-	(70,593)					
Debt service	(23,334)	-	_	-	(23,334)	_	(23,334)					
Total Governmental Activities	(20,601,230)	2,216,266	3,312,370	5,308,362	(9,764,232)	-	(9,764,232)					

See accompanying Notes to the Financial Statements.

Statement of Activities

December 31, 2024

						Net (Exp	enses), Revenues, a	and Changes in Net	Position	
			Program Revenues		F	rimary Governmen			Component Units	
Functions/Programs	Expenses	Charges Operating Capital for Grants and Grants and Governmental Business-Type Services Contributions Contributions Activities Activities Total		Total	West Plains Public Library Foundation	63 ByPass Community Improvement District	Ozark Hills Community Improvement District			
Primary Government										
Business-Type Activities										
Water	(2,387,271)	2,599,541	-	407,362	-	619,632	619,632			
Sewer	(2,730,281)	2,440,399	-	1,613,559	-	1,323,677	1,323,677			
Electric	(17,066,339)	17,695,622	-	-	-	629,283	629,283			
Sanitation	(3,595,739)	3,520,755	-	-	-	(74,984)	(74,984)			
Fiber	(151,878)	75,260				(76,618)	(76,618)			
Total Business-Type Activities	(25,931,508)	26,331,577		2,020,921		2,420,990	2,420,990			
Total Primary Government	\$ (46,532,738)	\$ 28,547,843	\$ 3,312,370	\$ 7,329,283	(9,764,232)	2,420,990	(7,343,242)			
Component Units West Plains Public										
Library Foundation	\$ (51,004)	\$ -	\$ -	\$ -	_	-	_	\$ (51,004)	\$ -	\$ -
63 ByPass Community	(= /== /	•	•	•				(- / /	•	•
Improvement District	(5,280)	_	_	_	_	_	_	_	(5,280)	_
Ozark Hills Community	(-))								(-//	
Improvement District	(16,266)	_	_	_	_	_	_	_	_	(16,266)
Total Component Unit	\$ (72,550)	\$ -	\$ -	\$ -				(51,004)	(5,280)	(16,266)
	General Revenues									
	Sales taxes				9,666,996	-	9,666,996	_	52,543	23,064
	Ad valorem taxes				1,028,032	-	1,028,032	_	-	-
	Motor vehicle and	gas taxes			654,927	-	654,927	_	_	-
	Other taxes	0			1,462,447	_	1,462,447	_	_	_
	Franchise taxes				1,784,524	_	1,784,524	_	_	_
	Investment income	e			489,720	809,135	1,298,855	52,605	_	_
	Other revenue				130,333	1,025,916	1,156,249	11,065	_	_
	Transfers				525,837	(525,837)	-	-	_	_
		evenues and Trans	fers		15,742,816	1,309,214	17,052,030	63,670	52,543	23,064
	Special Item									
	TIF closeout				(752,824)		(752,824)		322,748	
	Changes in Net Positi	ion			5,225,760	3,730,204	8,955,964	12,666	370,011	6,798
	Net Position, Beginni	ing of year, as previ	ously reported		52,739,384	63,372,449	116,111,833	491,165	480,358	60,966
	-	ting Principle (GASB	3 101)							
	Compensated A				(448,000)	(241,235)	(689,235)			
	Net Position, Beginni	• ,	ted		52,291,384	63,131,214	115,422,598	491,165	480,358	60,966
	Net Position, End of	year			\$ 57,517,144	\$ 66,861,418	\$ 124,378,562	\$ 503,831	\$ 850,369	\$ 67,764

See accompanying Notes to the Financial Statements.

Balance Sheet – Governmental Funds

December 31, 2024

				SrS	ecia	l Revenue Fur	ıds					
	Gen Fu			Grants Fund	Transportation Sales Tax Fund			Capital nprovement les Tax Fund	Nonmajor Governmental Funds		Go	Total vernmental Funds
Assets				,								
Cash and cash equivalents		47,090	\$	-	\$	2,220,912	\$	2,714,821	\$	682,868	\$	6,865,691
Taxes receivable		41,624		-		243,939		221,834		349,879		1,857,276
Other accounts receivable		.18,024		-		12,073		-		-		130,097
Court fines receivable, net		50,727		-		-		-		-		50,727
Intergovernmental receivable		-		3,499,153		-		-		-		3,499,153
Due from other funds	2,1	.27,134		-		-		-		-		2,127,134
Inventory		96,594		-		-		-		-		96,594
Prepaid expenses Restricted cash and cash	1	.98,924		-		9,585		1,317		20,202		230,028
equivalents		32,818		-		-		-		357,540		390,358
Total Assets	\$ 4,9	12,935	\$	3,499,153	\$	2,486,509	\$	2,937,972	\$	1,410,489	\$	15,247,058
Liabilities, Deferred Inflow of												
Resources, and Fund Balance												
Liabilities												
Accounts payable		203,206	\$	1,489,836	\$	19,095	\$	73,735	\$	17,089	\$	1,802,961
Accrued expenses	2	47,684		-		30,290		-		18,842		296,816
Court bonds payable		3,600		-		-		-		-		3,600
Due to other funds		-		2,009,317		-		-		117,817		2,127,134
Deposits payable		6,103		-		-		-		-		6,103
Other payables		9,427								-		9,427
Total Liabilities	4	70,020		3,499,153		49,385		73,735		153,748		4,246,041
Deferred Inflows of Resources Deferred revenue		17,085						_		_		17,085
Deferred revenue		17,085			-							17,003
Fund Balances												
Nonspendable												
Inventory		96,594		-		-		-		-		96,594
Prepaid items	1	.98,924		-		-		-		17,276		216,200
Restricted for												
Economic development		-		-		-		-		65,856		65,856
Parks and recreation		-		-		-		-		1,804		1,804
MODAG grant		-		-		-		-		39,172		39,172
Police		23,115		-		-		-		74,400		97,515
Fire		-		-		-		-		3,660		3,660
Streets		-		-		2,437,124		-		-		2,437,124
Cemetery perpetual care		-		-		-		-		136,108		136,108
Golf		-		-		-		-		13,793		13,793
Library		-		-		-		-		760,435		760,435
Animal Control		_		_		-		-		522		522
Nuisance abatement		-		_		_		_		15,000		15,000
Capital improvements		_		_		_		2,864,237				2,864,237
Tourism		_		_		_		-		128,715		128,715
Unassigned	4 1	.07,197		_		_		_		-		4,107,197
Total Fund Balances		25,830				2,437,124		2,864,237		1,256,741		10,983,932
Total Liabilities,		-,			-			_,,,		-,,=		-,,
Deferred Inflow of												
Resources, and Fund	ć 40	12 025	۲.	2 400 452	۲.	2 496 500	۲.	2 027 072	۲.	1 /10 /00	۲.	15 247 050
Balances	\$ 4,9	12,935	\$	3,499,153	\$	2,486,509	\$	2,937,972	\$	1,410,489	Ş	15,247,058

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position December 31, 2024

Fund balance - total governmental funds	\$ 10,983,932
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds:	
Governmental capital assets Less accumulated depreciation	136,803,129 (91,365,384) 45,437,745
The net pension asset and related deferred inflows and outflows are not available to pay for current period expenditures and, therefore, are not reported in the funds:	
Net pension asset Deferred outflows due to pension Deferred inflows due to pension	187,046 2,077,565 (158,479) 2,106,132
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds	(1,027,750)
Adjustment of unavailable revenue Net Position of Governmental Activities	17,085 \$ 57,517,144

Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds

Year Ended December 31, 2024

		Sp	ecial Revenue Fu			
			Transportation	Capital	Nonmajor	Total
	General	Grants	Sales Tax	Improvement	Governmental	
_	<u>Fund</u>	Fund	Fund	Sales Tax Fund	<u>Funds</u>	Funds
Revenues	4 7 670 067		4 2 2 2 4 4 4 4	A 0 404 407	.	444506006
Taxes	\$ 7,670,367	\$ -	\$ 3,004,114	\$ 2,434,127	\$ 1,488,318	\$ 14,596,926
Licenses and permits	108,171	7 065 000	-	-	-	108,171
Intergovernmental revenues	-	7,865,829	-	569,897	117,637	8,553,363
Charges for services	1,779,970	8,534	11,884	-	363,391	2,163,779
Donations	9,807	-	-	5,467	52,094	67,368
Miscellaneous	65,827	-	244	54,926	9,336	130,333
Interest	173,565		110,315	152,259	53,582	489,721
Total Revenues	9,807,707	7,874,363	3,126,557	3,216,676	2,084,358	26,109,661
Expenditures						
Current						
Administrative	395,895	-	-	-	-	395,895
Human resources	564,512	-	-	-	-	564,512
Public relations	50,419	-	-	-	-	50,419
Information technology	97,840	-	-	29,137	-	126,977
Building maintenance	147,557	-	-	-	-	147,557
Building official	171,280	-	-	-	-	171,280
City attorney	52,091	-	-	-	-	52,091
Court	175,528	-	-	-	-	175,528
Police	3,140,158	426,608	-	-	-	3,566,766
Animal control	75,964	-	-	-	-	75,964
Emergency management	122	-	-	-	-	122
Fire	1,431,901	5,416	-	-	-	1,437,317
Airport	256,851	-	-	3,500	-	260,351
Street	-	-	2,601,034	-	-	2,601,034
Cemetery	144,260	-	-	-	-	144,260
Shop	68,209	-	-	-	-	68,209
Health	25,710	-	-	-	-	25,710
Planning and zoning	164,185	-	-	-	-	164,185
Economic development	105,578	2,166,038	-	-	568,796	2,840,412
Tourism	-	-	-	-	635,643	635,643
Parks and recreation	1,021,877	-	-	30,706	-	1,052,583
Golf	513,263	-	-	4,000	-	517,263
Transit	249,845	-	-	-	-	249,845
Library	-	-	-	7,845	716,997	724,842
Civic center	955,126	-	-	16,010	-	971,136
Senior citizens	25,439	-	-	-	-	25,439
Miscellaneous	· <u>-</u>	-	-	-	70,593	70,593
Capital Outlay	_	5,516,253	163,618	2,329,784	-	8,009,655
Debt Service		, ,	,	•		. ,
Principal and interest	_	-	-	784,592	_	784,592
Total Expenditures	9,833,610	8,114,315	2,764,652	3,205,574	1,992,029	25,910,180

Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds Year Ended December 31, 2024

	General Fund	Grants Fund	Transportation Sales Tax Fund	Capital Improvement Sales Tax Fund	Nonmajor Governmental Funds	Total Governmental Funds
Excess (Deficit) of Revenues						
Over Expenditures	(25,903)	(239,952)	361,905	11,102	92,329	199,481
Other Financing Sources (Uses)						
Transfer in (out)	(207,723)	239,952	346,548	(27,940)	175,000	525,837
TIF closeout	321,432	-	161,151	161,157	(1,396,564)	(752,824)
Total Other Financing						
Sources (Uses)	113,709	239,952	507,699	133,217	(1,221,564)	(226,987)
Net Change in Fund Balances	87,806	-	869,604	144,319	(1,129,235)	(27,506)
Fund Balance, January 1	4,338,024	-	1,567,520	2,719,918	2,385,976	11,011,438
Fund Balance, December 31	\$ 4,425,830	\$ -	\$ 2,437,124	\$ 2,864,237	\$ 1,256,741	\$ 10,983,932

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Year Ended December 31, 2024

Net change in fund balances - total governmental funds Amounts reported for governmental activities in the Statement of Activities are different because: Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of these assets is allocated over their estimated useful lives on a straight line basis and reported as depreciation expense. The following is the detail of the amount of the change: Capital outlay Disposal of capital assets, net Depreciation Some revenues reported in the governmental funds represent current financial resources and are recognized in the Statement of Activities when earned. The issuance of long-term debt provides current financial resources to governmental funds. The repayment of the principal of long-term debt is a use of current financial resources of governmental funds. In the Statement of Activities, interest is accrued on outstanding debt whereas in the governmental funds, an interest expenditure is reported when due. The following is the detail of the net effect of these differences: Repayment of principal on debt Accrued interest payable	\$ (27,506)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of these assets is allocated over their estimated useful lives on a straight line basis and reported as depreciation expense. The following is the detail of the amount of the change: Capital outlay Disposal of capital assets, net Depreciation Some revenues reported in the governmental funds represent current financial resources and are recognized in the Statement of Activities when earned. The issuance of long-term debt provides current financial resources to governmental funds. The repayment of the principal of long-term debt is a use of current financial resources of governmental funds. In the Statement of Activities, interest is accrued on outstanding debt whereas in the governmental funds, an interest expenditure is reported when due. The following is the detail of the net effect of these differences: Repayment of principal on debt	
Statement of Activities the cost of these assets is allocated over their estimated useful lives on a straight line basis and reported as depreciation expense. The following is the detail of the amount of the change: Capital outlay Disposal of capital assets, net Depreciation Some revenues reported in the governmental funds represent current financial resources and are recognized in the Statement of Activities when earned. The issuance of long-term debt provides current financial resources to governmental funds. The repayment of the principal of long-term debt is a use of current financial resources of governmental funds. In the Statement of Activities, interest is accrued on outstanding debt whereas in the governmental funds, an interest expenditure is reported when due. The following is the detail of the net effect of these differences: Repayment of principal on debt	
Disposal of capital assets, net Depreciation Some revenues reported in the governmental funds represent current financial resources and are recognized in the Statement of Activities when earned. The issuance of long-term debt provides current financial resources to governmental funds. The repayment of the principal of long-term debt is a use of current financial resources of governmental funds. In the Statement of Activities, interest is accrued on outstanding debt whereas in the governmental funds, an interest expenditure is reported when due. The following is the detail of the net effect of these differences: Repayment of principal on debt	
financial resources and are recognized in the Statement of Activities when earned. The issuance of long-term debt provides current financial resources to governmental funds. The repayment of the principal of long-term debt is a use of current financial resources of governmental funds. In the Statement of Activities, interest is accrued on outstanding debt whereas in the governmental funds, an interest expenditure is reported when due. The following is the detail of the net effect of these differences: Repayment of principal on debt	 7,452,644 (37,952) (3,054,723) 4,359,969
governmental funds. The repayment of the principal of long-term debt is a use of current financial resources of governmental funds. In the Statement of Activities, interest is accrued on outstanding debt whereas in the governmental funds, an interest expenditure is reported when due. The following is the detail of the net effect of these differences: Repayment of principal on debt	(55,684)
	 752,510 8,748 761,258
Some expenditures reported in the governmental funds represent the use of current financial resources and are recognized in the Statement of Activities when incurred.	
Change in compensated absences Change in pension related costs	 83,067 104,656 187,723
Change in Net Position of Governmental Activities	\$ 5,225,760

Statement of Net Position – Enterprise Funds December 31, 2024

	Electric Fund	Water Fund	Sewer Fund	Sanitation Fund	Fiber Fund	Total Enterprise Funds
Assets						
Current Assets						
Cash and cash equivalents	\$ 1,101,110	\$ 5,754,353	\$ 3,617,261	\$ 1,601,889	\$ 49,168	\$ 12,123,781
Utilities receivable, net	1,489,510	265,631	241,893	374,285	7,714	2,379,033
Other accounts receivable	755,482	-	-	-	-	755,482
Inventory	1,661,212	717,263	-	-	-	2,378,475
Prepaid expenses	151,933	56,898	70,797	13,763		293,391
Total Current Assets	5,159,247	6,794,145	3,929,951	1,989,937	56,882	17,930,162
Restricted Assets						
Cash and cash equivalents	363,128	288,146	-	109,005	-	760,279
Capital Assets	47,347,237	24,134,139	24,852,612	4,913,554	1,706,468	102,954,010
Less accumulated depreciation	(22,458,473)	(12,677,699)	(10,863,969)	(3,636,830)	(479,823)	(50,116,794)
Total Capital Assets	24,888,764	11,456,440	13,988,643	1,276,724	1,226,645	52,837,216
Total Assets	30,411,139	18,538,731	17,918,594	3,375,666	1,283,527	71,527,657
Deferred Outflows of Resources						
Deferred pension outflows	273,853	146,458	104,217	315,254	-	839,782
Liabilities						
Current Liabilities						
Accounts payable	2,175,684	70,192	38,341	185,273	33	2,469,523
Accrued expenses	36,022	21,825	56,653	41,865	-	156,365
Accrued interest payable	-	3,974	-	-	-	3,974
Meter deposits payable	363,128	288,092	-	13,672	=	664,892
Current maturities of long-term liabilities	92,141	284,058	41,442	112,029		529,670
Total Current Liabilities	2,666,975	668,141	136,436	352,839	33	3,824,424
Long-Term Liabilities						
Certificates of participation payable	-	1,029,324	-	-	=	1,029,324
Net pension liability	198,067	105,927	75,376	228,011	-	607,381
Compensated absences payable	24,150	10,686	8,417	18,530		61,783
Total Long-Term Liabilities	222,217	1,145,937	42,351	246,541		1,657,046
Total Liabilities	2,889,192	1,814,078	178,787	599,380	33	5,481,470
Deferred Inflows of Resources						
Deferred pension inflows	8,006	4,282	3,047	9,216		24,551
Net Position						
Net investment in capital assets	24,888,764	10,192,116	13,988,643	1,276,724	1,226,645	51,572,892
Restricted	-	54	-	95,333	-	95,387
Unrestricted	2,899,030	6,674,659	3,852,334	1,710,267	56,849	15,193,139
Total Net Position	\$ 27,787,794	\$ 16,866,829	\$ 17,840,977	\$ 3,082,324	\$ 1,283,494	\$ 66,861,418

Statement of Revenues, Expenses, and Changes in Net Position – Enterprise Funds Year Ended December 31, 2024

	Electric Fund	Water Fund	Sewer Fund	Sanitation Fund	Fiber Fund	Total Enterprise Funds
Operating Revenues	4	4				4
Charges for services	\$ 17,695,622	\$ 2,599,541	\$ 2,440,399	\$ 3,520,755	\$ 75,260	\$ 26,331,577
Miscellaneous	932,105	13,263	15,480	65,068		1,025,916
Total Operating Revenues	18,627,727	2,612,804	2,455,879	3,585,823	75,260	27,357,493
Operating Expenses						
Wages and benefits	1,194,118	738,815	486,395	1,457,967	-	3,877,295
Franchise fees	1,380,709	· -	, -	-	_	1,380,709
Engineering	-	4,000	-	53,041	_	57,041
Purchased power	10,013,577	· -	-	-	-	10,013,577
Landfill service	-	_	-	907,971	-	907,971
Gas, materials, and supplies	1,100,360	219,547	25,946	381,628	13	1,727,494
Repairs and maintenance	212,584	234,769	85,523	184,895	-	717,771
Utilities	87,199	164,042	135,576	22,982	36,890	446,689
Contracted services	109,298	134,739	1,234,454	8,315	187	1,486,993
Other operating expenses	768,445	203,094	168,429	70,109	477	1,210,554
Administration	1,128,090	173,379	162,656	217,256	4,488	1,685,869
Depreciation	1,071,959	514,886	431,302	291,575	109,823	2,419,545
Total Operating Expenses	17,066,339	2,387,271	2,730,281	3,595,739	151,878	25,931,508
Operating Income (Loss)	1,561,388	225,533	(274,402)	(9,916)	(76,618)	1,425,985
Nonoperating Revenues (Expenses)						
Interest income	214,420	292,637	221,907	95,993	1,805	826,762
Interest expense		(15,409)	(2,218)	-	-	(17,627)
Total Nonoperating Revenues						
(Expenses)	214,420	277,228	219,689	95,993	1,805	809,135
Income (Loss) Before Contributions						
and Transfers	1,775,808	502,761	(54,713)	86,077	(74,813)	2,235,120
and transjers	1,773,000	302,701	(34,713)	00,077	(74,013)	2,233,120
Contributions and Transfers Capital contributions - federal						
source	-	407,362	1,613,559	-	-	2,020,921
Transfer (out)	(525,837)					(525,837)
Changes in Net Position	1,249,971	910,123	1,558,846	86,077	(74,813)	3,730,204
Beginning Net Position, as previously reported	26,612,323	15,992,975	16,316,240	3,092,604	1,358,307	63,372,449
Change in Accounting Principle	20,012,323	13,332,373	10,310,240	3,032,004	1,330,307	03,372,449
Compensated Absences	(74,500)	(36,269)	(34,109)	(96,357)	-	(241,235)
Beginning Net Position, as restated	26,537,823	15,956,706	16,282,131	2,996,247	1,358,307	63,131,214
Net Position, December 31	\$ 27,787,794	\$ 16,866,829	\$ 17,840,977	\$ 3,082,324	\$ 1,283,494	\$ 66,861,418

Statement of Cash Flows – Enterprise Funds

Year Ended December 31, 2024

	Electric Fund	Water Fund	Sewer Fund	Sanitation Fund	Fiber Fund	Total Enterprise Funds
Cash Flows from Operating Activities						
Cash received from customers	\$ 17,899,837	\$ 2,628,792	\$ 2,432,693	\$ 3,601,205	\$ 74,909	\$ 26,637,436
Cash paid to suppliers	(14,352,256)	(1,123,852)	(1,907,163)	(1,766,944)	(42,215)	(19,192,430)
Cash paid to employees	(1,206,755)	(734,633)	(482,702)	(1,474,291)		(3,898,381)
Net Cash Provided by Operating Activities	2,340,826	770,307	42,828	359,970	32,694	3,546,625
Cash Flows from Noncapital Financing Activities						
Operating transfer in (out)	(525,837)					(525,837)
Net Cash (Used) by Noncapital Financing Activities	(525,837)	-	-	-	-	(525,837)
Cash Flows from Capital and						
Related Financing Activities						
Purchase of capital assets	(5,492,155)	(496,445)	(508,444)	(329,766)	-	(6,826,810)
Capital transfer (out)	-	-	(1,322,342)	-	-	(1,322,342)
Capital contributions	-	407,362	570,345	-	-	977,707
Payment of principal on long-term debt	_	(235,000)	(495,000)	_	_	(730,000)
Payment of interest expense	-	(18,884)	(4,198)	-	-	(23,082)
Net Cash (Used) by Capital and						
Related Financing Activities	(5,492,155)	(342,967)	(1,759,639)	(329,766)	-	(7,924,527)
Cash Flows from Investing Activities						
Interest received	214,420	292,637	221,907	95,992	1,805	826,761
Net Cash Provided by Investing						
Activities	214,420	292,637	221,907	95,992	1,805	826,761
Net Increase (Decrease) in Cash and						
Cash Equivalents	(3,462,746)	719,977	(1,494,904)	126,196	34,499	(4,076,978)
Cash and Cash Equivalents,						
Beginning of year	4,926,984	5,322,522	5,112,165	1,584,698	14,669	16,961,038
Cash and Cash Equivalents, End of year	1,464,238	6,042,499	3,617,261	1,710,894	49,168	12,884,060
Less Restricted Cash and Cash						
Equivalents Unrestricted Cash and Cash	363,128	288,146		109,005		760,279
Equivalents	\$ 1,101,110	\$ 5,754,353	\$ 3,617,261	\$ 1,601,889	\$ 49,168	\$ 12,123,781

Statement of Cash Flows – Enterprise Funds

Year Ended December 31, 2024

Reconciliation of Operating Income	 Electric Fund	Water Fund	 Sewer Fund	s	anitation Fund	 Fiber Fund	 Total Enterprise Funds
(Loss) to Net Cash Provided by Operating Activities Operating income (loss)	\$ 1,561,388	\$ 225,533	\$ (274,402)	\$	(9,916)	\$ (76,618)	\$ 1,425,985
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:							
Depreciation	1,071,959	514,886	431,302		291,575	109,823	2,419,545
(Increase) decrease in							
Receivables	(735,491)	35,981	(19,371)		20,582	(351)	(698,650)
Inventory	(42,834)	(44,589)	-		-	-	(87,423)
Prepaid expenses	26,493	2,806	1,763		7,164	169	38,395
Net pension asset	79,721	25,348	10,108		64,500	-	179,677
Deferred pension outflows	(56,814)	1,320	15,480		(15,384)	-	(55,398)
Increase (decrease) in							
Accounts payable	464,347	51,501	(96,342)		72,089	(329)	491,266
Compensated absences payable	(13,504)	(2,933)	(49,839)		(27,213)	-	(93,489)
Accrued expenses	(1,906)	(4,675)	40,416		(8,563)	-	25,272
Meter deposits payable	7,601	(19,993)	(3,815)		(5,200)	-	(21,407)
Deferred pension inflows	(20,134)	(14,878)	(12,472)		(29,664)	-	(77,148)
Net Cash Provided (Used) by							
Operating Activities	\$ 2,340,826	\$ 770,307	\$ 42,828	\$	359,970	\$ 32,694	\$ 3,546,625

Notes to the Financial Statements

December 31, 2024

1. Summary of Significant Accounting Policies

The City operates under a Council/City Administrator form of government. The City provides the following services as authorized by its charter: public safety (police and fire), streets, culture-recreation, public improvements, planning, and general administrative services. Other services include water, sewer, electric, fiber, and sanitation operations.

The accounting policies of the City conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of the more significant policies.

Financial Reporting Entity

The financial reporting entity consists of (a) the primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the primary government is not accountable, but for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. Financially accountable means the primary government is accountable for the component unit and the primary government is able to impose its will or the component unit may provide financial benefits or impose a financial burden on the primary government. In addition, component units can be other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The City is a primary government, which is governed by an elected board. As required by accounting principles generally accepted in the United States of America, the City has evaluated the above criteria to determine whether any other entity meets the definition of a component unit and must be included in these financial statements. The component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City.

Component Units

West Plains Public Library Foundation

The West Plains Public Library Foundation, which is governed by an appointed Board of Directors, provides support for the West Plains Public Library. The West Plains Public Library Foundation is included in the financial statements of the City as a component unit due to its financial relationship with the City.

63 By-Pass Community Improvement District

Approved in 2006, the 63 By-Pass Community Improvement District, which is governed by a Board of Directors, provides support for financing improvements in the 63 By-Pass District. The formation of the District allows for the authorization of an additional 1% sales tax to make public improvements that will benefit the District and the City as a whole. This 1% sales tax was approved by the voters within the District and became effective July 2007. This District is an overlay for a Tax Increment Financing area.

Notes to the Financial Statements December 31, 2024

Ozark Hills Community Improvement District

Approved March 14, 2014, the Ozark Hills Community Improvement District, which is governed by a Board of Directors, provides support for financing improvements in the Ozark Hills District. The formation of the District allows for the authorization of an additional sales tax of up to 1% to make public improvements that will benefit the District and the City as a whole. This 1% sales tax was approved by the voters within the District and became effective in October 2014.

Government-Wide and Fund Financial Statements

The basic financial statements include both the government-wide (the Statement of Net Position and the Statement of Activities) and fund financial statements.

Government-Wide Financial Statements

The government-wide statements display information about the government as a whole. Interfund activity has been eliminated from these statements to minimize the duplication of internal activities. Governmental activities, which are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely on fees and charges for services for support.

In the government-wide Statement of Net Position, both the governmental and business-type activities are consolidated and presented on the full accrual, economic resources basis of accounting. The consolidated presentation incorporates long-term assets and receivables as well as long-term debt and obligations, and it provides information to improve analysis and comparability.

The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each function of the City's governmental and business-type activities. Direct expenses are those that are specifically associated with a program or a function. Program revenues include charges for goods or services offered by the programs and grants and contributions that are restricted to meet operating and capital expenses of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements

Separate fund financial statements report information on the City's governmental and proprietary funds. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column.

Governmental fund financial statements use the current financial resources measurement focus and the modified accrual basis of accounting. Consequently, the emphasis on near-term inflows and outflows of resources do not present the long-term impact of transactions. Conversely, the proprietary fund statements incorporate the accrual basis of accounting and focus on the change in total economic resources. This presentation records long-term assets and liabilities, and recognizes revenues and expenses when transactions occur, regardless of their impact on the flow of cash. Since the accounting differs significantly between the governmental funds and the proprietary funds, it is necessary to convert the governmental fund data to arrive at the government-wide financial statements. Therefore, reconciliations have been provided following the Governmental Funds Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance identifying categories that required conversion from the fund statements.

Notes to the Financial Statements December 31, 2024

The City reports the following major governmental funds:

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Grants Fund: The Grants Fund is used to account for resources and restricted, committed, or assigned for grant agreements.

Transportation Sales Tax Fund: The Transportation Sales Tax Fund is used to account for revenue sources restricted, committed, or assigned for expenditures for transportation.

Capital Improvement Sales Tax Fund: The Capital Sales Tax Fund is used to account for revenue sources restricted, committed, or assigned for expenditures for capital improvement.

The City reports the following major proprietary funds:

Electric Fund: The Electric Fund accounts for the activities and capital improvements of the City's electric operations.

Water Fund: The Water Fund accounts for the activities and capital improvements of the City's water operations.

Sewer Fund: The Sewer Fund accounts for the activities and capital improvements of the City's sewer operations.

Sanitation Fund: The Sanitation Fund accounts for the activities and capital improvements of the City's sanitation operations.

Fiber Fund: The Fiber Fund accounts for the activities and capital improvements of the City's fiber operations.

Capital Assets

Capital assets include land, buildings, improvements, equipment, and infrastructure assets (e.g., roads, bridges, storm sewers, and similar items) and are included in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets, excluding land, are defined by the City as assets with a cost of \$5,000 or greater and an estimated useful life of at least one year. All land purchases are capitalized regardless of cost. All purchased fixed assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated fixed assets are valued at their estimated fair market value on the date received. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Notes to the Financial Statements

December 31, 2024

In conformity with GASB 34, infrastructure, such as streets and storm sewers, has been capitalized. Additionally, the City elected to depreciate its infrastructure assets. Depreciation is provided in amounts sufficient to relate the cost of the depreciable assets to operations over their estimated service lives on the straight-line basis. The service lives by type of asset are as follows:

Plants, systems, and stations	20-100 years
Buildings and improvements	15-35 years
Machinery and equipment	5-15 years
Infrastructure	5-50 years
Vehicles	5-7 years

Expenditures for maintenance and repairs are charged to expense; renewals and betterments are capitalized.

Fair Value

The fair value measurement and disclosure framework provides for a fair value hierarchy that gives highest priority to quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. There have been no significant changes from the prior year in the methodologies used to measure fair value. The levels of the fair value hierarchy are described below:

- Level 1: Inputs using quoted prices in active markets for identical assets or liabilities
- Level 2: Inputs using significant other observable inputs including quoted prices for similar assets or liabilities
- Level 3: Inputs are significant unobservable inputs

Pooled Cash, Cash Equivalents, and Investments

The City pools cash resources of its various funds in order to facilitate the management of cash. Cash applicable to a particular fund is readily identifiable. The balance in the pooled cash account is available to meet current operating requirements. For purposes of the statements of cash flows, the City considers all short-term investments with an original maturity of three months or less when acquired are considered cash equivalents.

Inventories

Inventories are stated at the lower of cost or market. Cost is determined using the average cost method. Inventory usage is recognized on the consumption method.

Compensated Absences

Employees earn paid time off based on the number of years' service to the City and sick leave at a standard rate per month of service. Outstanding paid time off is payable upon termination of employment. Upon separation from service, an employee is not entitled to receive payment for any accrued and unused sick leave. Compensated absences are recorded as a liability in the Statement of Net Position.

Notes to the Financial Statements December 31, 2024

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Net Position

In the government-wide and proprietary fund financial statements, equity is displayed in three components as follows:

Net Investment in Capital Assets: This consists of capital assets, net of accumulated depreciation, less the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted: This consists of net position that is legally restricted by outside parties or by law through constitutional provisions or enabling legislation.

Unrestricted: This consists of net position that does not meet the definition of restricted or net investment in capital assets.

When an expense is incurred for purposes for which both restricted and unrestricted net position are available, the City first applies restricted net position.

Fund Balance Classification

In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on constraints imposed on the use of these resources as follows:

Nonspendable fund balance: This classification includes amounts that cannot be spent because they are either a) not in spendable form or b) legally or contractually required to be maintained intact.

Restricted fund balance: This classification reflects the constraints imposed on resources either a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance: These amounts can only be used for specific purposes pursuant to constraints imposed by formal resolutions of the City Council – the government's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the Council removes the specified use by taking the same type of action imposing the commitment.

Assigned fund balance: This classification reflects the amounts constrained by the City's "intent" to be used for specific purposes, but are neither restricted nor committed. Assigned fund balances include all remaining amounts (except negative balances) that are reported in the governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Notes to the Financial Statements

December 31, 2024

Unassigned fund balance: This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

In circumstances when a disbursement is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is depleted in the order of restricted, committed, assigned, and unassigned.

Revenue Recognition – Property Taxes

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on November 1 and are due and payable at that time. All unpaid taxes levied November 1 become delinquent after December 31 of that year.

Program Revenues

In the Statement of Activities, revenues that are derived directly from each activity or from parties outside the City's taxpayers are reported as program revenues. These include 1) charges for city court fines, licenses and permits, planning and zoning services, parks and recreation services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. All other governmental revenues are reported as general. All taxes are classified as general revenues, even if restricted for a specific purpose.

Operating Revenues and Expenses

Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and services. All other revenues and expenses are considered nonoperating.

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. Currently, the City has one item that qualifies for reporting in this category, deferred amounts relating to the retirement plan.

In addition to liabilities, the Statement of Net Position and Balance Sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. Currently, the City has two items that qualify for reporting in this category, deferred pension inflows relating to the retirement plan on the Statement of Net Position and deferred amounts relating to court fines on the Balance Sheet. These amounts are recognized as an inflow of resources in the period that the amounts become available.

Debt Premiums

Debt premiums are amortized over the term of the debt obligation using the straight-line method, which approximates the effective interest method. Debt premiums are netted with the corresponding debt principal liability.

Notes to the Financial Statements

December 31, 2024

Pensions

For purposes of measuring the net pension asset/liability, deferred outflow of resources and deferred inflow of resources related to pensions, and pension expense, information about the fiduciary net position of the Missouri Local Government Employees Retirement System (LAGERS) and additions to/deductions from LAGERS fiduciary net position have been determined on the same basis as they are reported by LAGERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

New Pronouncements

During the year ended December 31, 2024, the City implemented GASB Statement No. 100 – *Accounting Changes and Error Corrections*. The objective of this statement is to enhance accounting and financial reporting requirements for accounting changes, and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The City also implemented GASB Statement No. 101 – *Compensated Absences*. The objective of this statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences and amends certain previously required disclosures.

2. Cash & Cash Equivalents

State statutes require that the City's deposits be collateralized in the name of the City by the trust department of a bank that does not hold the collateralized deposits. As of December 31, 2024, the City's deposits were adequately insured and collateralized.

3. Investments

West Plains Public Library Foundation

The West Plains Public Library Foundation has \$488,868 invested with the Community Foundation of the Ozarks' pooled investment fund, in which the Foundation has a pro-rata share. These investments are fair value level 2.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, the entity will not be able to recover the value of its investment. The Foundation's pooled investments are perfected in the name, or for the account of the Foundation, and are held by a third-party custodian as evidenced by safekeeping receipts.

Interest Rate Risk

The City has no formal policy on interest rate risk.

Notes to the Financial Statements

December 31, 2024

4. Restricted Assets

Cash and investments and net position/fund balance have been restricted in the following funds and activities as follows:

	Ca	Restricted Cash and Investments		
General Fund	_			
Inmate fund	\$	23,115	\$	23,115
Court bonds		3,600		-
Deposits held	\$	6,103 32,818	\$	23,115
	<u> </u>	32,616		23,113
Transportation Sales Tax Fund				
Transportation sales tax	\$		\$	2,437,124
Capital Improvement Sales Tax Fund				
Capital improvement sales tax	\$		\$	2,864,237
Nonmajor Governmental Funds				
Animal Control	\$	522	\$	522
Cemetery perpetual care		136,108		136,108
Economic development		65,856		65,856
Galloway park donations		1,804		1,804
MODAG grant		39,172		39,172
Fire department		3,660		3,660
Nuisance abatement		15,000		15,000
Police equipment/training		72,667		65,442
K-9 Unit		8,958		8,958
Golf		13,793		13,793
Library		-		760,435
Tourism		-		128,715
	\$	357,540	\$	1,239,465
Electric Fund				
Service deposits	<u>\$</u>	363,128	\$	
Water Fund				
2021 COP reserves	\$	54	\$	54
Service deposits	*	288,092	Ÿ	-
service deposits	\$	288,146	\$	54
Sanitation Fund	_ 			
Landfill closure	\$	95,333	\$	95,333
Service deposits	Ş	95,333 13,672	Ş	33,333
σει νιτε αεμοδίτο	\$	109,005	\$	95,333
	Ş	103,003	ې	35,555

Notes to the Financial Statements

December 31, 2024

5. Accounts Receivable

Utilities receivable is presented net of an allowance for doubtful accounts as follows:

		Gross				Net
	F	Receivable		Allowance	Receivable	
Utilities Receivable						
Electric Fund	\$	2,760,192	\$	1,270,682	\$	1,489,510
Water Fund		582,177		316,546		265,631
Sewer Fund		433,863		191,970		241,893
Sanitation Fund		549,457		175,172		374,285
Fiber Fund		7,714		-		7,714
	\$	4,333,403	\$	1,954,370	\$	2,379,033

Court fines receivable is presented net of an allowance for doubtful accounts as follows:

		Net				
	Re	ceivable	Al	lowance	Receivable	
Court Fines Receivable		_		_		
General Fund	\$	84,897	\$	34,170	\$	50,727

6. Assessed Valuation, Tax Levy, & Legal Debt Margin

The assessed valuation of the tangible property and the tax levy per \$100 assessed valuation of that property were as follows:

	2024
Assessed Valuation	
Real estate	\$ 142,601,011
Personal property	49,526,466_
Total	\$ 192,127,477
	2024
Tax Rate Per \$100 of Assessed Valuation	
General	\$.3115
Library	1960_
	\$.5075

Notes to the Financial Statements December 31, 2024

The legal debt margin at December 31, 2024, was computed as follows:

General Obligation Bonds							
Ordinary (1)	Additional (2)	Total					
\$ 19,212,748	\$ 19,212,748	\$ 38,425,495					
\$ 19,212,748	\$ 19,212,748	\$ 38,425,495					
	Ordinary (1) \$ 19,212,748	Ordinary (1) Additional (2) \$ 19,212,748 \$ 19,212,748 - -					

Canaral Obligation Banda

- (1) Under Article VI, Section 26(b) and (c), Missouri Constitution, the City, by a vote of its qualified electors voting therein, may incur an indebtedness for any purposes authorized in the charter of the City or by any general law of the State of Missouri. The borrowings authorized by this section shall not exceed ten percent of the value of the taxable tangible property in the City.
- (2) Under Article VI, Section 26(d) and (e), Missouri Constitution, the City, by a vote of its qualified electors voting therein, may become indebted not exceeding in the aggregate an additional ten percent for the purpose of acquiring rights-of-way, construction, extending, and improving streets and avenues, and/or sanitary or storm sewer systems; and purchasing or constructing waterworks, electric or other light plants, provided that the total general obligation indebtedness of the City does not exceed twenty percent of the value of the taxable tangible property in the City.

7. Long-Term Liabilities – Business-Type Activities

Long-term liabilities in the Enterprise Fund consists of the Series 2021 Certificates of Participation, and compensated absences.

Series 2021 Refunding Certificate of Participation

On January 25, 2021 the City issued \$1,935,000 in Certificates of Participation. The Certificates of Participation bear interest at 1.09%. Interest payments are due semi-annually on March 15 and September 15 of each year. In the event of default, after 60 days the seller may take possession of any property covered under the certificate and take any action at law or in equity that is deemed necessary or desirable to enforce its rights with respect to the property.

The Certificates of Participation outstanding at December 31, 2024, are due as follows:

Pri	ncipal	Interest			Total	
\$	235,000	\$	13,625	\$	248,625	
	240,000		11,063		251,063	
	240,000		8,448		248,448	
	245,000		5,832		250,832	
	250,000		3,162		253,162	
	40,000		436		40,436	
\$ 1,	250,000	\$	42,566	\$	1,292,566	
	\$	Principal \$ 235,000 240,000 240,000 245,000 250,000 40,000 \$ 1,250,000	\$ 235,000 \$ 240,000 240,000 250,000 40,000	\$ 235,000 \$ 13,625 240,000 11,063 240,000 8,448 245,000 5,832 250,000 3,162 40,000 436	\$ 235,000 \$ 13,625 \$ 240,000 11,063 240,000 8,448 245,000 5,832 250,000 3,162 40,000 436	

Notes to the Financial Statements December 31, 2024

A summary of the changes in long-term liabilities – business-type activities for the year ended December 31, 2024, is as follows:

	Balance December 31, 2023	Additions	Retirements	Balance December 31, 2024	Amount due within one year
Revenue Bonds					
Series 2020	\$ 495,000	\$ -	\$ 495,000	\$ -	\$ -
Certificates of Participation					
Series 2021	1,485,000	-	235,000	1,250,000	235,000
Premium	17,052		2,728	14,324	
	1,502,052		237,728	1,264,324	235,000
Compensated Absences, as					
Restated	408,500		52,047	356,453	294,670
Total	\$ 2,405,552	\$ -	\$ 784,775	\$ 1,620,777	\$ 529,670

8. Long-Term Liabilities – Governmental Activities

Long-term liabilities for governmental activities at December 31, 2024, consists of two financed purchases, and compensated absences.

Finance Purchased Agreement - Golf Vehicles

On June 1, 2020, the City entered into a financed purchase agreement to finance the purchase of golf carts and two golf utility vehicles. The agreement requires monthly payments of \$1,318 and final payment of \$42,005, which includes interest at 3.3%. The balance of the agreement was adjusted during the year ended December 31, 2023 to add two golf utility vehicles. In the event of default, the seller may declare all rental payments immediately due and payable and/or take possession of the equipment at the expense of the City.

The City's agreement provide for the cancellation of the agreement at the City's option on the renewal dates each year per State statute, however the City does not foresee exercising its option to cancel. Therefore, the agreement is accounted for as a noncancellable financed purchase.

The following is a schedule of future payments under the agreement (assuming noncancellation):

Year Ending	Direct Borrowing		
December 31,		Golf	Vehicles
2025		\$	15,816
2026			48,595
	Total Minimum Payments		64,411
	Less Amount Representing Interest		(2,888)
	Principal Balance December 31, 2024	\$	61,523

Notes to the Financial Statements December 31, 2024

Finance Purchased Agreement - Radio Equipment

On December 19, 2019, the City entered into a financed purchase agreement to finance the purchase of radio equipment. The agreement requires annual payments of \$42,874, which includes interest at 3.08%. In the event of default, the seller may declare all rental payments immediately due and payable and/or take possession of the radio equipment at the expense of the City.

The City's financed purchase agreement provide for the cancellation of the agreement at the City's option on the renewal dates each year per State statute, however the City does not foresee exercising its option to cancel. Therefore, the agreement is accounted for as a noncancellable financed purchase.

The following is a schedule of future payments under the agreement (assuming noncancellation):

December 31,		Radio	Equipment
2025		\$	42,874
2026			42,874
2027			42,874
2028			42,874
2029			42,874
	Total Minimum Payments		214,370
	Less Amount Representing Interest		(18,467)
	Principal Balance December 31, 2024	\$	195,903

A summary of the changes in long-term liabilities – governmental activities for the year ended December 31, 2024, is as follows:

	De	Balance cember 31, 2023	Ad	dditions	Re	tirements	De	Balance cember 31, 2024	dι	Amount ie within ne year
Certificates of Participation										
Series 2012	\$	420,000	\$	-	\$	420,000	\$	-	\$	-
Series 2015		265,000		-		265,000		-		-
Premium on Series 2015		2,306				2,306		-		<u>-</u>
		687,306		-		687,306		-		-
Direct Borrowing										
Financed Purchases										
Motorola equipment		231,641		-		35,738		195,903		36,840
Golf equipment		16,251		-		16,251		-		-
Golf vehicles		74,738		-		13,215		61,523		13,744
		322,630		-		65,204		257,426		50,584
Compensated absences, as										
Restated		853,391		-		83,067		770,324		677,161
Total	\$	1,863,327	\$	-	\$	835,577	\$	1,027,750	\$	727,745

Notes to the Financial Statements

December 31, 2024

9. Capital Assets

Capital asset activity for the year ended December 31, 2024, was as follows:

		Balance					Balance
	De	ecember 31,				D	ecember 31,
		2023	Additions	C	eletions		2024
Governmental Activities		_					
Non-Depreciable Capital Assets							
Construction in progress	\$	874,846	\$ 1,878,440	\$	359,270	\$	2,394,016
Land		4,701,140	2,973,763		35,000		7,639,903
Total Non-depreciable Capital Assets		5,575,986	\$ 4,852,203	\$	394,270		10,033,919
Depreciable Capital Assets							
Building and improvements		23,996,064	\$ 700,345	\$	-		24,696,409
Machinery and equipment		7,814,554	522,563		77,681		8,259,436
Vehicles		6,009,768	980,282		549,873		6,440,177
Infrastructure		84,731,702	653,037		-		85,384,739
Land improvements		1,849,965	138,484		-		1,988,449
Total Depreciable Capital Assets		124,402,053	\$ 2,994,711	\$	627,554		126,769,210
Less Accumulated Depreciation		88,900,263	\$ 3,054,723	\$	589,602		91,365,384
Total Depreciable Capital Assets, net		35,501,790					35,403,826
Total Governmental Activities Capital		_					
Assets, net	\$	41,077,776				\$	45,437,745

Notes to the Financial Statements

Depreciation expens	co for governmenta	Lactivities was	charged to	functions as fall	OM/C:
Depreciation expens	se ioi goveriiiileiita	i activities was	charged to	Tuttictions as foll	UWS.

Administrative	\$	81,071
Human resources	Y	792
Information technology		2,435
Building maintenance		15,881
Police		275,270
Animal control		8,219
Fire		339,279
Airport		173,076
Street		1,409,223
Cemetery		2,554
Shop		20,031
City hall complex		113,405
Tourism		8,737
Parks and recreation		205,691
Golf		20,405
Transit		42,450
Library		53,558
Civic center		282,646
	\$	3,054,723

Notes to the Financial Statements

	Balance December 31, 2023		Additions		Additions Deletions		Balance December 31, 2024
Business-Type Activities							
Water							
Non-Depreciable Capital Assets							
Land	\$ 172,002	<u> </u>		\$		\$ 172,002	
Total Non-Depreciable Capital Assets	172,002	\$	-	\$	-	172,002	
Depreciable Capital Assets							
Buildings and improvements	142,490	\$	-	\$	-	142,490	
Plant	20,395,502		458,055		-	20,853,557	
Equipment	2,554,466		-		-	2,554,466	
Vehicles	407,365		38,390		34,131	411,624	
Total Depreciable Capital Assets	23,499,823	\$	496,445	\$	34,131	23,962,137	
Less Accumulated Depreciation	12,196,944	\$	514,886	\$	34,131	12,677,699	
Depreciable Capital Assets, net	11,302,879	_		-		11,284,438	
Electric							
Non-Depreciable Capital Assets							
Land	406,873	\$	347,800	\$	-	754,673	
Construction in progress	1,258,621		1,036,038		681,359	1,613,300	
Total Non-Depreciable Capital Assets	1,665,494	\$	1,383,838	\$	681,359	2,367,973	
Depreciable Capital Assets							
Buildings and improvements	1,034,956	\$	-	\$	-	1,034,956	
Plant	31,816,822	·	5,396,171	·	414,466	36,798,527	
Equipment	4,929,906		33,887		, -	4,963,793	
Vehicles	1,983,471		198,517		_	2,181,988	
Total Depreciable Capital Assets	39,765,155	\$	5,628,575	\$	414,466	44,979,264	
Less Accumulated Depreciation	21,731,375	\$	1,071,959	\$	344,861	22,458,473	
Depreciable Capital Assets, net	18,033,780	-				22,520,791	

Notes to the Financial Statements

Sewer						
Depreciable Capital Assets						
Buildings and improvements	10,275,892	\$	-	\$	_	10,275,892
Plant	12,217,174	•	434,081	т	_	12,651,255
Equipment	1,547,073		, -		_	1,547,073
Vehicles	339,844		74,363		35,815	378,392
Total Depreciable Capital Assets	24,379,983	\$	508,444	\$	35,815	24,852,612
Loop Account that d Danier sinking	10.460.403	,	424 202	¢	25.045	10.063.060
Less Accumulated Depreciation	10,468,482	\$	431,302	\$	35,815	 10,863,969
Depreciable Capital Assets, net	13,911,501					13,988,643
Sanitation						
Non-Depreciable Capital Assets						
Land	16,050	\$	-	\$	-	16,050
Construction in progress	-		34,409		-	34,409
Total Non-Depreciable Capital Assets	16,050	\$	34,409	\$	-	50,459
Depreciable Capital Assets						
Buildings and improvements	417,992	\$	92,500	\$	-	510,492
Transfer station	540,911		-		-	540,911
Equipment	965,017		-		-	965,017
Vehicles	2,680,037		202,857		36,219	 2,846,675
Total Depreciable Capital Assets	4,603,957	\$	295,357	\$	36,219	4,863,095
Less Accumulated Depreciation	3,381,475	\$	291,574	\$	36,219	3,636,830
Depreciable Capital Assets, net	1,222,482					1,226,265
Fiber						
Depreciable Capital Assets Infrastructure	1,426,134	\$		\$		1,426,134
	1,420,134	Ą	-	Ą	-	
Transfer station	263,115		-		-	17,219
Equipment Total Depresiable Capital Assets		<u> </u>		\$		 263,115
Total Depreciable Capital Assets	1,706,468	\$		<u>ې</u>	<u>-</u>	1,706,468
Less Accumulated Depreciation	370,000	\$	109,823	\$	-	 479,823
Depreciable Capital Assets, net	1,336,468					1,226,645
Total Capital Assets, net	\$ 47,660,656					\$ 52,837,216

Notes to the Financial Statements

December 31, 2024

Component Units

	Balance cember 31,					Balance ember 31,
	2023	A	dditions	Dele	etions	 2024
63 ByPass Community						
Improvement District						
Depreciable Capital Assets						
Infrastructure	\$ 249,571	\$	-	\$		\$ 249,571
Total Depreciable Capital Assets	249,571	\$		\$	_	 249,571
Less Accumulated Depreciation	69,182	\$	4,991	\$	-	74,173
Depreciable Capital Assets, net	\$ 180,389					\$ 175,398
Ozark Hills Community						
Improvement District						
Depreciable Capital Assets						
Infrastructure	\$ 63,321	\$	-	\$	-	\$ 63,321
Total Depreciable Capital Assets	63,321	\$	-	\$	-	63,321
Less Accumulated Depreciation	5,648	\$	1,266	Ś	_	6,914
Depreciable Capital Assets, net	\$ 57,673	т		<u> </u>		\$ 56,407

10. Employee Pension Plan

General Information about the Pension Plan

Plan Description. The City's defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The City participates in the Missouri Local Government Employees Retirement System (LAGERS). LAGERS is an agent multiple-employer, statewide public employee pension plan established in 1967 and administered in accordance with RSMo. 70.600-70.755. As such, it is LAGERS' responsibility to administer the law in accordance with the expressed intent of the General Assembly. The plan is qualified under the Internal Revenue Code Section 401(a) and is tax exempt. The responsibility for the operations and administration of LAGERS is vested in the LAGERS Board of Trustees consisting of seven persons. LAGERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained by accessing the LAGERS website at www.molagers.org.

Notes to the Financial Statements

December 31, 2024

Benefits Provided. LAGERS provides retirement, death and disability benefits. Benefit provisions are adopted by the governing body of the employer, within the options available in the state statutes governing LAGERS. All benefits vest after 5 years of credited service. Employees who retire on or after age 60 (55 for police and fire) with 5 or more years of service are entitled to an allowance for life based upon the benefit program information provided below. Employees may retire with an early retirement benefit with a minimum of 5 years of credited service and after attaining age 55 (50 for police and fire) and receive a reduced allowance.

	2024 Valuation
Benefit multiplier	2.00% for life
Final average salary	3 years
Member contributions	0%

Benefit terms provide for annual post retirement adjustments to each member's retirement allowance subsequent to the member's retirement date. The annual adjustment is based on the increase in the Consumer Price Index and is limited to 4% per year.

Employees Covered by Benefit Terms. At June 30, 2024, the following employees were covered by the benefit terms:

	General	Police	Fire	Total
Retirees and beneficiaries	124	30	31	185
Inactive, nonretired members	58	20	13	91
Active members	130	30	13_	173
	312	80	57	449

Contributions. The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by LAGERS. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year. With an additional amount to finance an unfunded accrued liability. Employer contribution rates are 21.4% (General), 16.1% (Police), and 6.8% (Fire) of annual covered payroll.

Net Pension Liability/Asset. The employer's net pension liability/asset was measured as of June 30, 2024, and the total pension liability used to calculate the net pension liability/asset was determined by an actuarial valuation as of February 29, 2024.

Actuarial Assumptions. The total pension liability in the February 29, 2024, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation
Salary Increase

2.75% wage inflation, 2.25% price inflation 2.75% to 6.75% including wage inflation for general 2.75% to 6.55% wage inflation for police

Investment rate of return

2.75% to 7.15% wage inflation for fire 7.00%, net of investment expenses

Notes to the Financial Statements

December 31, 2024

The healthy retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubG-2010 Retiree Mortality Table for males and females. The disabled retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. The pre-retirement mortality tables used were 75% of the PubG-2010 Employee Mortality Table for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire and Public Safety groups.

Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

The actuarial assumptions used in the February 29, 2024, valuation were based on the results of an actuarial experience study for the period March 1, 2015 through February 29, 2020.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

Target		Long-Term Expected
Asset Class	Allocation	Real Rate of Return
Alpha	5.00%	2.37%
Equity	39.00%	5.37%
Fixed Income	23.00%	1.47%
Real Assets	33.00%	3.45%
Strategic Assets	7.00%	3.46%
Cash/Leverage	-7.00%	-0.26%

Discount Rate. The discount rate used to measure the total pension liability is 7.00%. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payment to determine the total pension liability.

Notes to the Financial Statements December 31, 2024

Changes in the Net Pension (Asset) Liability

	Increase (Decrease)						
	Total Pension	Plan Fiduciary	Net Pension				
	Liability	Net Position	(Asset)/Liability				
	(a)	(b)	(a) - (b)				
General Division							
Balances at beginning of year	\$ 33,007,550	\$ 31,977,186	\$ 1,030,364				
Changes for the year							
Service cost	706,815	-	706,815				
Interest	2,273,745	-	2,273,745				
Difference between expected							
and actual experiences	117,707	-	117,707				
Contributions - employer	-	1,296,352	(1,296,352)				
Net investment income	-	1,689,277	(1,689,277)				
Benefits paid, including refunds	(1,775,844)	(1,775,844)	-				
Administrative expenses	-	(38,527)	38,527				
Other changes		(323,382)	323,382				
Net changes	1,322,423	847,876	474,547				
Balances at end of year	34,329,973	32,825,062	1,504,911				

Notes to the Financial Statements

	Increase (Decrease)						
	Total Pension Liability	Plan Fiduciary Net Position	Net Pension (Asset)/Liability				
	(a)	(b)	(a) - (b)				
Police Division							
Balances at beginning of year	6,788,719	7,312,596	(523,877)				
Changes for the year							
Service cost	169,146	-	169,146				
Interest	468,905	-	468,905				
Difference between expected							
and actual experiences	332,699	-	332,699				
Contributions - employer	-	253,239	(253,239)				
Net investment income	-	373,480	(373,480)				
Benefits paid, including refunds	(352,402)	(352,402)	-				
Administrative expenses	-	(9,230)	9,230				
Other changes		27,273	(27,273)				
Net changes	618,348	292,360	325,988				
Balances at end of year	7,407,067	7,604,956	(197,889)				
Fire Division							
Balances at beginning of year	4,140,036	5,218,923	(1,078,887)				
Changes for the year							
Service cost	116,995	-	116,995				
Interest	287,616	-	287,616				
Difference between expected							
and actual experiences	133,454	-	133,454				
Contributions - employer	-	56,288	(56,288)				
Net investment income	-	268,411	(268,411)				
Benefits paid, including refunds	(180,550)	(180,550)	-				
Administrative expenses	-	(6,555)	6,555				
Other changes	-	27,721	(27,721)				
Net changes	357,515	165,315	192,200				
Balances at end of year	4,497,551	5,384,238	(886,687)				
Total Plan Balances at end of year	\$ 46,234,591	\$ 45,814,256	\$ 420,335				

Notes to the Financial Statements December 31, 2024

The Net Pension (Asset) Liability is allocated as follows:

(Asset	:) Liability
\$	(187,046)
	607,381
\$	420,335
	(Asset

Net Pension

Sensitivity of the Net Pension (Asset) Liability to Changes in the Discount Rate. The following present the Net Pension (Asset) Liability of the employer, calculated using the discount rate of 7.00%, as well as what the employer's Net Pension (Asset) Liability would be using a discount rate that is one percentage point lower (6.00%) or one percentage point higher (8.00%) than the current rate.

				rrent Single scount Rate		
	1%	Decrease	Δ	ssumption	1	% Increase
		6.00%		7.00%		8.00%
General Division					•	
Total pension liability	\$	39,202,301	\$	34,329,973	\$	30,326,224
Fiduciary net position		32,825,062		32,825,062		32,825,062
Net Pension (Asset) Liability		6,377,239		1,504,911		(2,498,838)
Police Division						
Total pension liability		8,492,005		7,407,067		6,524,713
Fiduciary net position		7,604,956		7,604,956		7,604,956
Net Pension (Asset) Liability		887,049		(197,889)		(1,080,243)
Fire Division						
Total pension liability		5,131,882		4,497,551		3,977,685
Fiduciary net position		5,384,238		5,384,238		5,384,238
Net Pension (Asset) Liability		(252,356)		(886,687)		(1,406,553)
Total Net Pension (Asset) Liability	\$	7,011,932	\$	420,335	\$	(4,985,634)

Notes to the Financial Statements December 31, 2024

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended December 31, 2024, the employer recognized pension expense of \$1,419,431 in the general division, \$98,161 in the police division, and \$69,665 in the fire division.

The employer reported deferred outflows and inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred (Inflows) of Resources		Net Deferred Outflows (Inflows) of Resources	
General Division						
Differences in experiences	\$	507,759	\$	-	\$	507,759
Assumption changes		-		(60,829)		(60,829)
Differences in earnings		917,158		-		917,158
Contributions subsequent to						
the measurement date*		655,809		_		655,809
		2,080,726		(60,829)		2,019,897
Police Division						
Differences in experiences		231,197		(110,426)		120,771
Assumption changes		-		(2,308)		(2,308)
Differences in earnings		211,887		-		211,887
Contributions subsequent to						
the measurement date*		129,543				129,543
		572,627		(112,734)		459,893
Fire Division						
Differences in experiences		88,741		(9,161)		79,580
Assumption changes		-		(306)		(306)
Differences in earnings		150,964		-		150,964
Contributions subsequent to						
the measurement date*		24,289		-		24,289
		263,994		(9,467)		254,527
	\$	2,917,347	\$	(183,030)	\$	2,734,317

Notes to the Financial Statements December 31, 2024

The deferred (inflow) and outflow of resources are allocated as follows:

	Deferred Outflows of Resources		Deferred (Inflows) of Resources		Net Deferred Outflows/(Inflows) of Resources	
Governmental Activities	\$	2,077,565	\$	(158,479)	\$	1,919,086
Business-Type Activities		839,782		(24,551)		815,231
	\$	2,917,347	\$	(183,030)	\$	2,734,317

^{*}The amount reported as deferred outflows of resources resulting from contributions subsequent to the measurement date will be recognized as an addition/reduction to the net pension asset/liability for the year ending December 31, 2025.

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending		Net Deferred (Inflows) of Resources										
December 31,			General		Police		Fire	Total				
2025		\$	3,520	\$	(68,507)	\$	(12,917)	\$	(77,904)			
2026			901,071		275,921		170,617		1,347,609			
2027			352,427		95,813		53,864		502,104			
2028			107,070		27,123		18,674		152,867			
	Total	\$	\$ 1,364,088		330,350	\$	230,238	\$	1,924,676			

Payable to the Pension Plan

At December 31, 2024, the City had \$124,524 in contributions payable to the pension plan required for the year ended December 31, 2024.

11. Risk Management

The City is exposed to various risks of losses related to torts: theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City has transferred its risk by obtaining coverage from a public self-insured insurance pool. In addition, it has effectively managed risk through various employee education and prevention programs. There has been no significant reduction in insurance coverage from the previous year.

12. Internal Balances

Internal balances as of December 31, 2024, consisted of the following:

	Nonmajor							
	General		Grants		vernmental			
	Fund		Fund		Funds	Total		
Internal balances, net	\$ 2,127,134	\$	(2,009,317)	\$	(117,817)	\$		-

Notes to the Financial Statements

December 31, 2024

During the course of its operations, the City has numerous transactions between funds to finance operation, provide services, construct assets and service debt. To the extent that certain transactions between funds had not been paid or received as of December 31, 2024, balances of interfund amounts receivable or payable have been recorded within the fund financial statements and are planned to be repaid in the subsequent year.

13. Interfund Transfers

Transfers between funds of the City for the period ended December 31, 2024, were as follows:

	Trans	sfers In (Out)
General Fund	\$	(207,723)
Grants Fund		239,952
Transportation Sales Tax Fund		346,548
Capital Improvement Sales Tax Fund		(27,940)
Nonmajor Governmental Funds		175,000
Electric Fund		(525,837)
	\$	

Transfers are used to (1) move receipts from the fund that statute or budget requires to collect them to the fund that statute or budget requires to disburse them, and (2) use unrestricted receipts in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

14. Conduit Debt

On December 1, 2013, the City authorized the issuance of \$7,500,000 aggregate maximum principal amount of Taxable Industrial Development Revenue Bonds (Hoover Brothers Farms, Inc. Project), Series 2013. The issuance is Chapter 100 debt in order to provide economic financial assistance to a third-party private entity and the City has no obligation beyond the rents, revenues, and receipts derived by the City from the Project; therefore, the issue does not constitute a debt of the City and, accordingly, are not included in the City's statement of net position. The bonds are issued as the Project proceeds. At December 31, 2024, the amount issued and outstanding was \$2,012,127.

15. Claims & Adjustments

The City participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulation, the City may be required to reimburse the grantor government. As of December 31, 2024, expenditures have not been audited by grantor governments, but the City believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual government funds or the overall financial position of the City.

Notes to the Financial Statements

December 31, 2024

16. Deferred Revenue

Revenue has not been realized for receivables not expected to be collected within sixty days of year-end but are expected to be collectible. Deferred revenue as of December 31, 2024, consists of the following:

Court fines \$ 17,085

17. Tax Increment Financing Districts & Community Improvement Districts

TIF #2 taxes are pledged to repay the Bond anticipation note, which was used for public improvements. The City is only obligated if taxes are collected, and through October 2028.

18. Tax Abatements

The amount of foregone tax revenues for the year ending December 31, 2024, consisted of the following:

Tax Abatement	Type of Tax	Ar	Amount of			
Program	Abated	Тах	es Abated			
Tax Increment Financing Districts	Sales tax	\$	571,784			
Tax Increment Financing Districts	Property tax		91,913			
Urban Redevelopment (Chapter 353)	Property tax		18,838			
Chapter 100	Property tax		9,260			
Enhanced Enterprise Zone	Property tax		4,166			
		\$	695,961			

- The City has entered into three Tax Incremental Financing (TIF) Districts which are economic development tools which redirects local tax revenues towards the redevelopment of eligible properties that are otherwise economically unfeasible. Sections 99.800-99.865, RSMo, the Real Property Tax Increment Allocation Redevelopment Act, enables cities to finance certain redevelopment costs with the incremental tax revenue generated by the net increase in assessed valuation resulting from the redevelopment. The purpose of the three TIF Districts is to remove blight, improve roads and traffic flow, and attract new retail development and restaurants.
- The City has entered into three agreements under the Urban Redevelopment Corporation Law, or Chapter 353, which is an economic development tool to encourage redevelopment of blighted areas. Under Sections 353.010-353.190, RSMo, the Urban Redevelopment Corporation has a tax abatement available for 25 years. During the first 10 years, the property is not subject to real property taxes except in the amount of real property taxes assessed on the land during the calendar year during with the Urban Redevelopment Corporation acquired title to the real property. For the remaining 15 years, the property may be assessed up to 50% of its true value. The purpose of the abatements are to tear down a blighted hotel and build a new hotel.
- The City and Howell County have entered into agreements under the Enhanced Enterprise Zones Program which
 is designed to attract new or expanding businesses to the area. Under Sections 135.950-135.970, RSMo., for a
 manufacturer, distributor, or certain service industries to qualify for the 50% tax abatement for 10 years, the

Notes to the Financial Statements December 31, 2024

business must meet certain minimum criteria depending on the type of business facility. New or expanded business facilities must have two new employees and \$100,000 in new investment. Replacement business facilities must have two new employees and \$1,000,000 in new investment. Both types of business facilities must also offer health insurance to full time employees in Missouri, of which at least 50% is paid by the employer. The purpose of the abatements are to encourage job creation in blighted areas within the City

• The City has entered into one agreement under the Chapter 100 Industrial Development Act which allows cities or counties to purchase or construct certain types of projects with bond proceeds and lease the project to a company under Sections 100.010-100.200, RSMo. Eligible projects include the purchase, construction, extension and improvement of warehouses, distributions facilities, research and development facilities, office industries, agricultural processing industries, service facilities which provide interstate commerce, and industrial plants. Since the city or county owns the property and leases it to the company, an amount of the property taxes can be abated for a term agreed on by the city or county issuer and the company. The purpose of the abatement is to encourage job creation and maintain at least 250 employees on-site for 15 years.

19. Commitments

At December 31, 2024, the City had the following commitments:

Contractor			Amount		
Capital Paving & Construction	US 160 Independence Drive	\$	7,918,529		
Cary Stewart Construction	Bruce Smith Parkway Improvements		117,937		
Crawford, Murphy & Tilly Engineers	US 160 Highway Overpass		712,449		
Terracon	US 160 Highway Overpass		70,838		
Henkels & McCoy	US 160 Independence Drive		241,407		
		\$	9,061,160		

20. Restatement of Beginning Balances

During the year ended December 31, 2024, the City adopted GASB Statement No. 101 – *Compensated Absences*. Beginning Net Position has been restated to reflect the application of the new pronouncement as follows:

		Reporting Units Affected by Restatements of Beginning Balances										
	Governm	ent-Wide	Funds									
	Governmental	Business-Type				Sanitation						
	Activities	Activities	Electric Fund	Water Fund	Sewer Fund	Fund						
December 31, 2023, as Previously												
Reported Change in Accounting Principle (GASB 101)	\$ 52,739,384	\$ 63,372,449	\$ 26,612,323	\$ 15,992,975	\$ 16,316,240	\$ 3,092,604						
Compensated Absences	(448,000)	(241,235)	(74,500)	(36,269)	(34,109)	(96,357)						
Net Position, as restated,												
January 1, 2024	\$ 52,291,384	\$ 63,131,214	\$ 26,537,823	\$ 15,956,706	\$ 16,282,131	\$ 2,996,247						

Required Supplementary Information

Schedule of Changes in Net Pension Liability (Asset) and Related Ratios

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Total Pension Liability										
Service Cost	\$ 992,956	\$ 939,006	\$ 880,363	\$ 809,966	\$ 705,090	\$ 701,064	\$ 692,815	\$ 663,466	\$ 613,175	\$ 609,092
Interest on the total pension liability	3,030,266	2,915,036	2,763,303	2,719,161	2,458,650	2,333,315	2,238,128	2,136,011	1,974,093	1,896,741
Changes of benefit terms	-	-	-	-	2,553,095	-	-	- ()	-	-
Difference between expected and actual	583,860	(6,990)	520,900	963,248	(392,119)	432,328	(26,372)	(90,032)	(152,545)	(254,854)
Changes of assumptions	- (2.209.706)	(2.149.772)	(1,000,001)	(711,899)	- (1 701 424)	- (1 (00 930)	- (1 405 141)	- (1 141 752)	921,055	- /1 210 C17)
Benefit payments including refunds	(2,308,796)	(2,148,773)	(1,906,881)	(1,784,591)	(1,781,434)	(1,699,839)	(1,495,141)	(1,141,753)	(1,152,319)	(1,218,617)
Net Change in Total Pension Liability	2,298,286	1,698,279	2,257,685	1,995,885	3,543,282	1,766,868	1,409,430	1,567,692	2,203,459	1,032,362
Total Pension Liability, Beginning	43,936,305	42,238,026	39,980,341	37,984,456	34,441,174	32,674,306	31,264,876	29,697,184	27,493,725	26,461,363
Total Pension Liability, Ending	46,234,591	43,936,305	42,238,026	39,980,341	37,984,456	34,441,174	32,674,306	31,264,876	29,697,184	27,493,725
Plan Fiduciary Net Position										
Contributions - employer	1,605,879	1,501,198	1,317,539	1,254,063	940,377	813,273	829,814	802,330	762,050	805,190
Contributions - employee	-	-	-	-	-	-	33,560	-	-	-
Pension plan net investment income	2,331,168	1,573,180	32,663	9,838,757	483,204	2,282,229	3,959,035	3,498,043	(81,000)	569,364
Benefit payments, including refunds	(2,308,796)	(2,148,773)	(1,906,881)	(1,784,591)	(1,781,434)	(1,699,839)	(1,495,141)	(1,141,753)	(1,152,319)	(1,218,617)
Pension plan administrative expense	(54,312)	(63,016)	(43,753)	(39,337)	(50,950)	(45,880)	(33,293)	(31,353)	(30,620)	(33,181)
Other	(268,388)	(548,883)	(637,754)	(35,725)	93,506	(101,422)	163,973	(70,304)	(24,709)	(390,217)
Net Change in Plan Fiduciary Net Position	1,305,551	313,706	(1,238,186)	9,233,167	(315,297)	1,248,361	3,457,948	3,056,963	(526,598)	(267,461)
Plan Fiduciary Net Position, Beginning	44,508,705	44,194,999	45,433,185	36,200,018	36,515,315	35,266,954	31,809,006	28,752,043	29,278,641	29,546,102
Plan Fiduciary Net Position, Ending	45,814,256	44,508,705	44,194,999	45,433,185	36,200,018	36,515,315	35,266,954	31,809,006	28,752,043	29,278,641
Employer Net Pension (Asset) Liability	\$ 420,335	\$ (572,400)	\$ (1,956,973)	\$ (5,452,844)	\$ 1,784,438	\$ (2,074,141)	\$ (2,592,648)	\$ (544,130)	\$ 945,141	\$ (1,784,916)
Plan fiduciary net position as a percentage										
of the total pension liability	99.09%	101.30%	104.63%	113.64%	95.30%	106.02%	107.93%	101.74%	96.82%	106.49%
Covered payroll	\$ 8,058,185	\$ 7,504,573	\$ 7,203,852	\$ 6,760,987	\$ 6,034,065	\$ 6,652,839	\$ 6,378,809	\$ 6,420,240	\$ 5,965,732	\$ 5,504,066
Employer's net pension (asset) liability as a percentage of covered payroll	5.22%	-7.63%	-27.17%	-80.65%	29.57%	-31.18%	-40.64%	-8.48%	15.84%	-32.43%

Schedule of Contributions

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Actuarially determined contribution Contributions in relation to the actuarially determined	\$ 1,645,212	\$ 1,510,474	\$ 1,391,367	\$ 1,286,462	\$ 1,182,024	\$ 813,091	\$ 855,027	\$ 814,798	\$ 777,152	\$ 770,844
contribution	1,645,212	1,506,224	1,391,367	1,286,462	1,182,024	810,664	846,337	809,037	777,153	770,844
Contribution deficiency (excess)	\$ -	\$ 4,250	\$ -	\$ -	\$ -	\$ 2,427	\$ 8,690	\$ 5,761	\$ (1)	\$ -
Covered payroll	\$ 8,670,912	\$ 8,084,514	\$ 7,549,632	\$ 7,145,082	\$ 6,752,932	\$ 6,438,713	\$ 6,676,590	\$ 6,427,321	\$ 6,176,065	\$ 5,865,769
Contributions as a percentage of covered payroll	18.97%	18.63%	18.43%	18.00%	17.50%	12.59%	12.68%	12.59%	12.58%	13.14%

Notes to the Schedule of Contributions

Year Ended December 31, 2024

Valuation Date: February 29, 2024

Notes: The roll-forward of total pension liability from February 29, 2024 to June 30, 2024, reflects expected service cost and interest reduced by actual benefit payments.

Methods and Assumptions Used to Determine Contribution Rates

Actuarial Cost Method: Entry Age Normal and Modified Terminal Funding

Amortization Method: A level percentage of payroll amortization method is used to amortize the unfunded actuarial accrued liability (UAAL) over a closed period of years. If the UAAL (excluding the UAAL associated with benefit charges) is negative, then this amount is amortized over the greater of (i) the remaining initial amortization period or (ii) 15 years.

Remaining Amortization Period: Multiple bases from 8 to 18 years for general division 13 to 18 years for the police division and 15 to 18 years for the fire division

Asset Valuation Method: 5-Year smoothed market; 20% corridor

Inflation: 2.75% wage inflation; 2.25% price inflation

Salary Increases: 2.75% to 6.75% including wage inflation for the general division

2.75% to 6.55% for police division

2.75% to 7.15% for fire division

Investment Rate of Return: 7.00%, net of investment expenses

Retirement Age: Experience-based table of rates that are specific to the type of eligibility condition

Mortality: The healthy retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubG-2010 Retiree Mortality Table for males and females. The disabled retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. The pre-retirement mortality tables used were 75% of the PubG-2010 Employee Mortality Table for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire and Public Safety groups

Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

Other Information: None

Budgetary Comparison Schedule – General Fund

	Original Budget		Final Budget	Actual		ance With
Revenues			 _	 _	' <u>'</u>	_
Taxes						
Ad valorem taxes, penalties						
and interest	\$	558,000	\$ 558,000	\$ 631,392	\$	73,392
Surtax		75,000	75,000	96,572		21,572
City sales tax		4,273,000	4,273,000	4,682,308		409,308
Franchise taxes		1,890,000	1,790,000	1,784,524		(5,476)
Use tax		375,000	375,000	462,323		87,323
Other taxes		8,480	 8,480	 13,248		4,768
		7,179,480	 7,079,480	 7,670,367		590,887
Licenses and Permits						
Liquor		17,500	17,500	19,425		1,925
Building permits		20,000	20,000	22,118		2,118
Business licenses		32,000	32,000	33,120		1,120
Other		17,820	17,820	33,508		15,688
	•	87,320	87,320	108,171		20,851
Charges for Services						
Parks and recreation		178,600	184,900	152,415		(32,485)
Cemetery		16,550	16,550	13,046		(3,504)
Transit		22,400	22,400	19,583		(2,817)
Rental income		206,228	206,228	218,352		12,124
Concessions		74,000	74,000	65,909		(8,091)
Fuel sales		200,000	200,000	200,020		20
Golf		286,500	314,900	461,138		146,238
Fines and forfeitures		188,140	188,140	227,333		39,193
Civic Center		154,300	154,300	238,725		84,425
Other		94,100	94,100	183,449		89,349
		1,420,818	1,455,518	1,779,970		324,452
Miscellaneous						
Reimbursements		53,000	53,000	56,033		3,033
Interest		209,700	209,700	173,565		(36,135)
Donations and other contributions		70	70	9,807		9,737
Sale of property		-	-	1,852		1,852
Other		5,100	5,100	7,942		2,842
		267,870	267,870	249,199		(18,671)
Total Revenues		8,955,488	8,890,188	9,807,707	,	917,519

Budgetary Comparison Schedule – General Fund

	Original	Final		Variance With
	Budget	Budget	Actual	Final Budget
Expenditures				
Current	240 202	240 202	205 005	(147.602)
Administrative	248,202	248,202	395,895	(147,693)
Human resources	929,907	779,907	564,512	215,395
Public relations	45,725	45,725	50,419	(4,694)
Information technology	91,392	91,392	97,840	(6,448)
Building maintenance	176,430	196,930	147,557	49,373
Building official	201,037	201,037	171,280	29,757
City attorney	60,984	60,984	52,091	8,893
Court	180,035	180,035	175,528	4,507
Police	3,424,526	3,424,526	3,140,158	284,368
Animal control	99,233	99,233	75,964	23,269
Emergency management	7,987	7,987	122	7,865
Fire	1,552,832	1,552,832	1,431,901	120,931
Airport	360,044	360,044	256,851	103,193
Cemetery	149,865	149,865	144,260	5,605
Fleet management	111,573	111,573	68,209	43,364
Health	27,700	27,700	25,710	1,990
Planning and zoning	163,865	163,865	164,185	(320)
Economic development	155,500	155,500	105,578	49,922
Parks and recreation	1,040,586	1,073,586	1,021,877	51,709
Golf	536,180	552,330	513,263	39,067
Transit	290,013	290,013	249,845	40,168
Civic center	1,052,029	1,080,069	955,126	124,943
Senior citizens	25,000	29,500	25,439	4,061
Total Expenditures	10,930,645	10,882,835	9,833,610	1,049,225
Excess (Deficit) of Revenues Over Expenditures	(1,975,157)	(1,992,647)	(25,903)	1,966,744
Other Financing Sources (Uses)				
Transfer (out)	(350,000)	(350,000)	(350,000)	-
Transfer in	110,000	110,000	142,277	(32,277)
TIF closeout	-	-	321,432	(321,432)
Total Other Financing Sources (Uses)	(240,000)	(240,000)	113,709	(353,709)
Net Change in Fund Balance	(2,215,157)	(2,232,647)	87,806	2,320,453
Fund Balance, January 1	4,338,024	4,338,024	4,338,024	_
Fund Balance, December 31		\$ 2,105,377	\$ 4,425,830	\$ 2,320,453

Budgetary Comparison Schedule – Grants Fund

	Original	Final	A	Variance With
Revenues	Budget	Budget	Actual	Final Budget
Intergovernmental Revenues	ć 14.110.0C0	ć 10.0FF.020	ć 7.0CE 020	ć (44 000 404)
Grants	\$ 14,118,860	\$ 19,855,020	\$ 7,865,829	\$ (11,989,191)
Charges for services	-	- 10.055.000	8,534	8,534
Total Revenues	14,118,860	19,855,020	7,874,363	(11,980,657)
Expenditures				
Current				
Police	6,000	6,000	426,608	(420,608)
Fire	-	-	5,416	(5,416)
Economic development	1,347,936	1,347,936	2,166,038	(818,102)
Capital Outlay	13,553,579	19,289,739	5,516,253	13,773,486
Total Expenditures	14,907,515	20,643,675	8,114,315	12,529,360
Excess (Deficit) of Revenues over				
Expenditures	(788,655)	(788,655)	(239,952)	548,703
Other Financing Sources (Uses)				
Transfer in	898,655	898,655	382,229	(516,426)
Transfer (out)	(110,000)	(110,000)	(142,277)	(32,277)
Total Other Financing Sources (Uses)	788,655	788,655	239,952	(548,703)
Net Change in Fund Balance	-	-	-	-
Fund Balance, January 1				
Fund Balance, December 31	\$ -	\$ -	\$ -	\$ -

Budgetary Comparison Schedule – Transportation Sales Tax Fund Year Ended December 31, 2024

	Original Budget		Final Budget	Actual		riance With
Revenues						
Taxes						
City sales tax	\$	2,013,650	\$ 2,013,650	\$	2,118,025	\$ 104,375
Use tax		185,400	185,400		231,162	45,762
Motor vehicle tax		616,800	616,800		654,927	 38,127
		2,815,850	2,815,850		3,004,114	188,264
Charges for services		-	-		11,884	11,884
Miscellaneous						
Other		5,000	5,000		244	(4,756)
Interest		110,000	110,000		110,315	 315
		115,000	115,000		110,559	(4,441)
Total Revenues		2,930,850	 2,930,850		3,126,557	195,707
Expenditures						
Current						
Street		2,461,221	2,516,491		2,601,034	(84,543)
Capital outlay		587,500	587,500		163,618	 423,882
Total Expenditures		3,048,721	3,103,991		2,764,652	339,339
Excess (Deficit) of Revenues over						
Expenditures		(117,871)	(173,141)		361,905	535,046
Other Financing Sources (Uses)						
Transfer in		350,000	350,000		350,000	-
Transfer (out)		(422,055)	(422,055)		(3,452)	418,603
TIF closeout		-	-		161,151	(161,151)
Total Other Financing Sources (Uses)		(72,055)	(72,055)		507,699	257,452
Net Change in Fund Balance		(189,926)	(245,196)		869,604	1,114,800
Fund Balance, January 1		1,567,520	 1,567,520		1,567,520	 _
Fund Balance, December 31	\$	1,377,594	\$ 1,322,324	\$	2,437,124	\$ 1,114,800

Budgetary Comparison Schedule – Capital Improvement Sales Tax Fund Year Ended December 31, 2024

		Priginal Budget	Final Budget	Actual	riance With nal Budget
Revenues					
Taxes					
City sales tax	\$	2,100,000	\$ 2,100,000	\$ 2,202,965	\$ 102,965
Use tax		185,000	185,000	231,162	46,162
		2,285,000	2,285,000	2,434,127	149,127
Intergovernmental Revenues					
Grants		-	-	569,897	569,897
Miscellaneous					
Donations		-	-	5,467	5,467
Other		20,000	20,000	54,926	34,926
Interest		215,000	 215,000	 152,259	 (62,741)
		235,000	235,000	212,652	(27,815)
Total Revenues		2,520,000	2,520,000	3,216,676	691,209
Expenditures					
Current					
Information technology		22,200	22,200	29,137	(6,937)
Airport		-	-	3,500	(3,500)
Library		-	-	7,845	(7,845)
Civic center		55,000	55,000	16,010	38,990
Parks		-	-	27,245	(27,245)
Aquatic center		-	-	3,461	(3,461)
Golf		-	-	4,000	(4,000)
Capital outlay		2,608,130	3,101,360	2,329,784	771,576
Debt service					
Principal, interest and fees		765,145	 768,145	 784,592	(16,447)
Total Expenditures		3,450,475	3,946,705	3,205,574	755,129
Excess (Deficit) of Revenues over					
Expenditures		(930,475)	(1,426,705)	11,102	1,446,338
Other Financing Sources (Uses)					
Transfer (out)		(651,600)	(651,600)	(27,940)	623,660
TIF closeout			-	161,157	(161,157)
Total Other Financing Sources (Uses)		(651,600)	 (651,600)	 133,217	 462,503
Net Change in Fund Balance	(1,582,075)	(2,078,305)	144,319	2,222,624
Fund Balance, January 1		2,719,918	2,719,918	2,719,918	_
Fund Balance, December 31	\$	1,137,843	\$ 641,613	\$ 2,864,237	\$ 2,222,624

See accompanying Notes to the Budgetary Comparison Schedules.

Notes to the Budgetary Comparison Schedules
Year Ended December 31, 2024

Budgets and Budgetary Accounting

The City uses the following procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to January, Administration submits to the City Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditure plans for all fund types and the proposed means of financing them.
- 2. One public hearing is conducted by the City Council in late November or early December to obtain taxpayers' comments on the proposed budget.
- 3. Prior to January 1, ordinances are passed by Council which provide for legally adopted budgets for all funds of the City.
- 4. The City operates on a program performance budget system, with legally adopted budgets prepared by fund, program and department. The level of budgetary control is at the department level. The City's department heads may make transfers of appropriations within a department. Transfers of appropriations between departments require the approval of City Council.
- 5. Formal budgetary integration is employed as a management control device for all funds of the City.
- 6. Budgets for the General and Special Revenue Funds are adopted on a basis consistent with GAAP. Budgeted amounts may be amended during the year by City Council on approved budget adjustment forms.



Combining Balance Sheet – Nonmajor Governmental Funds

	Special Revenue Funds													
		Library	То	urism Tax	Co	nsolidated	TIF	F #1	TIF	#2	TII	#3	-	
		Fund		Fund		Fund	Fu	ınd	Fu	nd	Fu	ınd		Total
Assets														
Current Assets														
Cash and cash equivalents	\$	558,447	\$	124,421	\$	-	\$	-	\$	-	\$	-	\$	682,868
Taxes receivable		338,057		11,822		-		-		-		-		349,879
Prepaid expenses		17,276		2,926		-		-		-		-		20,202
Cash and cash equivalents -														
restricted		-		_		357,540		-		-		-		357,540
Total Assets	\$	913,780	\$	139,169	\$	357,540	\$		\$		\$	-	\$ 1	,410,489
Liabilities, Deferred Inflow of														
Resources, and Fund Balance														
Liabilities														
Accounts payable	\$	7,568	\$	2,296	\$	7,225	\$	-	\$	-	\$	-	\$	17,089
Accrued expenses		10,684		8,158		-		-		-		-		18,842
Due to other funds		117,817		_		-		-		-		-		117,817
Total Liabilities	_	136,069		10,454		7,225		-						153,748
Fund Balance														
Nonspendable														
Prepaid items		17,276		-		-		-		-		-		17,276
Restricted for														
Cemetery perpetual care		-		-		136,108		-		-		-		136,108
Economic development		-		-		65,856		-		-		-		65,856
Parks and recreation		-		-		1,804		-		-		-		1,804
MODAG grant		-		-		39,172		-		-		-		39,172
Police		-		-		74,400		-		-		-		74,400
Fire		-		-		3,660		-		-		-		3,660
Golf		-		-		13,793		-		-		-		13,793
Nuisance abatement		-		-		15,000		-		-		-		15,000
Animal Control		-		-		522		-		-		-		522
Library		760,435		-		-		-		-		-		760,435
Tourism		-		128,715		-		-		-		-		128,715
Total Fund Balances Total Liabilities,		777,711		128,715		350,315						-	1	,256,741
Deferred Inflow of														
Resources, and Fund														
Balances	\$	913,780	\$	139,169	\$	357,540	\$	-	\$	-	\$	-	\$ 1	1,410,489

Combining Statement of Revenues, Expenditures, and Changes in Fund Balance – Nonmajor Governmental Funds

Year Ended December 31, 2024

	Special Revenue Funds											
	Library		To	urism Tax	Co	nsolidated		TIF #1	TIF #2	TIF #3		
		Fund		Fund		Fund		Fund	Fund		Fund	Total
Revenues	•											
Taxes	\$	445,544	\$	350,280	\$	-	\$	-	\$ 564,740	\$	127,754	\$ 1,488,318
Intergovernmental		78,470		39,167		-		-	-		-	117,637
Charges for service		32,403		284,375		46,613		-	-		-	363,391
Donations		31,607		533		19,954		-	-		-	52,094
Miscellaneous		2,528		161		-		-	-		6,647	9,336
Interest		35,342		5,991		12,194		55	 -		-	53,582
Total Revenues		625,894		680,507		78,761		55	564,740		134,401	2,084,358
Expenditures												
Current												
Library		716,997		-		-		-	-		-	716,997
Tourism		-		635,643		-		-	-		-	635,643
Economic development		-		-		-		4,056	564,740		-	568,796
Miscellaneous						70,392		-			201	70,593
Total Expenditures		716,997		635,643		70,392	_	4,056	564,740		201	1,992,029
Excess (Deficit) of Revenues												
over Expenditures		(91,103)		44,864		8,369		(4,001)	-		134,200	92,329
Other Financing Sources												
(Uses)												
Transfer in		175,000		-		-		-	-	_	-	175,000
TIF closeout								-	 	(1,396,564)	(1,396,564)
Total Other Financing Sources (Uses)		175,000		-		_		_	-	(1,396,564)	(1,221,564)
,											,,-	
Net Change in Fund Balance		83,897		44,864		8,369		(4,001)	-	(1,262,364)	(1,129,235)
Fund Balance, January 1		693,814		83,851		341,946		4,001	-		1,262,364	2,385,976
Fund Balance, December 31	\$	777,711	\$	128,715	\$	350,315	\$		\$ 	\$		\$ 1,256,741





Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Honorable Mayor and City Council City of West Plains West Plains, Missouri

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the City of West Plains, Missouri, as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise the City of West Plains, Missouri's basic financial statements, and have issued our report thereon, dated June 23, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of West Plains, Missouri's internal control over financial reporting (internal control) as a basis of designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of West Plains, Missouri's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of West Plains, Missouri's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KPM CPAs, PC

Springfield, Missouri

KPM CPAS, PC

June 23, 2025



Independent Auditors' Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance

Honorable Mayor and City Council City of West Plains West Plains, Missouri

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited the City of West Plains, Missouri's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on the City of West Plains, Missouri's major federal program for the year ended December 31, 2024. The City of West Plains, Missouri's major federal program is identified in the Summary of Audit Results section of the accompanying Schedule of Findings and Questioned Costs.

In our opinion, the City of West Plains, Missouri, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the City of West Plains, Missouri, and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the City's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the City's federal programs.

Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the City of West Plains, Missouri's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is substantial likelihood that, individually or in the aggregate, it would influence the judgement made by a reasonable user of the report on compliance about the City of West Plains, Missouri's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the City of West Plains, Missouri's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the City of West Plains, Missouri's internal control over compliance relevant to the
 audit in order to design audit procedures that are appropriate in the circumstances and to test and report on
 internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing
 an opinion on the effectiveness of the City's internal control over compliance. Accordingly, no such opinion is
 expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

KPM CPAs, PC

Springfield, Missouri

KPM CPAS, PC

June 23, 2025

Schedule of Expenditures of Federal Awards

Federal Grantor/Pass Through Grantor/Program Title	Assistance Listing Number	Pass-through Grantor's Number	Passed Through to Subrecipients	Federal Expenditures	
U.S. Department of Justice					
Direct					
Bulletproof Vest Partnership Program Grant	16.607	N/A	\$ -	\$	3,933
Missouri Department of Public Safety					
Edward Byrne Memorial Justice Assistance Grant Program	16.738	15-PBJA-23-GG-02992-MUMU	6,263		6,263
	16.738	15-PBJA-22-GG-00640-MUMU-18F	62,854		62,854
Total II C Deventure out of livetice			69,117 69.117		69,117
Total U.S. Department of Justice			69,117		73,050
U.S. Department of Homeland Security					
Missouri Department of Public Safety					
Homeland Security Grant Program	97.067	EMW-2023-SS-00085			20,182
Total U.S. Department of Homeland Security			-		20,182
Delta Regional Authority					
Direct		7-			
Delta Regional Development	90.200	N/A			59,186
Total Delta Regional Authority			-		59,186
U.S. Department of Transportation					
Missouri Department of Transportation					
Highway Safety Cluster	20.600	24 PT 02 454			44.000
State and Community Highway Safety	20.600	24-PT-02-151	-		11,863
Total Highway Safety Cluster	20.600	25-PT-02-152			3,884 15,747
					•
Alcohol Open Container Requirements	20.607	24-154-AL-134	-		1,766
	20.607	25-ENF-03-138			1,287
Direct			-		3,053
Safe Streets and Roads for All	20.939	N/A			13,807
Missouri Highways and Transportation Commission	20.939	N/A	-		13,607
Formula Grants for Rural Areas and Tribal Transit Program	20.509	TM184046WP1	_		114,117
Torrida States for Harary II cas and Tribar Transfer Togram	20.509	TM184045WP1	_		6,780
			-		120,897
A41 15					,
Missouri Department of Transportation	20.406	22 4046 04			7.057
Airport Improvement Program	20.106	22-104C-01	-		7,057
COVID 19 - Airport Improvement Program	20.106	21-104C-01	-		13,000
COVID 19 - Airport Improvement Program	20.106	21-104C-02			32,000
Total U.S. Department of Transportation					52,057 205,561
·					203,301
U.S. Department of Housing and Urban Development					
Missouri Department of Economic Development Community Development Block Grant	14.228	2018-DP-06	_		152,438
community bevelopment block drafft	14.228	2019-DF-06 2019-DP-05	-		964,498
	14.228	FR-2018-20	-		,128,062
	14.228	18-DP-MIT30	_	1,	10,042
	14.228	18-DP-MF5	_	3	163,735
Total U.S. Department of Housing and Urban Development			-		,418,775

Schedule of Expenditures of Federal Awards

Federal Grantor/Pass Through Grantor/Program Title	Assistance Listing Number	Pass-through Grantor's Number	Passed Through to Subrecipients	Federal Expenditures
U.S. Department of Health and Human Services Aging Cluster SeniorAge Area Agency on Aging				
Special Programs for the Aging, Title III, Part B Missouri Department of Health and Senior Services	93.044	Fiscal Year 2024	-	8,995
Epidemiology and Laboratory Capacity for Infectious Diseases	93.323 93.323	KQ220051962 KQ240055216		3,100 2,200 5,300
Total U.S. Department of Health and Human Services				14,295
U.S. Department of Commerce Direct				
Economic Adjustment Assistance Total U.S. Department of Commerce	11.307	N/A		1,872,462 1,872,462
U.S. Department of the Treasury Direct				
COVID 19 - Coronavirus State and Local Fiscal Recovery Funds Total U.S. Department of the Treasury Total Expenditures of Federal Awards	21.027	N/A	\$ 69,117	2,365,556 2,365,556 \$ 10,029,067

Notes to the Schedule of Expenditures of Federal Awards

Year Ended December 31, 2024

1. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the City of West Plains, Missouri, under programs of the federal government for the year ended December 31, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the City of West Plains, Missouri, it is not intended to and does not present the financial position, changes in net position, or cash flows of the City of West Plains, Missouri.

2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The City of West Plains, Missouri, has elected not to use the 10-percent *de minimis* indirect cost rate allowed under the Uniform Guidance.

3. Subrecipients

The City of West Plains, Missouri, provided pass-through funds of \$69,117 to the Southwest Missouri Drug Task Force in the current year.

Schedule of Findings and Questioned Costs

Year Ended December 31, 2024

Section I – Summary of Audit Results

Financial Statements		
Type of report the auditor issued on whether the fina accordance with GAAP:	Unmodified	
Internal Control over Financial Reporting:		
Material weakness(es) identified?		No
Significant deficiency(ies) identified?		None Reported
Noncompliance material to financial statements noted	No	
Federal Awards		
Internal control over major federal programs:		
Material weakness(es) identified?	No	
Significant deficiency(ies) identified?	None Reported	
Type of auditors' report issued on compliance for majo	Unmodified	
Any audit findings disclosed that are required to be rep	No	
Identification of major federal program:		
Assistance Listing Number(s)	or Cluster	
11.307	istance	
21.027	al Fiscal Recovery	
Dollar threshold used to distinguish between type A an	\$750,000	
Auditee qualified as low-risk auditee?	Yes	

Section II – Financial Statement Findings

None

Section III – Federal Award Findings and Questioned Costs

None

Summary Schedule of Prior Audit Findings
Year Ended December 31, 2024

There were no prior audit findings