

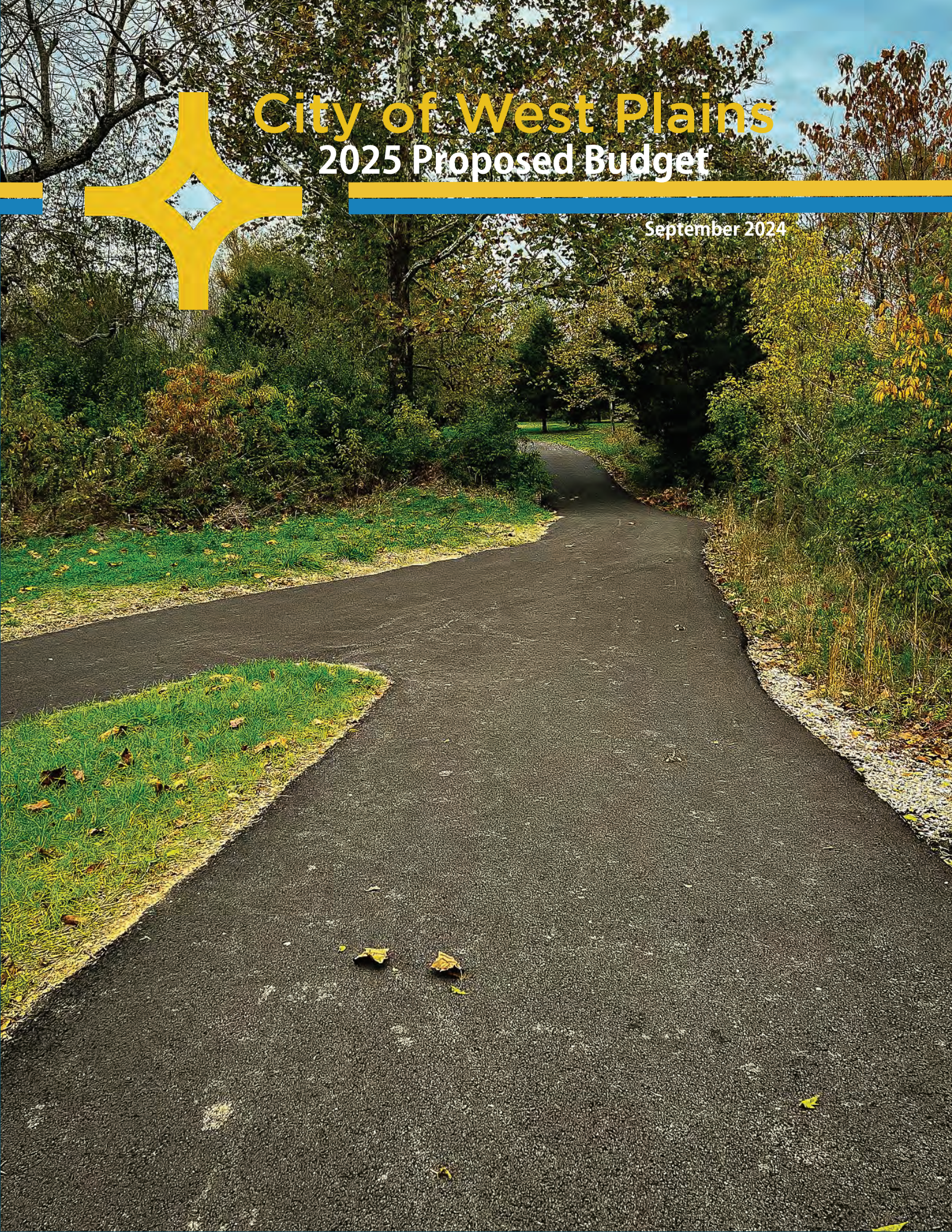


# City of West Plains

## 2025 Proposed Budget

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September 2024





City of West Plains, Missouri

2025 Proposed Budget

Table of Contents

Introduction

2025 Budget Message .....1

Issues and Options .....3

Budget Highlights .....6

2024-2025 City Council .....8

City Officials .....9

Operations

Budget Policies .....10

Budget Calendar .....12

Basis of Budgeting .....14

Impact of Accounting Changes .....15

City Government Form and Structure .....16

Organizational Chart .....17

Fund Types and Descriptions

Funds Organizational Chart .....18

Department Funding Sources .....19

Fund Descriptions .....20

Budget Overview – All Funds

Summary of All Funds .....22

Explanations of Changes in Fund/Cash Balances .....23

Comparison of Revenues and Expenditures .....24

Budget Summary.....26

**Governmental Funds – Five-Year Projections**

General Fund .....32

Capital Sales Tax Fund .....36

Transportation Fund .....38

Grants Fund .....42

Tourism Fund .....44

Library Fund .....48

Consolidated Special Revenue Fund .....52

**Proprietary Funds – Five-Year Projections**

Utility Admin .....54

Electric .....56

Water .....58

Wastewater (Sewer) .....60

Sanitation .....62

Fiber .....64

**Utility – 2025 Rates** .....66

**Personnel Schedule** .....67

**Capital Improvement Plan** .....71

**Note to the Reader:**

Effective April 2022, the city transitioned from a March 31 year-end to a December 31 year-end. This change results in some difficulties when drawing comparisons to data from the nine-month fiscal year. This document contains two fiscal year 2022’s.

Fiscal Year 2022A = April 1, 2021 to March 31, 2022 = 12 month fiscal year

Fiscal Year 2022B = April 1, 2022 to December 31, 2022 = 9 month fiscal year



## City of West Plains, Missouri

### 2025 Budget Message

September 13, 2024

In accordance with the provisions of Article VII, Section 7.2 and Section 7.4 of the Charter of the City of West Plains, I am pleased to present the 2025 Proposed Budget and long-range capital program, also known as the Capital Improvement Plan (CIP). The 2025 Budget maintains current service levels and reaffirms our commitment to retain well-qualified employees in a tight and competitive labor market.

The 2025 Budget includes:

- Prioritized investment in employees through funding of the pay plan approved by council in September 2022, career progressions, wellness initiatives, and educational assistance.
- Investment in public infrastructure with an emphasis on leveraging local tax revenues to meet grant match requirements for federal and state funding. Significant grant-funded projects include the construction of an overpass on Independence Dr., replacement of the bridge at St. Louis Street, and the second phase of the housing complex at Garner Villas.
- Continued investment in capital equipment to minimize operational costs of vehicles and maximize services provided to citizens. This includes replacement of patrol vehicles, information technology equipment, parks infrastructure, upgrades within the civic center, and replacement of an aerial fire truck.

This document includes a five-year projection for each fund. The development of a five-year projection allows stakeholders and decision-makers to see the financial impact on operations of current policies and economic trends. Not all funds' five-year projections reflect a healthy financial picture. The General Fund for the city shows the need for some combination of reductions in expenditures or increased revenues of at least \$3.0 million starting in 2026 and extending into the foreseeable future. In 2023, the city completed an update to its comprehensive plan which established these three core values: connected neighborhoods, livability & community, and economic vitality & strategic growth. The city will continue to utilize the Comprehensive Plan and data gathered from priority-based budgeting to align resources and programs to these community-affirmed priorities.

This year, the city completed its fourth annual CIP. Continued investment is anticipated for capital improvements for the next five years including replacement of existing assets and new assets such as the Independence Drive/Hwy 160 overpass. Funding sources include local tax revenues, grant funding, local partnerships, and utility service revenues. As with many communities, the city's fiscal situation constrains some investment in infrastructure, especially in the utility funds where the availability of

grants is low. Through developing a CIP, the city establishes capital improvement planning as a priority and the capital budgeting process becomes a more strategic and collaborative effort. The community reaffirmed their commitment to investment in capital infrastructure by continuing the existing capital improvement sales tax in 2022 and through their input on the comprehensive planning process in 2023.

The council's support of the professional staff and consideration of its recommendations is greatly appreciated.

Respectfully,



Samuel L. Anselm  
City Administrator

## Issues and Options

The annual budget can be a daunting document to decipher, especially when it is presented in a line-item format. Readers and decision-makers who have not been involved in the budget process from the beginning often have a difficult time pulling meaningful discussion topics from the line-item budget.

The Issues and Options section discusses the major changes from the previous budget (issues) and includes requests that were deferred during this year's budget process (options).

### Issues - Operations

Operational costs generally represent on-going commitment of resources.

1. Investment in employees through:
  - a. Market increases & career progressions – \$967,470 – Providing appropriate employee compensation rises to the top of most entities' priorities each year. In September 2022, the council approved a new pay plan for city employees which provides tiers for compensation in three levels: Entry, Market, and Master. The 2025 Budget assumes all employees will achieve the next step of their career progression during 2025.
    - i. General Fund - \$586,450
    - ii. Transportation - \$74,460
    - iii. Library - \$23,910
    - iv. Tourism - \$10,390
    - v. Utility Admin - \$9,900
    - vi. Electric - \$55,080
    - vii. Water - \$50,010
    - viii. Sewer - \$40,440
    - ix. Sanitation - \$116,830
  - b. Medical & dental health insurance increases – \$277,770 – The city covers 100% of medical and dental insurance for the employees. The cost to insure employees' family members is borne by the employees. The city's renewal for medical insurance is estimated at 18.5% and the dental insurance increase is estimated at 9%.
  - c. Employee educational assistance – \$25,000 – Educational assistance benefits resonate with employees who love to learn and sharpen their skills. The city plans to continue this benefit to attract candidates with a passion for learning and retain employees who are interested in advancing in their career with the city.
  - d. Wellness initiative – \$20,000 – The city plans to implement some wellness initiatives to improve employee health and decrease health care costs for the city and employees alike.
2. Downtown Director – \$60,000 – The city's economic development director retired in December 2021. With the savings from this vacant position, the city has an opportunity to create a downtown director role to partner with local organizations for investment in and encouragement of economic development activities in the downtown area. Other budgeted economic development expenses include \$35,000 paid to Ozark Development Corporation, and \$12,000 paid to West Plains Downtown Revitalization, Inc. The remaining amount from the previous director's position is \$50,000.
3. Part-time hours for Transit Substitute Driver – \$5,250 – The transit program operates with three full-time and one part-time employees. When an employee is absent, the part-time employee covers the route. However, if one employee is on vacation and another calls in sick, the routes are not adequately covered. The department requests adding 300 part-time hours to increase route

coverage. Half of the related expense would be reimbursed since the transit program currently receives funding through a federal grant.

4. Code Review and Update – \$60,000 – The planning department requests funding for a formal review of the city’s code, specifically related to the portion for building. This review/update will utilize the recently completed Comprehensive Plan to update the existing code and will also update some outdated requirements from decades ago that no longer work within the community. Some examples of items to be reviewed include parking minimums and property setbacks.
5. Tourism Events – \$10,000 net cost – Based on the success of the 2024 Solar Eclipse events, the Tourism department is planning two large and at least two smaller events for 2025. The related revenue is estimated at \$250,000 with related costs estimated at \$260,000.
6. Rate increase for utilities – The city recommends increases for utility rates for the 2025 Budget based on the five-year operating and capital projections for the electric, water, sewer, and sanitation funds. Below are the projected revenue percentage increases for each utility. The proposal for the electric rate increase matches the amount noted in last year’s budget process while the anticipated rate increase for water, sewer, and sanitation are all lower than was expected last year.

**Proposed Revenue Increases for Utilities:**

	2025	2026	2027	2028	2029
Electric	7%	7%	7%	6%	6%
Water	3%	5%	5%	6%	6%
Sewer	4%	4%	4%	4%	4%
Sanitation	3%	4%	4%	3%	3%

7. Unfunded Requests – The following positions were requested for the 2025 budget, but due to a lack of new or sufficient ongoing revenues to support these requests, they have not been included in the proposed budget.
  - a. 3 FTE Firefighters – \$220,020
  - b. 1 FTE IT System Administrator – \$120,170
  - c. 1 FTE Street Crimes Detective – \$90,060 plus \$60,000 for new vehicle
  - d. 1.5 FTE Police Dispatcher – \$84,350
  - e. 1 FTE Cemetery/Airport Equipment Operator – \$61,930
  - f. School Resource Officer (SRO) – This request would be 80% funded by the school district for a net cost of \$14,000.

**Issues - One-time Expenses**

1. Capital Projects/General Fund Interfund Loan – \$180,000 – Staff proposes and interfund loan of \$180,000 from the General Fund to the Capital Projects Fund in 2025. This interfund loan might be necessary if the \$1.8 million fire platform aerial is received by the end of the year. To make the purchase, the item must be budgeted for the year it is purchased. However, the current wait time between point of purchase and delivery is 24 months or longer. It is unlikely that this interfund loan will be necessary, but it must be budgeted just in case. This loan is anticipated to be repaid by the end of 2026.
2. Electric/Water Fund Interfund Loan – \$2,400,000 – Staff proposes an interfund loan of \$2.4 million from the Water Fund to the Electric Fund for a four-year term at 5% interest. This change is in lieu of increasing electric user fees to fund the generator rebuild projects in 2025-26. Once rebuilt, these generators should be able to produce some savings to the annual power purchase expense and provides extra capacity for significant weather events (such as winter storm Uri). Without this interfund loan, the user rates for electric would be 15% instead of the current

proposal of 7%. Please note that the approved interfund loan from Water to Electric in 2024 is no longer necessary, so this does not add to the previously approved interfund loan.

3. Capital Requests – Further details for each of the items below are included in the 2025 CIP:
  - a. City Hall HVAC Replacement - \$200,000 (capital tax)
  - b. Civic Center Elevator Replacement - \$150,000 (capital tax)
  - c. Roof Spraying Rig – \$130,000 (capital tax)
  - d. Center for Excellence (GOCAT) Roof Replacement - \$100,000 (capital tax)
  - e. Butler Children’s Park Play Structure Upgrades - \$66,000 (capital tax)
  - f. Civic Center HVAC Replacement - \$55,000 (capital tax)
  - g. Replacement of Police MDT’s (laptops) – \$67,988 (capital tax) – new annually recurring
  - h. Fire Apparatus Replacement – \$1,800,000 (capital tax; was previously planned for 2026)
  - i. Rebuild Electric Generators – \$2,800,000 (electric user fees)
  - j. Booster Stations at Wayhaven and Aid Avenue Water Towers – \$2,900,000 split between 2025-26 (water user fees)
  - k. Wastewater Treatment Plant Submersible Aeration System – \$2,500,000 (sewer user fees)
  - l. Sanitation Sideload Trucks and Dumpsters – \$750,000 (sanitation user fees)
  - m. Vehicle replacement plan – \$1,606,000 total – \$356,000 (capital tax), \$325,000 (transportation sales tax), and \$925,000 (various utility funds)

### **Options**

Due to the increasing operational and capital needs for, the city is considering a sales tax initiative in an upcoming election.

Potential sales tax options would include:

- up to 1% for general fund (not restricted to a specific purpose),
- up to 1/2% for fire protection,
- up to 1/2% for storm water/local parks,
- any combination of these three options (such as a 1/4 % fire protection sales tax and a 1/4 % storm water/local parks sales tax).

A half cent (1/2 %) sales tax would be equivalent to about \$2.3 million revenue.

The 2025 estimated budgets for relevant departments include:

- Fire department = \$1,544,000 operations; \$1,845,000 capital
- Parks department = \$1,127,000 operations; \$225,000 capital
- Stormwater – The city doesn’t currently have a stormwater department. Stormwater tasks are handled by a staff member who has other duties as well. However, the Integrated Management Plan completed in 2022 included long-term plans for adding a Stormwater staff member and addressing stormwater projects. Without a funding source, those plans are on hold and projects are only pursued when grant funds are available.



## Budget Highlights

Throughout the fiscal year and between budget cycles, staff or council may make some changes which impact anticipated expenses. These items are included in the Proposed Budget, but most are either decreases in funding level or items that council has already approved via the previous year's budget process or as part of a non-budget decision in a regular meeting (grant applications, emergency purchases, etc.)

### Operations

1. The city's staffing levels have been decreased by a total of 0.2 FTE's:
  - a. Reclassify 1.0 FTE IT Technician to IT System Administrator – The skill set required to maintain information technology resources continues to expand. The existing IT Technician position has been reclassified to a System Administrator position.
  - b. Reclassify 1.0 FTE Senior Planning Technician to Planning Technician – With the promotion of the existing Senior Planning Technician, this position is being reclassified to offset the costs of the IT position change noted above. The impact of these two changes are cost neutral.
  - c. Add 0.3 FTE Administrative Assistant for Prosecuting Attorney – The prosecuting attorney requested that the existing 0.7 FTE administrative assistant be converted to a 1.0 FTE position in 2024.
  - d. Reclassify Maintenance Technician to Facilities Manager – In 2024, a Maintenance Technician at the Civic Center retired. This position was reclassified to address maintenance issues at all city-owned buildings.
  - e. Add 0.5 FTE Laborer for Parks – The Parks department added a 0.5 FTE Laborer position to the 2024 budget to help maintain the parks during peak seasons.
  - f. Add 1.0 FTE Project Coordinator-Utilities – The utilities department is utilizing vacancy savings from two superintendent positions (electric and water/wastewater) to support a project coordinator position for the department. The two superintendent positions will remain vacant while the needs of the department are assessed over the next year or two.
  - g. Remove 2.0 temporary FTE – These two positions were added as two-year termed positions in 2022 to assist in completion of fieldwork for the Sanitary Sewer Evaluation Study (SSES).
  - h. Reclassify 1.0 FTE Assistant Plant Supervisor to a Plant Operator – After unsuccessfully attempting to hire for an assistant plant supervisor (split between Water and Sewer), this position was converted to a Plant Operator position.
2. Library Digital Subscriptions – In late 2023, the library enhanced services to include more subscription-based formats including Libby, MoreNet, Canva, Mo Evergreen, and Hoopla. The Hoopla service includes access to a digital library of more than 3 million items and is available to patrons 24/7. This subscription costs approximately \$21,600 annually. The increase in 2023-24 was funded through donations from the Library Foundation as well as reductions to the budget for printed materials. In 2025, the budget proposal has been increased to reflect these costs and will be paid from the anticipated increase to overall revenues.
3. Library Grant Purchases – The library has been successful in recent years with state grant applications and funding. The budget for 2025 has been increased to reflect these revenues and expenses. The net impact to the library budget is \$0.

**Capital and Other Large Non-Recurring Expenses**

This list includes projects which Council has already approved and grant-funded projects to which Council has already committed the city's support.

1. Independence Overpass – \$11,139,530 in 2024-2025 funded through grants, community partners, transportation sales tax funding, and electric utility funding
2. St. Louis Street Bridge Improvements – \$2,507,819 funded through CDBG MIT grant funds, transportation tax and utilities (relocation of mains)
3. Economic Development at 601 Washington - \$2,006,000 (EDA grant and capital sales tax)
4. Airport Fuel Farm – \$1,850,000 (federal grant and capital sales tax)
5. Garner Villas Sidewalks – \$575,064 (CDBG grant and private contributions)
6. St Louis Street Roadway Improvements – \$242,500 (transportation tax)
7. Wastewater Treatment Plant – Planning and design is in progress. Phase 1 upgrades are estimated at \$20 million. (sewer user fees and debt issuance)
8. Sanitary Sewer Evaluation and Survey – \$350,000 in 2025 (total project cost is \$3,445,000)

2024-2025 City Council



Mike Topliff  
Mayor  
Term expires April  
2027



John Niesen  
Councilmember  
Term expires April  
2025



Jessica Nease  
Mayor Pro-Tem  
Term expires April  
2026



Greg Collins  
Councilmember  
Term expires April  
2027



Johnny Murrell  
Councilmember  
Term expires April  
2028

**City Officials**

City Administrator	Sam Anselm
City Attorney	Stephanie Karr
City Clerk	Kellie Mayers
Community Services	Todd Shanks
Finance	Earlene Rich
Fire	Chris Sterner
Human Resources	Beccie Williams
Planning	Emily Gibson
Police	Stephen Monticelli
Transportation	Brian Mitchell
Utilities	Shayne Eades

## Budget Policies

### Overview

The budget is a complete financial plan of all city funds and activities for the ensuing fiscal year, consisting of the budget proper and the budget message. It is a plan of financial activity for a specified period indicating all planned revenues and expenditures for the budget period. The city charter provides timelines and essential content for the budget. Council goals, ordinances and resolutions provide additional direction and respond to the needs of the community.

### Fiscal/Budget Year

The fiscal/budget year begins January 1 and ends December 31 each year.

### Budget Recommendation

The city administrator is required by the city charter to submit a budget with an accompanying message before the beginning of the fiscal year. This budget is to be prepared by the Director of Finance.

### Balanced Budget

The term “balanced budget” refers to the balancing of revenues with expenditures. The city charter notes that total proposed expenditures may not exceed the estimated revenues to be received plus any unencumbered cash reserves estimated to be on hand at the beginning of the budget year.

### Capital Program

Prior to the final date for submission of the budget, the city administrator is to prepare and submit a long-range capital program (referred to as the CIP) to council. The CIP is to be made available for public review as part of the proposed budget. The CIP shall include a clear summary of its contents, a list of all capital improvements proposed during the period next ensuing along with information supporting the necessity for the improvements, cost estimates, method of financing, anticipated time schedules for each improvement and the estimated annual cost of operating and maintaining facilities to be constructed or acquired. The council is to adopt the CIP on or before the last day of the current fiscal year.

### Changes by Council

The proposed budget and long-range capital program are reviewed by council in a work session prior to the first reading of the budget ordinance. During this work session, council can make changes to the budget and can address any concerns with the long-range financial and capital plans.

### Public Hearing

The council shall communicate via the city website and multiple media services a general summary of the budget and a notice stating the location of the proposed and adopted budget for the two most recent fiscal years, the times and places where the budget (including the budget message) is available for public inspection, and the time and place for a public meeting on the budget. The notice of public hearing should be published not less than two weeks prior to the meeting.

### Adoption of Budget and Appropriation of Funds

The council shall adopt the budget via ordinance on or before the last day of the current fiscal year. If the budget is not adopted by this date, the amounts appropriated for the ending fiscal year shall be deemed adopted for the ensuing fiscal year on a month-to-month basis with all items prorated accordingly. Adoption of the budget shall constitute appropriations of the amounts specified therein.

**Changes to Adopted Budget**

Changes to the adopted budget can occur at any point during the fiscal year. Changes to the adopted budget can include supplemental appropriations if excess revenues become available or reduction of appropriations if the revenues received are insufficient to meet the amount appropriated. Unspent encumbrances from the prior year are generally reviewed in January and brought to council for consideration as a budget amendment in the first quarter of the fiscal year.

**Budget Transfers**

At any time during the fiscal year, the city administrator may transfer part or all of any unencumbered appropriation balance among programs within a department. The city administrator shall regularly inform council of any such transfers. Upon written request by the city administrator, the council may by ordinance transfer part of all of any unencumbered appropriation balance from one department to another.

## 2025 Budget Calendar

<u>Date</u>	<u>Description</u>
June 17	Department Directors begin review of prior and current year budget/project statuses; start strategic planning for FY25
June 17-21	Finance develops five-year forecasts – delivers to City Administrator
June 17 - 28	Departments review PBB data - revise programs (including definitions) and reallocate costs
June 24 - 28	Discussion/decisions on budget expectations for FY25 Finance begins to develop personnel/benefit estimates based on available market data, current staffing levels and benefit plans
July 1-5	PBB SuperUsers add scoring for new programs
July 1 at 10 AM	Budget 101 Training – Finance to provide FY25 Budget reference materials and forms (includes capital improvement plan and fee/rate reviews)
July 8-12	Analytical review of final PBB data by SuperUsers
July 8-31	Finance team schedules one-on-one meetings with departments to discuss budget requests and provide additional information
August 2	FY25 Budget due (in BS&A, budget entry will be locked; all forms are due)
August 5-9	Finance compiles budget requests and develops five-year operating plan based on budget requests
August 12-13	Director Meetings – Budget (all funds); Capital Improvement Plan; Fee Review discussion
August 14-21	Finance prepares draft proposed budget based on Director Meetings Finance finalizes revenue projections

<u>Date</u>	<u>Description</u>
August 22-23	Final decisions for FY25 Proposed Budget (may require another Director meeting) Update on status of current projects (for CIP) Update on fee review - Final recommendation for fee/rate changes
August 26 - September 6	Development of FY25 Proposed Budget documents including Capital Improvement Plan and Proposed Fee Changes
September 13	FY25 Proposed Budget packet provided to Council
September 16	FY25 Proposed Budget and related documents posted to City website
September 23-24	Council work session for FY25 Budget
October 21	First reading of FY25 Budget (agenda will include ordinances for budget and recommended rate increases)
November 18	Public hearing and second reading/adoption of FY25 Budget (agenda will include ordinances for budget, ordinances for recommended rate increases, and resolution for Capital Improvement Plan)
December 9	FY25 Adopted Budget and Capital Improvement Plan available to Council and departments
December 13	Adopted budget and CIP available to public (post to website)
January 1	Beginning of FY25
Feb - Mar 2025	Budget Amendment #1 - Encumbrances/PO's carryforward from 2024
Nov - Dec 2025	Budget Amendment #2 - FY2025 changes



## Basis of Budgeting

Basis of budgeting refers to the basis of accounting used to estimate financing sources and uses in the budget. There are three main bases for budgeting: cash, modified accrual, and accrual.

**Cash Basis** is the basis of accounting under which expenditures and revenues are recorded at the time when cash is exchanged. There are no adjustments to record expenditures in the fiscal period when the related goods or services are received. Also, no adjustments are made to record revenues in the fiscal period in which they are earned and collectible.

**Modified Accrual Basis** is the basis of accounting under which expenditures other than the accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

**Accrual Basis** is the basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of the revenue or the payment of the expenditure may take place, in whole or in part, in another accounting period.

Budgets for the General Fund, Special Revenue Funds, and Capital Projects Fund are adopted and presented on a basis consistent with generally accepted accounting principles (GAAP) which recommends using the modified accrual basis. Budgets for the Proprietary Funds (all utility funds) are adopted on a basis consistent with GAAP which recommends using the accrual basis, except that bond proceeds are treated as other financing sources, capital outlay and debt service are treated as expenditures and depreciation and capital contributions are not budgeted.

The annual financial reports which present the city's audited financial information, follows the generally accepted accounting principles (GAAP). Just like the budget, these financial reports use the modified accrual basis of accounting for reporting the governmental funds and accrual basis for the proprietary funds.

## Budget and Financial Impact of Accounting Changes

The 2025 Budget includes accounting changes which make comparison between fiscal years difficult.

- In April 2022, the city changed its fiscal year from a March 31 year-end to a December 31 year-end. To accomplish this shift, the adopted budget for 2022B covered a nine-month period instead of the typical twelve-month period.
- The city has included a five-year financial projection for each fund. Capital, Transportation and Grant funds easily lend themselves to adjusting upcoming project timelines based on available revenues for the particular year. However, the General Fund will require additional strategic planning to develop a financially sustainable long-term plan. Additionally, most of the utility funds require a rate increase in 2025 to meet the unfunded mandates and capital needs of the utilities in future years.
- Other changes with financial impacts:
  - The city implemented an administrative fee from the utilities to the general fund in 2022 in lieu of direct charging for administrative services. The impacts of the administrative fee are netted out within the audit report each year, so the revenues and expenses in this document compared to the audit report will vary. However, the 2023 ending fund balances and cash balances in this budget match those in the audit report.
  - The city reflected ending cash balances in the proprietary funds instead of using a net position balance for budgeting. Cash balances more accurately represent resources available for spending in the future. Net position includes the value of long-term assets and liabilities (capital assets, inventory, and debt obligations) which are non-spendable resources.
  - The city budgeted for capital assets in the proprietary funds and no longer budgets for annual depreciation expenses. Depreciation represents the use of a non-financial asset which is necessary for financial reporting of long-term assets but has no bearing on the future availability of financial resources. However, the purchase of capital assets represents a use of a financial asset to purchase a non-financial asset. These purchases are now budgeted in a regular expense line item. Prior to FY2022B, capital assets were accounted for in the budget process using asset line items which cannot carry a budget amount. Year-to-date available budget reports did not reflect some of the most significant purchases in the proprietary funds. The budget and monthly expenses for capital assets purchased for the utilities were tracked on a spreadsheet outside of the financial system.

## City Government Form and Structure

### Form of Government

The municipal government provided by the city charter is a “city administrator” form of government which enables the mayor and council to delegate specific duties and responsibilities to an appointed city administrator who is accountable to and serves at the pleasure of the mayor and council.

### Powers of the City

The city shall have all powers the General Assembly of the State of Missouri has authority to confer upon any city, provided such powers are consistent with the Missouri Constitution and are not limited or denied either by this Charter or by statute. In addition to its home rule powers, the city shall have all powers conferred by law.

### City Council

The authority of the city is vested in a council consisting of four members and one mayor, chosen from the city at large by qualified voters. Council members serve staggered four-year terms. Generally, council decisions are affirmed by a simple majority vote.

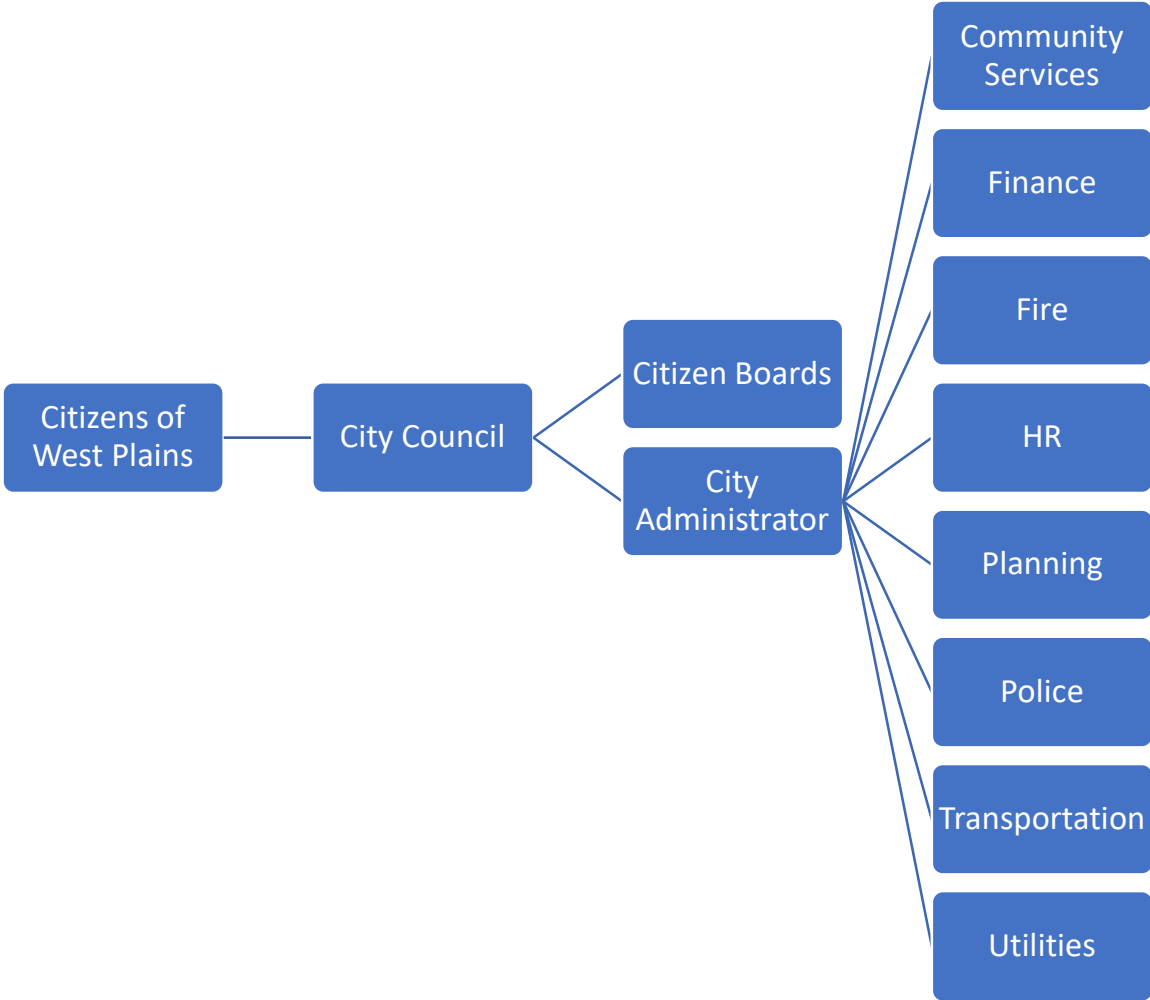
### City Administrator

The city administrator is the chief administrative officer of the city. The city administrator is appointed by the mayor with the advice and consent of a majority of the entire city council.

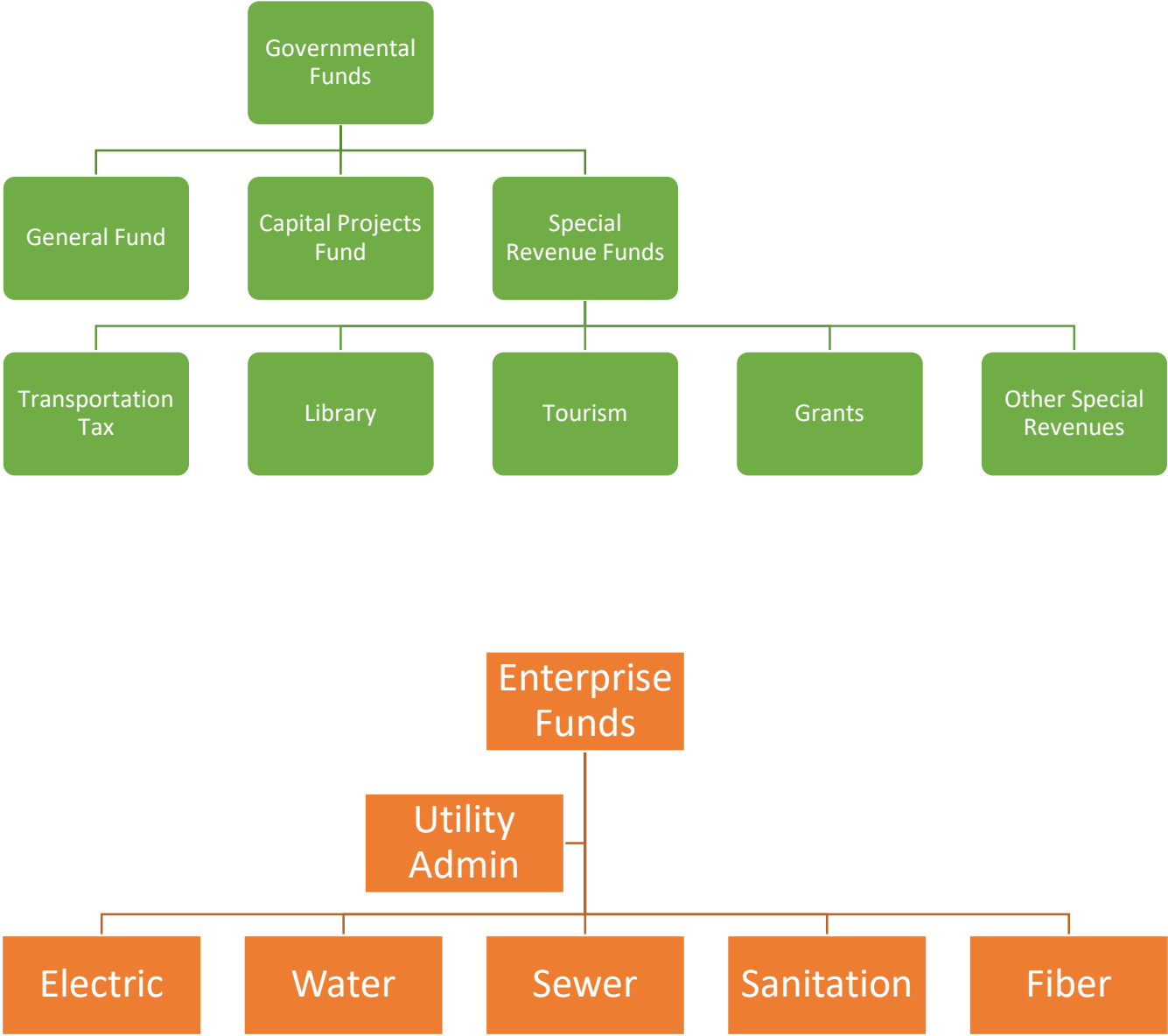
The city provides the following services to the community: municipal court, planning and zoning, economic development, public safety (police and fire), street maintenance, airport, utilities (electric, water, sewer, and sanitation), community transportation, culture and recreation (tourism, library, civic center, golf, parks, pool, and summer/ winter sports).

### Organizational Chart

Below is the organizational chart for the City of West Plains which begins with the citizens who elect the city council. Council members appoint the citizen boards and the City Administrator. All departments report to the City Administrator.



### Organizational Chart of Funds by Type



### Department Funding Sources

The following matrix demonstrates the funding sources for each city department. Excluded from this chart are the Tax Increment Financing (TIF) funds which are special funding sources for economic development activities for specific geographic areas within the city.

Department	Budgetary Division	General Fund	Capital Sales Tax	Transportation Sales Tax	Non-Major Special Revenue Funds	Electric	Water	Sewer	Sanitation	Fiber
City Council	City Council	X								
City Administrator	City Administrator	X								
	City Clerk	X								
	Municipal Court	X								
	Health Department	X								
City Attorney	City Attorney	X								
Human Resources	Human Resources	X								
	Risk Management	X								
Finance	Finance	X	X							
	Utility Billing	X				X	X	X	X	X
	Purchasing/Warehouse	X				X	X	X		X
Planning	Planning	X								
	Building & Code Enforcement	X								
	Economic Development	X								
	Information Technology	X	X							
Police	Police	X	X							
	Animal Control	X								
	Emergency Management	X								
	Drug Task Force				X					
	Misc Police Grants				X					
Fire	Fire	X	X							
	RHSOC				X					
Transportation	Streets (Maintenance)	X		X						
	Shops (Fleet)	X	X							
	Cemetery	X								
	Airport	X	X		X					
	Transit	X			X					
Community Services	Public Relations	X								
	Facilities Maintenance	X	X							
	Civic Center	X	X							
	Parks	X	X							
	Aquatic Center	X	X							
	Golf	X	X							
	Library		X		X					
	Tourism				X					
Utilities	Administration					X	X	X	X	X
	Electric					X				
	Water						X			
	Sewer							X		
	Sanitation								X	
	Fiber									X

## Fund Descriptions

### General Fund

The general fund is the city's primary operating fund and is used to account for services typically associated with local governments such as fire, police, planning, code enforcement, municipal court, parks, civic center, and golf. The general fund is primarily supported by a 1% local sales and use tax, property taxes, and charges for services.

### Capital Sales Tax Fund

The capital sales tax fund accounts for financing, acquisition and construction of capital improvements throughout the city. These projects can include vehicles, equipment, infrastructure, buildings, parks and other public facilities. These projects are funded through a ½ cent sales and use tax.

### Transportation Sales Tax Fund

The transportation sales tax fund accounts for financing, acquisition and construction of transportation infrastructure. The primary funding sources include a ½ cent sales and use tax, state motor vehicle fuel tax, and motor vehicle sales taxes.

### Grants Fund

The grants fund accounts for federal, state and local grant funding and includes transfers in from other city funding sources for required local matching funds.

### Tourism Fund

The tourism fund accounts for the operation of the Welcome Center, a community grant program for area businesses, and events to bring tourism to the area. The fund's primary revenue source is the local hotel/motel tax. In 2024, this fund provided significant support to the Solar Eclipse events.

### Library Fund

The library fund accounts for the operation of the Public Library and is primarily funded through property taxes and transfers from the capital sales tax fund.

### Consolidated Special Revenue Fund

The consolidated special revenue fund accounts for revenues that have restricted uses including donations to various programs and task forces that are not funded through federal or state grant funds.

### Utility Administration Fund

The utility administration fund accounts for personnel and operations that support all five utilities. These expenses are funded through a monthly transfer from the other utility funds in proportion to its user fees.

### Electric Fund

The electric fund accounts for personnel, operations, and infrastructure improvements for the provision of electric services. The fund's primary revenue source is user fees. Rates are set annually by the city council.

### Water Fund

The water fund accounts for personnel, operations, and infrastructure improvements for the provision of water services. The fund's primary revenue source is user fees. Rates are set annually by the city council.

**Sewer Fund**

The sewer fund accounts for personnel, operations, and infrastructure improvements for the provision of sewer (wastewater) services. The fund's primary revenue source is user fees. Rates are set annually by the city council.

**Sanitation Fund**

The sanitation fund accounts for personnel, operations, and infrastructure improvements for the provision of sanitation services (trash, recycle, transfer station). The fund's primary revenue source is user fees. Rates are set annually by the city council.

**Fiber Fund**

The fiber fund accounts for personnel, operations, and infrastructure improvements for the provision of limited fiber services to select area businesses and city buildings. The fund's primary revenue source is user fees. Rates have not changed in years but are set by city council when changes are needed.



**All Funds**  
**2022-2025 Summary of Estimated Financial Sources and Uses**

	2022A	*9 mo*	2023	2024	2024	2025
	Actual	Actual	Actual	Adopted Budget	Year-End Estimate	Proposed Budget
<b>Revenues</b>						
Taxes:						
Sales Tax	\$ 3,794,608	\$ 3,058,860	\$ 4,192,650	\$ 4,273,000	\$ 4,646,000	\$ 4,641,000
Capital Improvement Sales Tax	1,921,347	1,554,061	2,095,876	2,100,000	2,238,000	2,300,000
Transportation Sales Tax	1,861,788	1,520,642	2,012,335	2,013,650	2,050,000	2,100,000
Franchise Tax	2,513,405	1,659,392	2,144,010	1,890,000	1,890,000	1,890,000
Ad Valorem Tax (Property)	894,037	944,932	1,011,650	939,700	995,980	1,006,230
Use Tax	647,664	511,558	873,115	745,400	927,000	930,000
State Motor Fuel Tax	337,854	297,599	434,304	425,000	430,000	435,000
Hotel/Motel Tax	324,272	279,655	338,385	330,000	350,000	340,000
Motor Vehicle Sales Tax	185,657	142,534	187,570	191,800	191,800	192,000
Surtax	90,992	93,609	124,299	96,900	110,700	110,000
Other Taxes	16,165	6,468	10,415	10,300	10,400	11,000
<b>Total Taxes</b>	<b>12,587,790</b>	<b>10,069,311</b>	<b>13,424,610</b>	<b>13,015,750</b>	<b>13,839,880</b>	<b>13,955,230</b>
Licenses and Permits	83,131	78,148	109,172	87,320	106,630	100,050
Intergovernmental	1,635,281	2,462,427	2,721,381	13,528,170	13,224,731	12,660,362
Charges for Services	24,327,217	24,446,504	30,652,638	31,691,088	31,917,562	33,372,413
Investment Earnings	101,301	425,602	1,378,866	1,277,500	1,284,550	1,270,500
Miscellaneous	308,452	162,392	981,177	2,686,570	2,974,906	850,283
<b>Total Revenues</b>	<b>39,043,172</b>	<b>37,644,384</b>	<b>49,267,844</b>	<b>62,286,398</b>	<b>63,348,259</b>	<b>62,208,838</b>
<b>Expenditures</b>						
Personnel	10,893,486	9,386,701	13,190,027	15,267,033	13,971,814	16,267,948
Non-Personnel						
Supplies & Small Tools	943,695	1,042,598	1,347,485	1,596,475	1,730,494	1,664,257
Asset Maintenance	680,599	1,546,936	2,048,106	2,345,785	2,405,775	2,611,549
Franchise Fees	2,097,816	1,327,894	1,692,646	1,440,300	1,421,360	1,492,428
Professional Services	1,827,345	1,892,344	2,355,810	2,736,847	2,761,067	2,447,413
Purchased Power	10,483,669	8,670,676	10,943,310	12,340,000	12,340,000	12,140,000
Landfill Services	957,037	756,589	1,035,476	1,100,000	1,051,008	1,066,773
Insurance & Claims	766,669	704,544	983,734	1,269,990	1,075,655	1,138,430
Utilities	815,864	699,892	1,087,629	1,100,640	1,085,620	1,177,430
Administrative Fee	-	1,744,441	2,218,016	2,575,140	2,186,233	2,281,773
Other Operating Expenses	3,642,505	1,552,473	3,025,459	1,879,140	3,569,855	1,733,680
Capital Outlay	3,747,756	7,659,554	7,685,660	26,913,699	25,370,043	27,694,253
Depreciation	2,249,966	-	-	-	-	-
Debt Service						
Leases	122,198	84,211	92,921	133,345	103,246	87,268
Debt	961,122	1,664,779	1,699,380	1,457,810	1,460,440	250,125
<b>Total Expenditures</b>	<b>40,189,726</b>	<b>38,733,632</b>	<b>49,405,659</b>	<b>72,156,204</b>	<b>70,532,610</b>	<b>72,053,327</b>
<b>Other Financing Sources (Uses)</b>						
Transfers In	162,393	1,291,053	1,772,364	2,633,655	1,857,986	2,715,005
Transfers Out	(162,393)	(1,291,053)	(1,772,364)	(2,633,655)	(1,857,986)	(2,715,005)
<b>Total Other Financing Sources (Uses)</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>
Excess (Deficiency) of Financial Sources over Financial Uses	(1,146,554)	(1,089,249)	(137,815)	(9,869,806)	(7,184,351)	(9,844,489)
Adjustment to Budget Basis	(905,792)	(78,716)	62,034	-	-	-
<b>Fund/Cash Balance, Beginning of Year</b>	<b>\$ 30,002,204</b>	<b>\$ 27,949,858</b>	<b>\$ 26,781,894</b>	<b>\$ 20,519,115</b>	<b>\$ 26,706,112</b>	<b>\$ 19,521,761</b>
<b>Fund/Cash Balance, End of Year</b>	<b>\$ 27,949,858</b>	<b>\$ 26,781,894</b>	<b>\$ 26,706,112</b>	<b>\$ 10,649,309</b>	<b>\$ 19,521,761</b>	<b>\$ 9,677,273</b>

Note: The 2024 Adopted Budget reflects the original budget adoption.

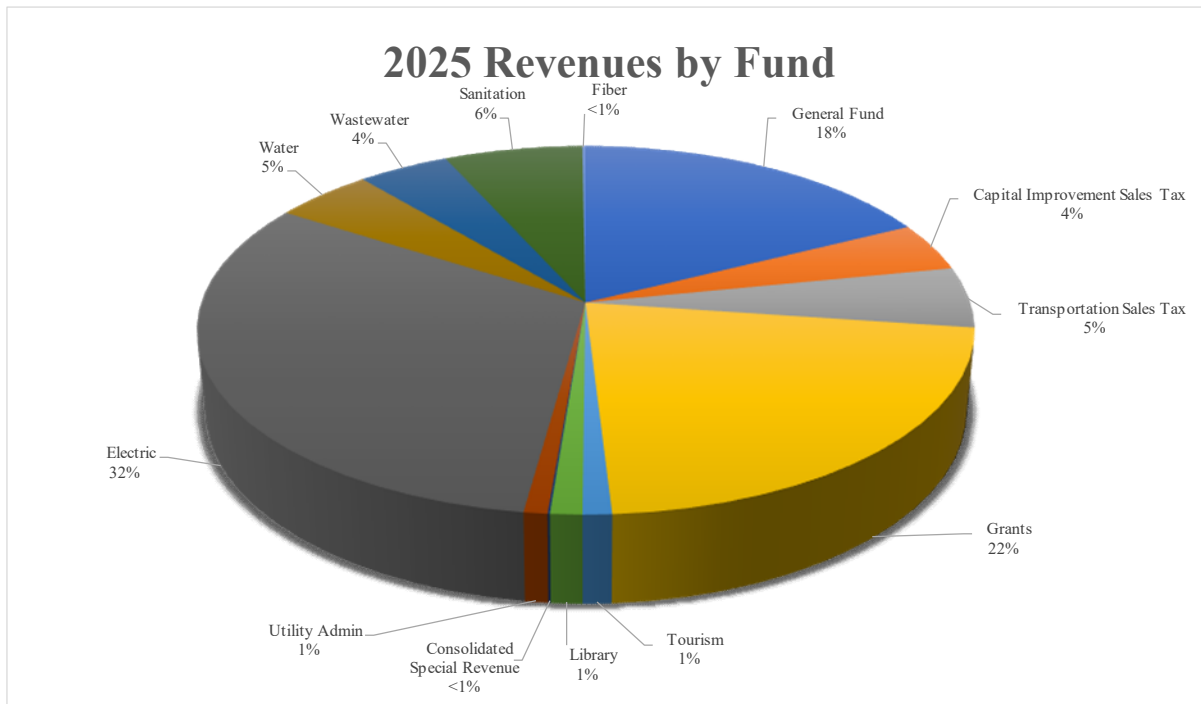
Fund	2024 Year-End Estimate	2025 Proposed Budget	Difference		% of Total Change
<b>General Fund</b> This fund has been budgeted at a deficit for the last two years and each year the actual change is an increase in fund balance. Staff continues to revisit budget requests to ensure adequate ending fund balance annually.	\$ 3,199,300	\$ 391,348	\$ (2,807,952)	-87.8%	28.5%
<b>Capital Projects Fund</b> City plans to replace an aerial fire truck at a cost of \$1,800,000. An interfund transfer of \$180,000 from the General Fund is budgeted and should be repaid in 2026.	1,022,398	25,514	(996,884)	-97.5%	10.1%
<b>Transportation Fund</b> Significant projects will be completed including Independence Overpass and St. Louis Bridge and Roadway improvements. Reserves had been in place to cover the city's share of these primarily grant-funded projects.	1,865,152	1,036,752	(828,400)	-44.4%	8.4%
<b>Tourism Fund</b> Strategic drawdown of reserves to fund various events in 2025. The events might bring a surplus of cash, but the budget reflects worse case scenarios for each of four events.	117,287	77,332	(39,955)	-34.1%	0.4%
<b>Consolidated Special Revenue Fund</b> Planned spending of some special revenue funds including economic development projects, donations, and police task force funds.	326,586	185,586	(141,000)	-43.2%	1.4%
<b>Electric Fund</b> Strategic drawdown of cash balance to rebuild power generators. Once rebuilt, the generators should be able to create excess capacity which can offset the cost of power purchases from other entities. An interfund loan from the Water Fund is budgeted for 2025 to complete these repairs.	539,950	169,562	(370,388)	-68.6%	3.8%
<b>Water Fund</b> Interfund loan to the Electric Fund of \$1.5 million in 2024-25 to fund rebuild of generators. The city will also spend \$1.5 million to purchase booster pumps for the Wayhaven and Aid Ave water towers to increase available water storage capacity.	4,537,981	2,397,139	(2,140,842)	-47.2%	21.7%
<b>Sewer Fund</b> In anticipation of upcoming wastewater treatment plant (WWTP) upgrades, the city will construct a submersible aeration system for \$2.5 million at the WWTP.	2,084,303	181,657	(1,902,646)	-91.3%	19.3%
<b>Sanitation Fund</b> City will invest in a new sideload truck and required dumpsters to improve collection efficiencies and minimize staff injuries. The first set will be purchased in 2025 at a cost of \$750,000 with an additional set planned in 2026.	1,413,074	825,072	(588,002)	-41.6%	6.0%
<b>Other Funds (&lt;10% Change)</b>					
Library Fund	726,825	698,125	(28,700)	-3.9%	0.3%
Grant Fund	-	-	-	0.0%	0.0%
Utility Admin Fund	-	-	-	0.0%	0.0%
Fiber Fund	26,529	26,809	280	0.0%	0.0%
<b>Total All Unrestricted Fund Balances</b>	<b>\$ 15,859,385</b>	<b>\$ 6,014,896</b>	<b>\$ (9,844,489)</b>	<b>-62.1%</b>	<b>100.0%</b>

### Comparison of Revenues and Expenditures

Budgeted 2025 revenues for all funds total \$64,923,843. Electric utility revenues make up the greatest portion at 32%. The second largest revenue source comes from grant revenues at 22% which reflects the city’s strong commitment to leveraging local dollars to maximize its ability to serve the community. The third largest fund by revenue is the general fund at 18%.

Comparison of Revenues						
	2022A Actual	2022B Actual	2023 Actual	2024 Adopted Budget	2024 Year-End Estimate	2025 Proposed Budget
<b>City</b>						
General Fund	8,804,857	8,456,710	11,527,083	11,215,488	11,412,821	\$ 11,400,718
Capital Improvement Sales Tax	1,911,954	1,739,785	2,859,894	2,520,000	2,741,150	2,930,000
Transportation Sales Tax	3,015,112	2,394,262	3,396,317	3,280,850	3,388,690	3,442,000
Grants	1,676,315	3,288,634	3,743,254	15,017,515	13,025,941	14,165,780
Tourism	476,852	372,599	430,073	418,300	658,120	679,250
Library	604,361	574,048	721,832	655,230	754,280	744,000
Consolidated Special Revenue	-	-	71,223	20,000	75,000	52,500
<b>Utility</b>						
Utility Admin	-	494,407	583,867	413,290	458,502	553,010
Admin Fee (discontinued)	1,277	-	-	-	-	-
Electric	15,280,285	13,941,825	17,736,421	21,265,430	21,181,636	20,643,480
Water	2,224,086	3,398,461	2,806,750	3,103,200	3,017,991	3,077,249
Wastewater	1,685,724	1,527,953	2,856,944	2,925,620	4,204,758	2,838,500
Sanitation	3,455,740	2,673,041	4,223,133	3,977,630	4,192,356	4,302,356
Fiber	69,000	73,712	83,417	107,500	95,000	95,000
<b>Total</b>	<b>\$ 39,205,564</b>	<b>\$ 38,935,436</b>	<b>\$ 51,040,208</b>	<b>\$ 64,920,053</b>	<b>\$ 65,206,245</b>	<b>\$ 64,923,843</b>

In April 2022, the city realigned its fiscal year to the calendar year resulting in a nine-month fiscal year referred to as 2022B.

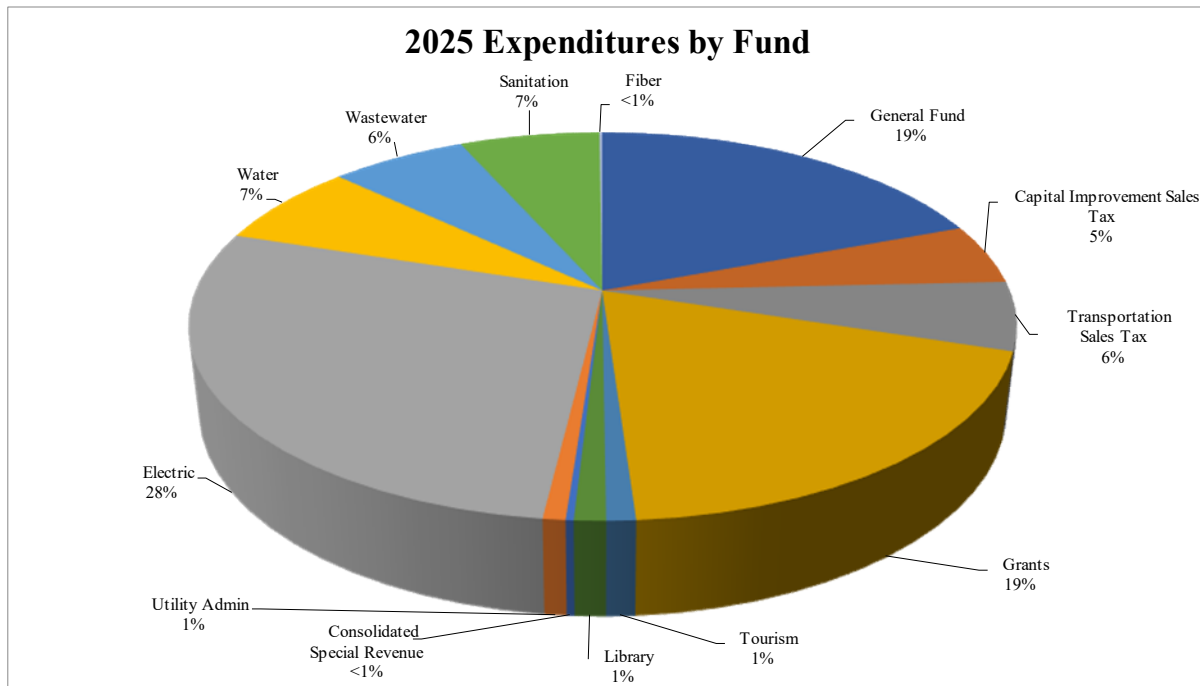


Comparison of Revenues and Expenditures (continued)

Budgeted 2025 expenses for all funds total \$74,768,332. Electric utility expenses make up the greatest portion at 28% which includes approximately \$3 million to rebuild a generator. The second largest use of resources is in the grant fund at 19% followed by the general fund at 18%.

Comparison of Expenditures						
	2022A Actual	2022B Actual	2023 Actual	2024 Adopted Budget	2024 Year-End Estimate	2025 Proposed Budget
<b>City</b>						
General Fund	8,725,260	8,277,778	11,372,874	13,430,645	12,551,545	\$ 14,388,670
Capital Improvement Sales Tax	2,231,771	2,150,420	3,662,656	4,102,075	4,438,670	3,746,884
Transportation Sales Tax	3,111,642	3,328,955	3,287,464	3,470,776	3,091,058	4,270,400
Grants	1,553,475	3,288,634	3,743,254	15,017,515	13,025,941	14,165,780
Tourism	443,640	448,270	442,492	472,140	624,684	719,205
Library	602,685	494,882	656,799	652,860	721,270	772,700
Consolidated Special Revenue			37,862	42,500	90,360	193,500
<b>Utility</b>						
Utility Admin	-	494,407	554,100	413,290	458,502	553,010
Admin Fee (discontinued)	1,991,787	-	-	-	-	-
Electric	15,769,418	14,327,913	18,332,112	25,327,542	25,713,143	21,013,868
Water	1,598,443	1,775,595	2,256,653	3,421,780	2,994,420	5,218,091
Wastewater	1,152,894	2,310,369	2,820,202	3,785,566	4,361,707	4,741,146
Sanitation	3,082,622	3,034,360	3,926,643	4,543,190	4,236,156	4,890,358
Fiber	88,482	93,100	84,912	109,980	83,140	94,720
<b>Total</b>	<b>\$ 40,352,119</b>	<b>\$ 40,024,685</b>	<b>\$ 51,178,023</b>	<b>\$ 74,789,859</b>	<b>\$ 72,390,596</b>	<b>\$ 74,768,332</b>

In April 2022, the city realigned its fiscal year to the calendar year resulting in a nine-month fiscal year referred to as 2022B.



## Budget Summary

### Overview

The City of West Plains has governmental funds which account for most of the city’s basic services such as public safety, transportation, culture, and recreation. Taxes are the primary source of funding for governmental activities. Proprietary funds include business-type activities for which the city charges customers for the services provided.

Beginning in April 2022, the city fund was split into seven different funds based on the restrictions of revenue sources. Those funds are the General Fund, Capital Sales Tax Fund, Transportation Sales Tax Fund, Grants Fund, Tourism Fund, Library Fund and Consolidated Special Revenue Fund. Prior to that time, the “City” fund was the only governmental fund.

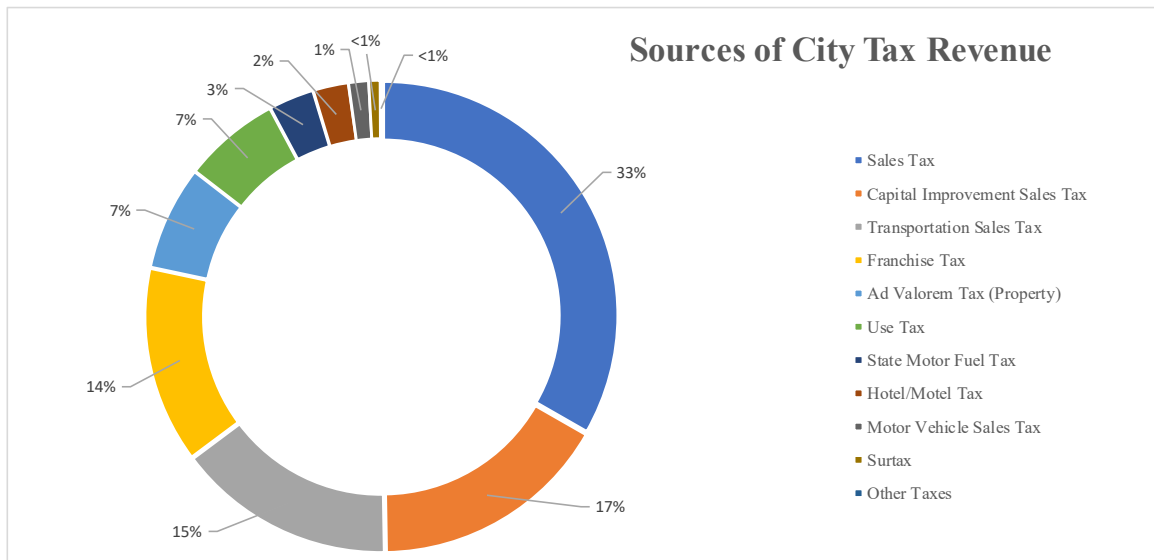
Similarly, the “Utility” fund was the only proprietary fund in past years. That fund was split into six funds: Utility Administration (Admin), Electric, Water, Wastewater (Sewer), Sanitation, and Fiber.

This proposed budget includes five-year projection schedules with thirteen funds displayed separately for 2022-2029.

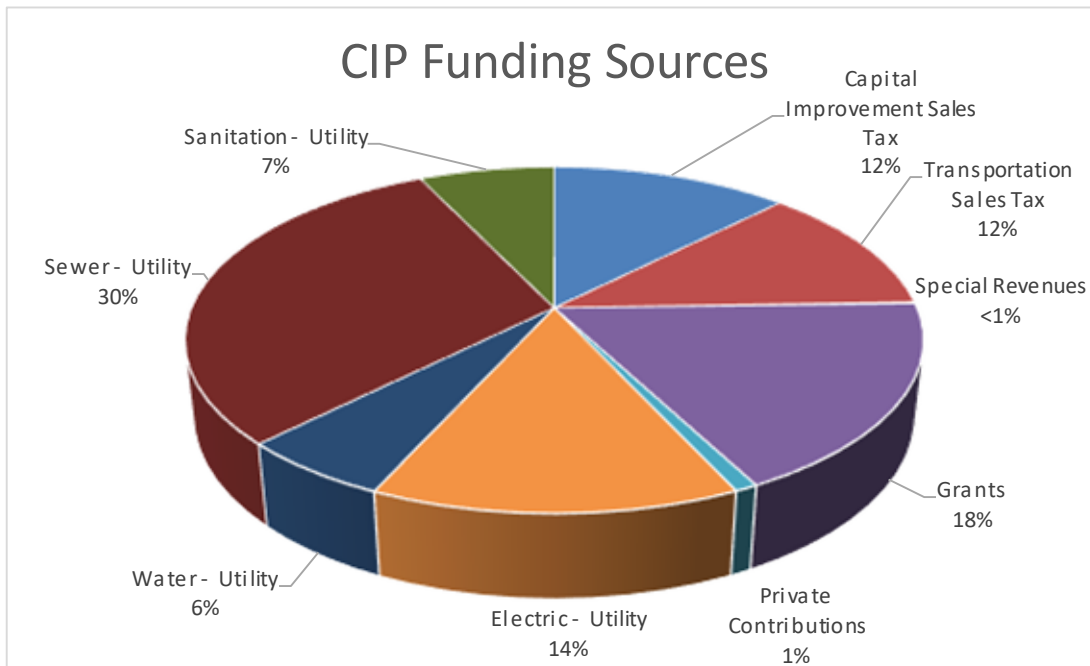
### Governmental Funds

The General Fund is the city’s primary operating fund and is used to account for services typically associated with local governments such as police, fire, planning, municipal court, parks, an outdoor pool, and a civic center. The city also funds support services for all departments such as city council, city administrator, public relations, human resources, information technology, finance, facilities maintenance, and shop (fleet).

Governmental activities’ primary revenues come from various taxes budgeted at \$13,955,230 in 2025. Tax revenues consist of 33% sales tax, 17% capital sales tax, 15% transportation sales tax, 14% franchise tax, and 21% other tax revenues.



To fund significant capital improvements and infrastructure, the city continues to seek out federal and state grant opportunities as well as private funding. This prudent leveraging of available funds increases the impact of local tax revenues within the community. In the 2025 Budget, over \$11 million in grant funds are estimated for capital projects. Over the next five years, the city’s capital improvement plan will be funded through a mix of various funding sources: 57% utility ratepayer funding, 24% local tax revenue funding, 19% grants and private contributions and less than 1% other sources.



Other significant revenue sources for the governmental activities in 2025 include charges for services of \$3,641,418. Charges for services are generally imposed on amenities which are intended to, at least partially, provide a return on investment. Services which have user charges at the city include events, golf, civic center, parks and recreation, transit, library material loans, and school resource officers provided to the local school district.

For the fiscal year as of August 2024, sales taxes reflected an 8% increase and use taxes reflected a 17% increase over the same period in 2023. August deposits of sales and use taxes reflect tax payments processed by the State in July for transactions made primarily in June. The local retail marijuana sales tax approved by voters in April 2023 was effective earlier this year. Due to the small number of marijuana businesses within city limits, no trend data can be presented. However, those sales tax figures are included in the 2025 Proposed Budget.

Through July 2024, the city’s expenditures were up 4% over the previous year, excluding grants and capital (generally one-time expenditures).

A department-based comparison of prior year expenditures to estimated year-end and proposed budget expenditures is provided on the next page. This schedule reflects all governmental expenditures including grants and capital improvements. The schedule clearly reflects that the 2022B expenses were higher than the prior years’ trends, although it only covers a nine-month year. This is the result of significant grant funding for projects such as the medical district roadway improvements, CDBG flood buy-outs, and the all-inclusive park.

Department Expenditure Summary						
	2022A Actual	2022B Actual	2023 Actual	2024 Adopted Budget	2024 Year-End Estimate	2025 Proposed Budget
City Council	\$ -	\$ 54,544	\$ 59,963	\$ 70,450	\$ 64,150	\$ 74,150
City Administrator	1,725,839	1,476,062	1,743,754	1,774,439	1,854,076	672,330
Attorney	65,542	62,843	119,118	127,416	114,248	137,470
Municipal Court	155,045	123,311	166,721	180,035	162,842	201,550
HR/Risk Management	637,098	636,978	736,903	1,102,902	831,961	956,183
Finance	-	729,065	888,659	977,427	946,146	1,054,930
Economic Development	120,998	34,711	58,806	155,500	697,890	2,179,800
Planning						
Engineering	167,088	301,679	629,644	528,754	519,979	562,855
Building	149,583	114,338	155,439	211,037	191,976	275,060
Information Technology	138,535	257,363	329,201	438,089	411,572	417,410
Police	3,151,111	2,435,201	4,410,329	4,619,389	4,553,048	4,763,051
Fire	1,259,985	1,346,077	2,326,501	2,417,194	2,323,611	3,418,474
Transportation						
Airport	399,826	429,703	361,013	415,044	388,432	2,427,990
Streets	3,111,642	3,328,955	3,287,464	3,470,776	3,091,058	4,270,400
Cemetery	154,322	100,098	151,006	149,865	148,550	166,495
Transit	374,802	260,660	414,004	529,613	400,542	440,980
Shops (Fleet)	85,288	178,556	172,915	241,273	182,527	233,461
Community Services						
Public Relations	10,911	72,914	91,314	110,025	101,334	112,900
Facilities	130,474	124,288	137,231	216,330	324,761	690,100
Tourism	443,640	448,270	442,492	472,140	624,684	749,205
Library	602,685	494,882	656,799	784,860	861,120	788,700
Civic Center	729,533	703,462	1,040,924	1,162,029	1,201,475	1,368,520
Parks & Recreation	928,214	962,039	1,254,600	1,454,086	1,501,553	1,376,278
Golf Course	504,970	425,896	533,312	1,704,385	1,660,194	687,586
Misc Capital	715,385	243,367	463,775	175,000	196,770	455,000
Misc Grants	873,521	2,625,127	2,543,613	13,662,653	11,148,679	9,634,531
Misc Other Departments	32,437	18,552	27,901	37,800	40,350	141,730
<b>Total</b>	<b>\$ 16,668,474</b>	<b>\$ 17,988,940</b>	<b>\$ 23,203,400</b>	<b>\$ 37,188,511</b>	<b>\$ 34,543,528</b>	<b>\$ 38,257,139</b>

A common measure of a government’s financial health is the ability to maintain an ending fund balance equal to or greater than two months of operating expenses, or 17%. The city anticipates spending the general fund balance down below 17% by December 31, 2025.

General Fund Ending Fund Balance					
	2022A Actual	2022B Actual	2023 Actual	2024 Year-End Estimate	2025 Proposed Budget
<b>Nonspendable</b>	\$ 314,132	\$ 390,819	\$ 291,409	\$ 291,409	\$ 291,409
<b>Restricted</b>	337,517	1,124,213	814,834	18,657	20,000
<b>Unassigned</b>	3,661,819	2,977,368	3,231,781	2,889,234	79,939
<b>Total</b>	<b>\$ 4,313,468</b>	<b>\$ 4,492,400</b>	<b>\$ 4,338,024</b>	<b>\$ 3,199,300</b>	<b>\$ 391,348</b>

For the 2026 budget year, the city anticipates \$4.2 million in expenditure reductions or revenue enhancements will be necessary to support and maintain a 17% ending fund balance. It is imperative that the city align program spending with community values to create sustainable, long-term solutions to resolve the long-term funding shortfall.

The minimum fund balances for the other governmental funds are primarily set at an amount to cover the upcoming year's debt payments or 17% of the year's operational expenses. Since the capital and transportation funds handle large amounts of capital expenditures, many times these expenditures can be deferred for a year to ensure that the fund balances are maintained at appropriate levels. The Transportation Fund has been planning for the financial impacts of the current Independence Overpass project for years and will begin building back fund balance after completion of this project in 2025. The Grants Fund will have a \$0 ending fund balance since all revenues and expenditures in this fund net out annually. The Tourism Fund has an adequate balance to support funding requests in 2025 and beyond. The Library Fund balance is currently in a healthy state and is anticipated to remain that way throughout the five-year plan. The Consolidated Special Revenue Fund was created in 2023 to account for donations and other restricted cash balances. The balance of this fund must be maintained at the perpetual account for the cemetery (approximately \$126,780). Other restricted funding sources include golf tournament funds, K-9 program donations, and parks donations.

### **Proprietary Funds**

Proprietary funds include business-type activities for which the city charges customers for the services provided. The city's six proprietary funds are Utility Admin, Electric, Water, Wastewater (Sewer), Sanitation, and Fiber.

Revenues for the 2025 Budget for these funds consist of charges for services of \$29.2 million, interest earnings of approximately \$758,000, and about \$27,000 from other revenue sources. An interfund loan is also anticipated from the Water Fund to the Electric Fund.

The 2025 Budget includes rate increases for all utilities except fiber. During 2021, the utility staff teamed up with HDR to create an Integrated Management Plan (IMP) for the Water and Wastewater utilities which created a financial plan for funding operations and necessary capital improvements through 2050. The city continues to use a five-year projection to forecast operational costs and infrastructure investments necessary for each utility. The five-year projection helps to smooth rate increases and anticipate financing requirements for significant projects.

Unfunded mandates for municipal utilities continue to impact operating, maintenance, and capital expenses. Some examples include the Lead and Copper Rule Revision and the Missouri Water Safety and Security Act. The Lead and Copper Rule requires an inventory of all drinking water delivery infrastructure as well as replacement of much of this infrastructure. The financial impact of the Lead and Copper Rule is unknown but will include the initial inventory, replacement of existing lead service lines, water sampling and communication efforts. The Missouri Water Safety and Security Act requires annual testing of all water hydrants and inspection of all valves once every ten years. The estimated annual operating cost of this program is \$95,000.

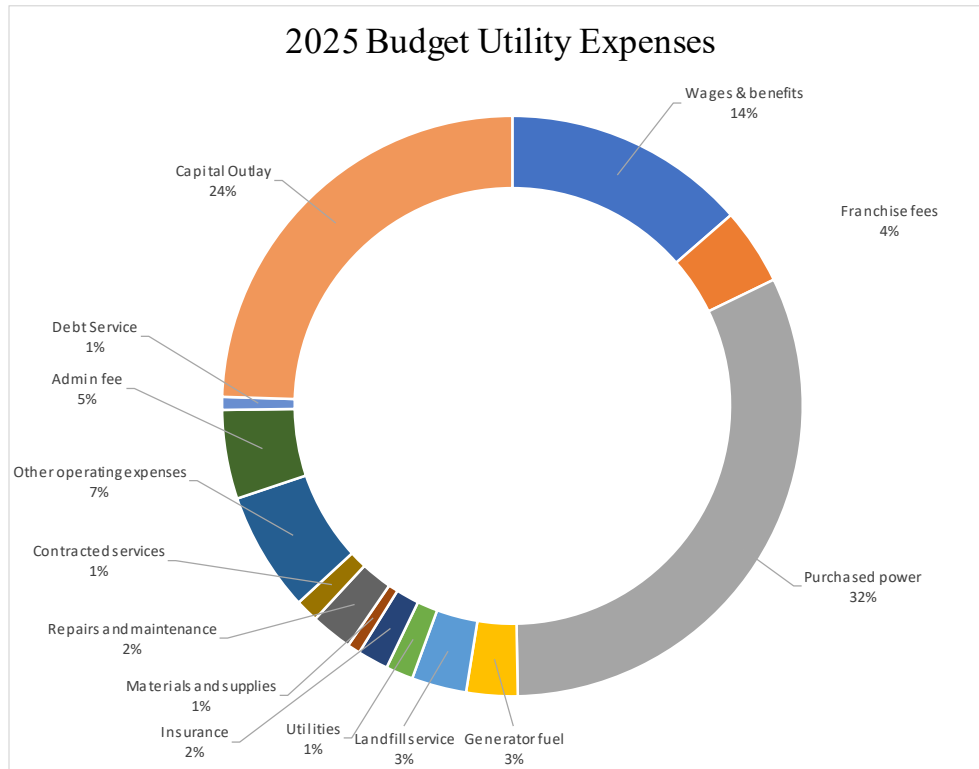
The electric utility continues to face significant increases in power generation and power purchases. To combat this trend, the electric department will begin rebuilding its two generators beginning in 2025 for a total cost of \$6 million. Once they are rebuilt, it is anticipated that the generation units will offset a part of the power required from other entities, especially during peak load times, and that the unit will produce excess capacity which can help offset power purchase costs.

Other significant utility infrastructure projects are anticipated in the next five years including addition of a substation at Southern Hills (\$3.5 million), water storage improvements (\$2.9 million), installation of submersible aeration at the wastewater treatment plant (\$2.5 million), converting to sideload sanitation



trucks and dumpsters (\$1.5 million), and wastewater treatment plant renovations (estimated at \$20 million). Additionally, construction of a new or expanded water treatment plant (estimated at \$33.3 million) is planned to begin within the next 20 years with planning and design beginning in the next ten years.

The utility department will pursue grant and debt funding for most of these upcoming projects to offset the overall cost of the projects where possible and to smooth out the impact of the significant asset investments that are necessary to bring these services to the next generation of customers.



**Tax Increment Financing (TIF) Funds**

The city also adopts the legal budget for three tax increment financing funds. The taxes for TIF #1 expired in mid-2022 but the fund was not closed until 2024. The city anticipates the dissolution of TIF #3 by the end of 2024. In case that process does not move forward, this budget document includes a proposal for TIF #3. Those budgets will be removed from the adopted budget documents in October if the process is successful.

The summary of recommended appropriations follows:

	<b>TIF #1</b>	<b>TIF #2</b>	<b>TIF #3</b>	<b>Total TIFs</b>
	<b>Fund 081</b>	<b>Fund 082</b>	<b>Fund 083</b>	
<b>Revenues</b>				
Sales Tax	\$ -	\$ 529,000	\$ 88,000	\$ 617,000
Capital Improvement Sales Tax	-	-	16,000	16,000
Transportation Sales Tax	-	-	16,000	16,000
Ad Valorem Tax (Property)	-	80,870	17,500	98,370
Investment Earnings	-	-	-	-
Total Revenues	-	609,870	137,500	747,370
<b>Expenditures</b>				
Professional Services	\$ -	\$ 3,250	\$ 1,500	\$ 4,750
Payout to TIF/CID for Projects	-	606,620	-	606,620
Total Expenditures	-	609,870	1,500	611,370
<b>Net Change in Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 136,000</b>	<b>\$ 136,000</b>

General Fund - Five-Year Projection	*9 mos*		Adopted Budget 2024	Year-End Estimate 2024
	Actual 2022B	Actual 2023		
<b>Revenue</b>				
Taxes				
Sales Tax	\$ 3,058,860	\$ 4,192,650	\$ 4,273,000	\$ 4,646,000
Franchise Tax	1,659,392	2,144,010	1,890,000	1,890,000
Ad Valorem taxes	581,509	621,926	566,480	599,230
Use Tax	255,779	436,558	375,000	450,000
Surtax	71,843	93,185	75,000	80,700
Other Taxes	-	-	-	-
<b>Total Taxes</b>	<b>5,627,383</b>	<b>7,488,329</b>	<b>7,179,480</b>	<b>7,665,930</b>
Licenses & Permits				
Building Permits	16,705	33,902	20,000	30,000
Business Licenses	29,100	35,075	32,000	32,000
Liquor Licenses	14,868	19,683	17,500	18,980
Other Licenses and Permits	17,475	20,513	17,820	25,650
<b>Total Licenses &amp; Permits</b>	<b>78,148</b>	<b>109,172</b>	<b>87,320</b>	<b>106,630</b>
Charges for Services				
Utility Admin Fee	1,254,967	1,638,601	2,150,000	1,650,000
Golf	202,570	339,957	286,500	373,520
Rental Income	190,827	238,062	206,228	217,270
Fuel Sales	213,300	232,927	200,000	200,000
Fines and Forfeitures	96,142	279,469	189,640	229,647
School Resource Officers	54,857	223,370	92,000	130,000
Civic Center	161,023	172,887	154,300	228,500
Concessions	91,708	64,353	74,000	60,500
Parks and Recreation	162,296	160,518	178,600	161,994
Transit	16,868	21,561	22,400	21,200
Cemetery	11,464	15,596	16,550	12,550
Other Charges for Services	31,209	7,816	600	3,340
<b>Total Charges for Services</b>	<b>2,487,231</b>	<b>3,395,117</b>	<b>3,570,818</b>	<b>3,288,521</b>
Miscellaneous				
Interest Income	83,543	213,164	209,700	207,010
Sale of Surplus Property	217	1,288	-	1,010
Reimbursements	100,918	118,193	53,000	30,530
Donations and Contributions	1,530	185	70	910
Other Miscellaneous	14,110	17,228	5,100	2,280
<b>Total Miscellaneous</b>	<b>200,318</b>	<b>350,058</b>	<b>267,870</b>	<b>241,740</b>
Interfund Transfers				
Transfer from Grants	63,630	184,407	110,000	110,000
<b>Total Interfund Transfers</b>	<b>63,630</b>	<b>184,407</b>	<b>110,000</b>	<b>110,000</b>
<b>Total Revenues</b>	<b>8,456,710</b>	<b>11,527,083</b>	<b>11,215,488</b>	<b>11,412,821</b>

					General Fund - Five-Year Projection	
	Proposed Budget 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	
						<b>Revenue</b>
						Taxes
\$	4,641,000	\$ 4,780,230	\$ 4,923,637	\$ 5,071,346	\$ 5,223,486	Sales Tax
	1,890,000	1,927,800	1,966,356	2,005,683	2,045,797	Franchise Tax
	599,230	608,218	617,342	626,602	636,001	Ad Valorem taxes
	450,000	463,500	477,405	491,727	506,479	Use Tax
	80,000	82,400	84,872	87,418	90,041	Surtax
	-	-	-	-	-	Other Taxes
	7,660,230	7,862,148	8,069,612	8,282,776	8,501,804	Total Taxes
						Licenses & Permits
	30,000	30,300	30,603	30,909	31,218	Building Permits
	32,000	32,320	32,643	32,970	33,299	Business Licenses
	17,500	17,675	17,852	18,030	18,211	Liquor Licenses
	20,550	20,756	20,963	21,173	21,384	Other Licenses and Permits
	100,050	101,051	102,061	103,082	104,112	Total Licenses & Permits
						Charges for Services
	1,650,000	1,699,500	1,750,485	1,803,000	1,857,090	Utility Admin Fee
	396,000	399,960	403,960	407,999	412,079	Golf
	213,368	215,502	217,657	219,833	222,032	Rental Income
	200,000	202,000	204,020	206,060	208,121	Fuel Sales
	228,490	230,775	233,083	235,413	237,768	Fines and Forfeitures
	94,760	95,708	96,665	97,631	98,608	School Resource Officers
	204,300	206,343	208,406	210,490	212,595	Civic Center
	75,000	75,750	76,508	77,273	78,045	Concessions
	158,500	160,085	161,686	163,303	164,936	Parks and Recreation
	21,200	21,412	21,626	21,842	22,061	Transit
	12,550	12,676	12,802	12,930	13,060	Cemetery
	4,100	4,141	4,182	4,224	4,266	Other Charges for Services
	3,258,268	3,323,851	3,391,079	3,460,000	3,530,660	Total Charges for Services
						Miscellaneous
	205,000	207,050	209,121	211,212	213,324	Interest Income
	-	-	-	-	-	Sale of Surplus Property
	29,000	29,290	29,583	29,879	30,178	Reimbursements
	70	71	71	72	73	Donations and Contributions
	1,100	1,111	1,122	1,133	1,145	Other Miscellaneous
	235,170	237,522	239,897	242,296	244,719	Total Miscellaneous
						Interfund Transfers
	147,000	147,000	147,000	147,000	110,000	Transfer from Grants
	147,000	147,000	147,000	147,000	110,000	Total Interfund Transfers
	11,400,718	11,671,571	11,949,649	12,235,153	12,491,295	Total Revenues

General Fund - Five-Year Projection	*9 mos*		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Expenditures</b>				
Personnel				
Salaries	\$ 3,646,114	\$ 5,190,480	\$ 5,927,910	\$ 5,664,752
Overtime	116,244	127,237	138,080	130,750
Retirement	580,827	806,997	968,020	926,710
Employment Taxes	285,250	396,577	455,536	430,864
Health Insurance	544,130	828,527	942,887	782,241
Dental Insurance	21,006	29,604	33,683	33,214
Other Insurances	24,718	40,423	42,464	43,111
Training/Professional Developmen	82,864	137,370	267,205	213,015
Uniforms	30,859	67,650	77,345	78,304
Other Benefits	4,474	7,553	26,000	6,975
Total Personnel	5,336,486	7,632,417	8,879,130	8,309,936
Operating				
Supplies & Materials	298,064	375,171	557,016	573,765
Supplies for Resale	220,726	215,234	235,000	220,000
Small Equipment /Tools	29,092	68,617	69,087	79,582
Advertising & Legal Notices	29,844	51,025	70,800	63,800
Postage/Freight	10,379	13,731	16,650	16,500
Building/Grounds Maintenance	154,723	187,297	364,760	404,800
Hardware/Software Maintenance	132,793	150,578	218,830	223,470
Vehicle Maintenance	229,382	281,348	302,495	283,095
Professional Services	725,893	918,067	1,041,497	917,917
Insurance and Claims	437,560	467,365	644,280	463,310
Utilities	353,155	549,872	543,760	520,860
Miscellaneous	45,968	92,910	110,050	101,680
Total Operating	2,667,581	3,371,213	4,174,225	3,868,779
Capital & Debt				
Leased Equipment	11,211	19,244	27,290	22,830
Total Capital & Debt	11,211	19,244	27,290	22,830
Interfund Transfers				
Interfund Loan	-	-	-	-
Transfer to Transportation	262,500	350,000	350,000	350,000
Total Interfund Transfers	262,500	350,000	350,000	350,000
Reductions in Expenses/Increases in Revenues				
Total Expenditures	8,277,778	11,372,874	13,430,645	12,551,545
Revenues Over/(Under) Expenditures	178,932	154,209	(2,215,157)	(1,138,724)
Beginning Fund Balance	\$ 4,313,468	\$ 4,492,400	\$ 3,622,089	\$ 4,338,024
Misc Adjustment	-	(308,585)	-	-
Ending Fund Balance	4,492,400	4,338,024	1,406,932	3,199,300
Ending Fund Balance as a % of Total Expen	54%	38%	10%	25%

					General Fund - Five-Year Projection	
Proposed Budget 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029		
					<b>Expenditures</b>	
					Personnel	
\$ 6,423,314	\$ 6,744,480	\$ 7,081,704	\$ 7,435,789	\$ 7,807,578	Salaries	
120,477	126,501	132,826	139,467	146,441	Overtime	
1,088,780	1,143,219	1,200,380	1,260,399	1,323,419	Retirement	
502,097	527,202	553,562	581,240	610,302	Employment Taxes	
977,150	1,074,865	1,182,352	1,300,587	1,430,645	Health Insurance	
31,550	32,497	33,471	34,476	35,510	Dental Insurance	
43,950	46,148	48,455	50,878	53,421	Other Insurances	
278,295	283,861	289,538	295,329	301,235	Training/Professional Development	
86,830	88,567	90,338	92,145	93,988	Uniforms	
26,000	26,520	27,050	27,591	28,143	Other Benefits	
<u>9,578,443</u>	<u>10,093,858</u>	<u>10,639,676</u>	<u>11,217,900</u>	<u>11,830,683</u>	Total Personnel	
					Operating	
564,238	575,523	587,033	598,774	610,749	Supplies & Materials	
234,000	238,680	243,454	248,323	253,289	Supplies for Resale	
71,675	73,109	74,571	76,062	77,583	Small Equipment/Tools	
66,300	67,626	68,979	70,358	71,765	Advertising & Legal Notices	
16,720	17,054	17,395	17,743	18,098	Postage/Freight	
375,060	382,561	390,212	398,017	405,977	Building/Grounds Maintenance	
222,319	233,435	245,107	257,362	270,230	Hardware/Software Maintenance	
291,420	297,248	303,193	309,257	315,442	Vehicle Maintenance	
1,062,463	1,094,337	1,127,167	1,160,982	1,195,811	Professional Services	
478,970	502,919	528,064	554,468	582,191	Insurance and Claims	
600,170	624,177	649,144	675,110	702,114	Utilities	
93,710	94,647	95,594	96,550	97,515	Miscellaneous	
<u>4,077,045</u>	<u>4,201,316</u>	<u>4,329,913</u>	<u>4,463,005</u>	<u>4,600,766</u>	Total Operating	
					Capital & Debt	
23,182	23,646	24,000	24,000	24,000	Leased Equipment	
<u>23,182</u>	<u>23,646</u>	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>	Total Capital & Debt	
					Interfund Transfers	
180,000	(180,000)	-	-	-	Interfund Loan	
350,000	350,000	350,000	350,000	350,000	Transfer to Transportation	
<u>530,000</u>	<u>170,000</u>	<u>350,000</u>	<u>350,000</u>	<u>350,000</u>	Total Interfund Transfers	
-	(3,000,000)	(3,500,000)	(4,000,000)	(4,000,000)	Reductions in Exp/Increases in Rev	
<u>14,208,670</u>	<u>11,488,819</u>	<u>11,843,589</u>	<u>12,054,905</u>	<u>12,805,449</u>	Total Expenditures	
(2,807,952)	182,752	106,060	180,249	(314,154)	Revenues Over/(Under) Expenditures	
\$ 3,199,300	\$ 391,348	\$ 574,100	\$ 680,160	\$ 860,409	Beginning Fund Balance	
-	-	-	-	-	Misc Adjustment	
<u>391,348</u>	<u>574,100</u>	<u>680,160</u>	<u>860,409</u>	<u>546,255</u>	Ending Fund Balance	
3%	5%	6%	7%	<span style="border: 1px solid black; padding: 2px;">4%</span>	Ending Fund Balance as a % of Total Exp.	

Capital Sales Tax Fund - Five-Year Projection

	*9 mos*		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Revenue</b>				
Taxes				
Capital Sales Tax	\$ 1,554,061	\$ 2,095,876	\$ 2,100,000	\$ 2,238,000
Use Tax	127,890	218,279	185,000	237,000
Total Taxes	1,681,951	2,314,155	2,285,000	2,475,000
Miscellaneous				
Interest Income	41,328	202,290	215,000	162,890
Sale of Surplus Property	16,506	73,449	20,000	97,790
Other Miscellaneous	-	270,000	-	5,470
Total Miscellaneous	57,834	545,739	235,000	266,150
<b>Total Revenues</b>	<b>1,739,785</b>	<b>2,859,894</b>	<b>2,520,000</b>	<b>2,741,150</b>
<b>Expenditures</b>				
Capital & Debt				
Capital Outlay	962,654	2,309,162	2,642,450	3,002,296
Leased Equipment	70,432	69,103	101,085	75,034
Debt	909,084	942,357	706,940	709,570
Total Capital & Debt	1,942,170	3,320,622	3,450,475	3,786,900
Interfund Transfers				
Interfund Loan	-	-	-	-
Transfer to Library	131,250	175,000	175,000	175,000
Transfer to Grants	77,000	167,034	476,600	476,770
Total Interfund Transfers	208,250	342,034	651,600	651,770
<b>Total Expenditures</b>	<b>2,150,420</b>	<b>3,662,656</b>	<b>4,102,075</b>	<b>4,438,670</b>
Revenues Over/(Under) Expenditures	(410,635)	(802,763)	(1,582,075)	(1,697,520)
Beginning Fund Balance	3,933,316	3,522,681	2,526,438	2,719,918
Ending Fund Balance	3,522,681	2,719,918	944,363	1,022,398
Ending Fund Bal as a % of Total Expend.	176%	176%	23%	23%

Capital Sales Tax Fund - Five-Year Projection

Proposed Budget 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	
\$ 2,300,000	\$ 2,369,000	\$ 2,440,070	\$ 2,513,272	\$ 2,588,670	<b>Revenue</b>
230,000	236,900	244,007	251,327	258,867	Taxes
2,530,000	2,605,900	2,684,077	2,764,599	2,847,537	Capital Sales Tax
					Use Tax
					Total Taxes
150,000	151,500	153,015	154,545	156,091	Miscellaneous
70,000	70,700	71,407	72,121	72,842	Interest Income
-	-	-	-	-	Sale of Surplus Property
220,000	222,200	224,422	226,666	228,933	Other Miscellaneous
					Total Miscellaneous
2,750,000	2,828,100	2,908,499	2,991,266	3,076,470	Total Revenues
					<b>Expenditures</b>
3,408,188	2,159,947	2,146,094	2,150,649	1,050,131	Capital & Debt
58,696	58,696	58,696	58,696	58,696	Capital
-	-	-	-	-	Leased Equipment
3,466,884	2,218,643	2,204,790	2,209,345	1,108,827	Debt
					Total Capital & Debt
(180,000)	180,000	-	-	-	Interfund Transfers
175,000	175,000	175,000	175,000	175,000	Interfund Loan
285,000	215,000	98,200	45,000	32,000	Transfer to Library
280,000	570,000	273,200	220,000	207,000	Transfer to Grants
					Total Interfund Transfers
3,746,884	2,788,643	2,477,990	2,429,345	1,315,827	Total Expenditures
(996,884)	39,457	430,509	561,921	1,760,643	Revenues Over/(Under) Expenditures
1,022,398	25,514	64,971	495,480	1,057,400	Beginning Fund Balance
25,514	64,971	495,480	1,057,400	2,818,043	Ending Fund Balance
1%	2%	20%	44%	214%	Ending Fund Bal as a % of Total Expend.



Transportation Fund - Five-Year Projection	<b>*9 mos*</b>		<b>Adopted</b>	<b>Year-End</b>
	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Estimate</b>
	<b>2022B</b>	<b>2023</b>	<b>2024</b>	<b>2024</b>
<b>Revenue</b>				
Taxes				
Transportation Sales Tax	\$ 1,520,642	\$ 2,012,335	\$ 2,013,650	\$ 2,050,000
Sales Tax	-	-	-	-
State Motor Fuel Tax	297,599	434,304	425,000	430,000
Motor Vehicle Sales Tax	142,534	187,570	191,800	191,800
Use Tax	127,890	218,279	185,400	240,000
Total Taxes	2,088,664	2,852,488	2,815,850	2,911,800
Charges for Services				
Other Charges for Services	7,375	1,304	-	11,890
Total Charges for Services	7,375	1,304	-	11,890
Miscellaneous				
Interest Income	23,487	130,034	110,000	110,000
Sale of Surplus Property	2,185	62,492	5,000	5,000
Other Miscellaneous	10,050	-	-	-
Total Miscellaneous	35,722	192,526	115,000	115,000
Transfers In				
Transfer From General Fund	262,500	350,000	350,000	350,000
Total Transfers In	262,500	350,000	350,000	350,000
<b>Total Revenues</b>	<b>2,394,262</b>	<b>3,396,317</b>	<b>3,280,850</b>	<b>3,388,690</b>

					<b>Transportation Fund - Five-Year Projection</b>	
	<b>Proposed Budget 2025</b>	<b>Projected 2026</b>	<b>Projected 2027</b>	<b>Projected 2028</b>	<b>Projected 2029</b>	
						<b>Revenue</b>
						Taxes
\$	2,100,000	2,163,000	2,227,890	2,294,727	2,363,569	Transportation Sales Tax
	-	-	-	-	-	Sales Tax
	435,000	448,050	461,492	475,336	489,596	State Motor Fuel Tax
	192,000	193,920	195,859	197,818	199,796	Motor Vehicle Sales Tax
	250,000	257,500	265,225	273,182	281,377	Use Tax
	<u>2,977,000</u>	<u>3,062,470</u>	<u>3,150,466</u>	<u>3,241,062</u>	<u>3,334,338</u>	Total Taxes
	-	-	-	-	-	Charges for Services
	-	-	-	-	-	Other Charges for Services
						Total Charges for Services
	110,000	111,100	112,211	113,333	114,466	Miscellaneous
	5,000	5,050	5,101	5,152	5,203	Interest Income
	-	-	-	-	-	Sale of Surplus Property
	-	-	-	-	-	Other Miscellaneous
	<u>115,000</u>	<u>116,150</u>	<u>117,312</u>	<u>118,485</u>	<u>119,669</u>	Total Miscellaneous
	350,000	350,000	350,000	350,000	350,000	Transfers In
						From General Fund
	<u>350,000</u>	<u>350,000</u>	<u>350,000</u>	<u>350,000</u>	<u>350,000</u>	Total Transfers In
	<u><u>3,442,000</u></u>	<u><u>3,528,620</u></u>	<u><u>3,617,777</u></u>	<u><u>3,709,547</u></u>	<u><u>3,804,007</u></u>	Total Revenues

Transportation Fund - Five-Year Projection	*9 mos*		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Expenditures</b>				
Personnel				
Salaries	\$ 500,475	\$ 662,874	\$ 737,138	\$ 744,704
Overtime	3,194	3,592	14,000	10,000
Retirement	98,487	126,247	150,770	137,169
Employment Taxes	38,546	49,843	56,807	57,735
Health Insurance	87,675	123,663	141,014	132,901
Dental Insurance	3,389	4,417	5,036	4,651
Other Insurances	606	764	816	1,007
Training/Professional Development	984	4,027	8,500	8,500
Uniforms	1,031	2,587	3,310	3,350
Total Personnel	734,387	978,014	1,117,391	1,100,017
Operating				
Supplies & Materials	66,417	68,029	95,950	103,630
Small Equipment /Tools	2,295	6,535	7,000	7,000
Advertising & Legal Notices	782	618	1,000	2,500
Postage/Freight	17	-	-	-
Building/Grounds Maintenance	20	54	50,200	55,000
Hardware/Software Maintenance	12	-	2,000	2,000
Vehicle Maintenance	121,358	141,479	150,000	150,000
Professional Services	72,309	50,822	50,200	1,200
Insurance and Claims	-	7,501	18,000	17,089
Utilities	3,160	13,248	8,980	6,080
Miscellaneous	-	-	-	-
Total Operating	266,370	288,287	383,330	344,499
Capital & Debt				
Capital	1,571,525	1,156,573	1,548,000	1,353,100
Total Capital & Debt	1,571,525	1,156,573	1,548,000	1,353,100
Transfers Out				
Transfer to Grants	756,673	864,590	422,055	293,442
Total Transfers Out	756,673	864,590	422,055	293,442
Total Expenditures	3,328,955	3,287,464	3,470,776	3,091,058
Revenues Over/(Under) Expenditures	(934,693)	108,853	(189,926)	297,632
Beginning Fund Balance	2,393,359	1,458,667	465,396	1,567,520
Ending Fund Balance	1,458,667	1,567,520	275,470	1,865,152
Ending Fund Balance as a % of Total Expend.	44%	48%	8%	60%

Proposed Budget					Transportation Fund - Five-Year Projection	
	Proposed Budget 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	
\$	790,100	829,605	871,085	914,640	960,371	Expenditures
	5,000	5,250	5,513	5,788	6,078	Personnel
	176,520	185,346	194,613	204,344	214,561	Salaries
	61,020	64,071	67,275	70,638	74,170	Overtime
	148,710	163,581	179,939	197,933	217,726	Retirement
	4,790	4,934	5,082	5,234	5,391	Employment Taxes
	1,050	1,082	1,114	1,147	1,182	Health Insurance
	8,500	8,670	8,843	9,020	9,201	Dental Insurance
	3,060	3,121	3,184	3,247	3,312	Other Insurances
	1,198,750	1,265,659	1,336,647	1,411,992	1,491,993	Training/Professional Dev
						Uniforms
						Total Personnel
	71,375	72,803	74,259	75,744	77,259	Operating
	5,000	5,100	5,202	5,306	5,412	Supplies & Materials
	2,000	2,040	2,081	2,122	2,165	Small Equipment/Tools
	-	-	-	-	-	Advertising & Legal Notices
	55,000	56,100	57,222	58,366	59,534	Postage/Freight
	2,000	2,100	2,205	2,315	2,431	Building/Grounds Maint
	135,000	137,700	140,454	143,263	146,128	Hardware/Software Maint
	1,200	1,236	1,273	1,311	1,351	Vehicle Maint
	18,456	19,379	20,348	21,365	22,433	Professional Services
	9,080	9,534	10,011	10,511	11,037	Insurance and Claims
	-	-	-	-	-	Utilities
	299,111	305,991	313,054	320,305	327,750	Miscellaneous
						Total Operating
	2,194,534	1,702,875	1,629,233	1,796,117	1,997,251	Capital & Debt
	2,194,534	1,702,875	1,629,233	1,796,117	1,997,251	Capital
						Total Capital & Debt
	578,005	-	-	-	-	Interfund Transfers
	578,005	-	-	-	-	Transfer to Grants
						Total Interfund Transfers
	4,270,400	3,274,526	3,278,934	3,528,414	3,816,993	Total Expenditures
	(828,400)	254,094	338,843	181,134	(12,986)	Revenues Over/(Under) Expenditures
	1,865,152	1,036,752	1,290,846	1,629,689	1,810,823	Beginning Fund Balance
	1,036,752	1,290,846	1,629,689	1,810,823	1,797,837	Ending Fund Balance
	24%	39%	50%	51%	47%	Ending Fund Balance as a % of Total Exp

Grants Fund - Five-Year Projection	*9 mos*		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Revenue</b>				
Intergovernmental				
Federal	\$ 2,454,045	\$ 2,532,094	\$ 13,498,860	\$ 11,787,955
State	-	140,000	-	-
Other Intergovernmental	916	-	-	5,000
Total Intergovernmental	<u>2,454,962</u>	<u>2,672,094</u>	<u>13,498,860</u>	<u>11,792,955</u>
Charges for Services				
Other Charges for Services	-	8,204	20,000	10,000
Total Charges for Services	<u>-</u>	<u>8,204</u>	<u>20,000</u>	<u>10,000</u>
Miscellaneous				
Donations and Contributions	-	-	600,000	-
Total Miscellaneous	<u>-</u>	<u>-</u>	<u>600,000</u>	<u>-</u>
Transfers In				
From Utility Fund	-	47,226	-	452,774
From Capital Fund	77,000	167,034	476,600	476,770
From Transportation Fund	756,673	848,697	422,055	293,442
Total Transfers In	<u>833,673</u>	<u>1,062,957</u>	<u>898,655</u>	<u>1,222,986</u>
<b>Total Revenues</b>	<u><u>3,288,634</u></u>	<u><u>3,743,254</u></u>	<u><u>15,017,515</u></u>	<u><u>13,025,941</u></u>
<b>Expenditures</b>				
Operating				
Salaries	\$ 29,947	\$ 934	\$ -	\$ -
Overtime	6,758	17,947	-	24,000
Training/Professional Development	530	-	-	-
Supplies & Materials	6,656	2,000	11,862	12,862
Small Equipment /Tools	34,253	6,920	-	-
Professional Services	351,987	808,577	550,000	555,000
Utilities	2,000	-	-	-
Total Operating	<u>439,544</u>	<u>836,377</u>	<u>561,862</u>	<u>591,862</u>
Capital & Debt				
Capital	2,785,460	2,722,470	14,345,653	12,324,079
Total Capital & Debt	<u>2,785,460</u>	<u>2,722,470</u>	<u>14,345,653</u>	<u>12,324,079</u>
Interfund Transfers				
Transfer to General	63,630	184,407	110,000	110,000
Transfer to Capital	-	-	-	-
Total Interfund Transfers	<u>63,630</u>	<u>184,407</u>	<u>110,000</u>	<u>110,000</u>
<b>Total Expenditures</b>	<u><u>3,288,634</u></u>	<u><u>3,743,254</u></u>	<u><u>15,017,515</u></u>	<u><u>13,025,941</u></u>
Revenues Over/(Under) Expenditures	-	-	-	-
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

Proposed Budget 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	<b>Grants Fund - Five-Year Projection</b>
\$ 12,572,762	\$ 2,321,000	\$ 1,339,800	\$ 941,000	\$ 664,000	<b>Revenue</b>
-	-	-	-	-	Intergovernmental
5,000	-	-	-	-	Federal
					State
					Other
<u>12,577,762</u>	<u>2,321,000</u>	<u>1,339,800</u>	<u>941,000</u>	<u>664,000</u>	Total Intergovernmental
10,000	-	-	-	-	Charges for Services
<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	Other Charges for Services
					Total Charges for Services
715,013	-	-	-	-	Miscellaneous
<u>715,013</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	Donations & Contributions
					Total Miscellaneous
-	-	-	-	-	Transfers In
285,000	215,000	98,200	45,000	32,000	From Utility Fund
578,005	-	-	-	-	From Capital Fund
					From Transportation Fund
<u>863,005</u>	<u>215,000</u>	<u>98,200</u>	<u>45,000</u>	<u>32,000</u>	Total Transfers In
<u>14,165,780</u>	<u>2,536,000</u>	<u>1,438,000</u>	<u>986,000</u>	<u>696,000</u>	Total Revenues
\$ -	\$ -	\$ -	\$ -	\$ -	<b>Expenditures</b>
25,000	-	-	-	-	Operating
-	-	-	-	-	Salaries
15,862	6,000	6,000	6,000	6,000	Overtime
23,387	30,000	30,000	30,000	30,000	Training/Professional Development
555,000	390,000	390,000	390,000	390,000	Supplies & Materials
					Small Equipment /Tools
					Professional Services
					Utilities
<u>619,249</u>	<u>426,000</u>	<u>426,000</u>	<u>426,000</u>	<u>426,000</u>	Total Operating
13,399,531	2,000,000	902,000	450,000	160,000	Capital & Debt
<u>13,399,531</u>	<u>2,000,000</u>	<u>902,000</u>	<u>450,000</u>	<u>160,000</u>	Capital
					Total Capital & Debt
147,000	110,000	110,000	110,000	110,000	Interfund Transfers
-	-	-	-	-	Transfer to General
<u>147,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	<u>110,000</u>	Transfer to Capital
					Total Interfund Transfers
<u>14,165,780</u>	<u>2,536,000</u>	<u>1,438,000</u>	<u>986,000</u>	<u>696,000</u>	Total Expenditures
-	-	-	-	-	Revenues Over/(Under) Expenditures
-	-	-	-	-	Beginning Fund Balance
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	Ending Fund Balance

Tourism Fund - Five-Year Projection	<b>*9 mos*</b>		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Revenue</b>				
Taxes				
Hotel/Motel Tax	\$ 279,655	\$ 338,385	\$ 330,000	\$ 350,000
Total Taxes	279,655	338,385	330,000	350,000
Intergovernmental				
Other Intergovernmental	-	24,000	25,000	27,350
Total Intergovernmental	-	24,000	25,000	27,350
Charges for Services				
Retail Sales	18,085	24,981	25,000	99,270
Event Revenue	72,681	20,084	15,000	160,110
Other Charges for Services	-	16,300	18,000	16,150
Total Charges for Services	90,766	61,365	58,000	275,530
Miscellaneous				
Interest Income	1,726	5,775	5,000	4,650
Donations and Contributions	452	508	300	320
Other Miscellaneous	-	39	-	270
Total Miscellaneous	2,178	6,322	5,300	5,240
Total Revenues	<u>372,599</u>	<u>430,073</u>	<u>418,300</u>	<u>658,120</u>

<b>Proposed Budget 2025</b>	<b>Projected 2026</b>	<b>Projected 2027</b>	<b>Projected 2028</b>	<b>Projected 2029</b>
\$ 340,000	\$ 350,200	\$ 360,706	\$ 371,527	\$ 382,673
340,000	350,200	360,706	371,527	382,673
42,600	-	-	-	-
42,600	-	-	-	-
25,000	25,250	25,503	25,758	26,015
250,000	250,000	250,000	250,000	250,000
16,150	16,312	16,475	16,639	16,806
291,150	291,562	291,977	292,397	292,821
5,000	5,000	5,000	5,000	5,000
300	300	300	300	300
200	202	204	206	208
5,500	5,502	5,504	5,506	5,508
679,250	647,264	658,187	669,430	681,002

**Tourism Fund - Five-Year Projection**

**Revenue**

Taxes

Hotel/Motel Tax

Total Taxes

Intergovernmental

Other

Total Intergovernmental

Charges for Services

Retail Sales

Event Revenue

Other Charges for Services

Total Charges for Services

Miscellaneous

Interest Income

Donations and Contributions

Donations & Contributions

Total Miscellaneous

Total Revenues



Tourism Fund - Five-Year Projection	*9 mos*		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Expenditures</b>				
Personnel				
Salaries	\$ 78,563	\$ 141,216	\$ 156,520	\$ 164,099
Retirement	11,629	19,656	26,910	28,570
Employment Taxes	5,602	10,163	11,980	12,554
Health Insurance	6,742	17,097	19,330	18,638
Dental Insurance	262	611	690	658
Other Insurances	46	108	120	141
Training/Professional Developme	2,493	5,176	6,500	7,500
Uniforms	-	-	440	440
Total Personnel	105,337	194,026	222,490	232,600
Operating				
Supplies & Materials	54,329	108,720	81,100	81,100
Supplies for Resale	24,326	17,405	15,000	48,000
Small Equipment /Tools	2,157	1,765	1,200	1,200
Advertising & Legal Notices	60,204	37,998	46,000	60,000
Postage/Freight	227	2,047	2,000	2,000
Building/Grounds Maintenance	6,283	9,604	7,500	7,500
Vehicle Maintenance	1,310	-	-	500
Professional Services	12,581	7,273	6,500	10,000
Events	177,950	55,729	80,000	172,450
Insurance and Claims	-	1,354	2,780	2,764
Utilities	2,496	4,594	6,000	5,000
Miscellaneous	-	-	-	-
Total Operating	341,862	246,487	248,080	390,514
Capital & Debt				
Capital	310	457	-	-
Leased Equipment	760	1,522	1,570	1,570
Total Capital & Debt	1,070	1,979	1,570	1,570
<b>Total Expenditures</b>	<b>448,270</b>	<b>442,492</b>	<b>472,140</b>	<b>624,684</b>
Revenues Over/(Under) Expenditures	(75,671)	(12,419)	(53,840)	33,436
Beginning Fund Balance	171,941	96,270	55,340	83,851
Ending Fund Balance	96,270	83,851	1,500	117,287
Ending Fund Bal as a % of Total Expend.	21%	19%	0%	19%

<b>Proposed</b>					<b>Tourism Fund - Five-Year Projection</b>
<b>Budget</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	
<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	
\$ 168,620	\$ 177,051	\$ 185,904	\$ 195,199	\$ 204,959	<b>Expenditures</b>
31,620	33,201	34,861	36,604	38,434	Personnel
12,910	13,556	14,233	14,945	15,692	Salaries
20,390	22,429	24,672	27,139	29,853	Retirement
660	693	728	764	802	Employment Taxes
150	155	159	164	169	Health Insurance
10,000	10,100	10,201	10,303	10,406	Dental Insurance
350	354	357	361	364	Other Insurances
					Training/Professional Dev
					Uniforms
<b>244,700</b>	<b>257,538</b>	<b>271,115</b>	<b>285,478</b>	<b>300,679</b>	<b>Total Personnel</b>
					<b>Operating</b>
75,150	70,653	72,066	73,507	74,978	Supplies & Materials
18,000	18,360	18,727	19,102	19,484	Supplies for Resale
1,000	1,020	1,040	1,061	1,082	Small Equipment/Tools
65,000	25,500	26,010	26,530	27,061	Advertising & Legal Notices
1,800	1,836	1,873	1,910	1,948	Postage/Freight
8,250	8,415	8,583	8,755	8,930	Building/Grounds Maint
500	510	520	531	541	Vehicle Maint
34,750	12,103	12,466	12,840	13,225	Professional Services
260,000	260,000	260,000	260,000	260,000	Events
2,985	3,075	3,167	3,262	3,360	Insurance and Claims
5,500	5,775	6,064	6,367	6,685	Utilities
-	-	-	-	-	Miscellaneous
<b>472,935</b>	<b>407,246</b>	<b>410,516</b>	<b>413,865</b>	<b>417,294</b>	<b>Total Operating</b>
					<b>Capital &amp; Debt</b>
-	-	-	-	-	Capital
1,570	1,601	1,633	1,666	1,699	Leased Equipment
<b>1,570</b>	<b>1,601</b>	<b>1,633</b>	<b>1,666</b>	<b>1,699</b>	<b>Total Capital &amp; Debt</b>
<b>719,205</b>	<b>666,385</b>	<b>683,264</b>	<b>701,009</b>	<b>719,673</b>	<b>Total Expenditures</b>
(39,955)	(19,121)	(25,077)	(31,579)	(38,671)	<b>Revenues Over/(Under) Expenditures</b>
117,287	77,332	58,210	33,133	1,554	<b>Beginning Fund Balance</b>
<b>77,332</b>	<b>58,210</b>	<b>33,133</b>	<b>1,554</b>	<b>(37,117)</b>	<b>Ending Fund Balance</b>
11%	9%	5%	0%	-5%	<b>Ending Fund Bal as a % of Total Expend.</b>

Library Fund - Five-Year Projection

	<b>*9 mos*</b>			
	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>Year-End</b>
	<b>2022B</b>	<b>2023</b>	<b>Budget</b>	<b>Estimate</b>
			<b>2024</b>	<b>2024</b>
<b>Revenue</b>				
Taxes				
Ad Valorem Tax	\$ 363,423	\$ 389,724	\$ 373,220	\$ 396,750
Surtax	21,765	31,114	21,900	30,000
Other Taxes	6,468	10,415	10,300	10,400
Total Taxes	<u>391,657</u>	<u>431,253</u>	<u>405,420</u>	<u>437,150</u>
Intergovernmental				
State	7,465	25,287	4,310	42,500
Total Intergovernmental	<u>7,465</u>	<u>25,287</u>	<u>4,310</u>	<u>42,500</u>
Charges for Services				
Rental Income	1,925	1,724	2,000	100
Fines and Forfeitures	6,767	7,979	6,500	100
Other Charges for Services	21,859	30,892	23,500	30,800
Total Charges for Services	<u>30,551</u>	<u>40,595</u>	<u>32,000</u>	<u>31,000</u>
Miscellaneous				
Interest Income	7,290	30,082	37,000	40,000
Donations and Contributions	4,492	17,275	-	26,620
Other Miscellaneous	1,342	2,340	1,500	2,010
Total Miscellaneous	<u>13,125</u>	<u>49,698</u>	<u>38,500</u>	<u>68,630</u>
Transfers In				
From Capital Fund	131,250	175,000	175,000	175,000
Total Transfers In	<u>131,250</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>
<b>Total Revenues</b>	<u><u>574,048</u></u>	<u><u>721,832</u></u>	<u><u>655,230</u></u>	<u><u>754,280</u></u>

Library Fund - Five-Year Projection

	<b>Proposed Budget 2025</b>	<b>Projected 2026</b>	<b>Projected 2027</b>	<b>Projected 2028</b>	<b>Projected 2029</b>	
\$	407,000	\$ 413,105	\$ 419,302	\$ 425,591	\$ 431,975	<b>Revenue</b>
	30,000	30,900	31,827	32,782	33,765	Taxes
	11,000	11,110	11,221	11,333	11,447	Ad Valorem Tax
	448,000	455,115	462,350	469,706	477,187	Surtax
						Other Taxes
						Total Taxes
	40,000	40,000	40,000	40,000	40,000	Intergovernmental
	40,000	40,000	40,000	40,000	40,000	State
						Total Intergovernmental
	100	101	102	103	104	Charges for Services
	100	101	102	103	104	Rental Income
	31,800	32,118	32,439	32,764	33,091	Fines & Forfeitures
	32,000	32,320	32,643	32,970	33,299	Other Charges for Services
						Total Charges for Services
	40,000	40,400	40,804	41,212	41,624	Miscellaneous
	7,000	7,070	7,141	7,212	7,284	Interest Income
	2,000	2,020	2,040	2,061	2,081	Donations & Contributions
	49,000	49,490	49,985	50,485	50,990	Other Miscellaneous
						Total Miscellaneous
	175,000	175,000	175,000	175,000	175,000	Transfers In
	175,000	175,000	175,000	175,000	175,000	From Capital Fund
						Total Transfers In
	744,000	751,925	759,978	768,161	776,476	Total Revenues

Library Fund - Five-Year Projection	*9 mos*		Adopted	Year-End
	Actual	Actual	Budget	Estimate
	2022B	2023	2024	2024
<b>Expenditures</b>				
Personnel				
Salaries	\$ 215,989	\$ 263,600	\$ 303,650	\$ 288,235
Overtime	853	94	500	500
Retirement	40,440	45,720	51,880	53,128
Employment Taxes	16,145	19,771	23,270	21,675
Health Insurance	41,295	50,734	49,770	44,290
Dental Insurance	1,586	1,812	1,780	1,685
Other Insurances	280	320	290	367
Training/Professional Development	5,285	4,487	3,500	3,810
Uniforms	-	358	1,000	1,240
Total Personnel	321,873	386,896	435,640	414,930
Operating				
Supplies & Materials	50,785	105,932	61,750	153,730
Small Equipment /Tools	655	1,143	600	350
Advertising & Legal Notices	-	-	1,000	500
Postage/Freight	2,678	3,148	3,000	3,000
Building/Grounds Maintenance	10,262	9,706	6,000	11,790
Hardware/Software Maintenance	33,620	38,902	20,000	7,000
Vehicle Maintenance	126	-	-	-
Professional Services	17,376	32,225	44,500	60,530
Insurance and Claims	35,563	34,553	46,130	35,028
Utilities	20,053	41,241	30,840	30,600
Miscellaneous	-	-	-	-
Total Operating	171,117	266,852	213,820	302,528
Capital & Debt				
Capital	85	-	-	-
Leased Equipment	1,807	3,051	3,400	3,812
Total Capital & Debt	1,892	3,051	3,400	3,812
<b>Total Expenditures</b>	<b>494,882</b>	<b>656,799</b>	<b>652,860</b>	<b>721,270</b>
Revenues Over/(Under) Expenditures	79,166	65,033	2,370	33,010
Beginning Fund Balance	549,616	628,782	639,752	693,815
Misc Adjustment				
Ending Fund Balance	628,782	693,815	642,122	726,825
Ending Fund Bal as a % of Total Expend.	127%	106%	98%	101%

Proposed Budget					Library Fund - Five-Year Projection
Budget 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	
\$ 322,310	\$ 331,979	\$ 341,939	\$ 352,197	\$ 362,763	<b>Expenditures</b>
500	515	530	546	563	Personnel
60,140	61,944	63,803	65,717	67,688	Salaries
24,700	25,441	26,204	26,990	27,800	Overtime
52,490	57,739	63,513	69,864	76,851	Retirement
1,690	1,825	1,971	2,129	2,299	Employment Taxes
370	381	393	404	416	Health Insurance
6,500	6,630	6,763	6,898	7,036	Dental Insurance
900	918	936	955	974	Other Insurances
<u>469,600</u>	<u>487,373</u>	<u>506,051</u>	<u>525,701</u>	<u>546,390</u>	Training/Professional Dev
					Uniforms
140,300	143,106	145,968	148,887	151,865	Total Personnel
450	459	468	478	487	Operating
500	510	520	531	541	Supplies & Materials
3,000	3,060	3,121	3,184	3,247	Small Equipment/Tools
16,000	16,320	16,646	16,979	17,319	Advertising & Legal Notices
5,000	5,350	5,725	6,125	6,554	Postage/Freight
-	-	-	-	-	Building/Grounds Maint
65,600	67,568	69,595	71,683	73,833	Hardware/Software Maint
37,830	39,722	41,708	43,793	45,983	Vehicle Maintenance
30,600	32,130	33,737	35,423	37,194	Professional Services
-	-	-	-	-	Insurance and Claims
<u>299,280</u>	<u>308,225</u>	<u>317,488</u>	<u>327,083</u>	<u>337,024</u>	Utilities
					Miscellaneous
-	-	-	-	-	Total Operating
3,820	3,896	3,974	4,054	4,135	Capital & Debt
<u>3,820</u>	<u>3,896</u>	<u>3,974</u>	<u>4,054</u>	<u>4,135</u>	Capital
					Leased Equipment
<u>772,700</u>	<u>799,494</u>	<u>827,514</u>	<u>856,837</u>	<u>887,549</u>	Total Capital & Debt
					Total Expenditures
(28,700)	(47,569)	(67,536)	(88,677)	(111,073)	Revenues Over/(Under) Expenditures
726,825	698,125	650,556	583,021	494,344	Beginning Fund Balance
					Misc Adjustment
<u>698,125</u>	<u>650,556</u>	<u>583,021</u>	<u>494,344</u>	<u>383,271</u>	Ending Fund Balance
90%	81%	70%	58%	43%	Ending Fund Bal as a % of Total Expend.

<b>Consolidated Special Revenue Fund - Five-Year Projection</b>			
	<b>Actual 2023</b>	<b>Adopted Budget 2024</b>	<b>Year-End Estimate 2024</b>
<b>Revenue</b>			
Charges for Services			
Other Charges for Services	\$ 43,761	\$ 10,000	\$ 50,000
Total Charges for Services	43,761	10,000	50,000
Miscellaneous			
Interest Income	3,027	5,000	5,000
Reimbursements	15,163	-	-
Donations and Contributions	9,271	5,000	20,000
Total Miscellaneous	27,462	10,000	25,000
<b>Total Revenues</b>	<b>71,223</b>	<b>20,000</b>	<b>75,000</b>
<b>Expenditures</b>			
Personnel			
Training/Professional Development	\$ 2,810	\$ 2,500	\$ 7,500
Total Personnel	2,810	2,500	7,500
Operating			
Supplies & Materials	23,062	7,500	28,660
Building/Grounds Maintenance	750	-	12,300
Professional Services	-	10,000	15,000
Miscellaneous	-	-	-
Total Operating	23,812	17,500	55,960
Capital & Debt			
Capital	11,240	22,500	26,900
Total Capital & Debt	11,240	22,500	26,900
<b>Total Expenditures</b>	<b>37,862</b>	<b>42,500</b>	<b>90,360</b>
Revenues Over/(Under) Expenditures	33,361	(22,500)	(15,360)
Beginning Fund Balance	\$ 308,585	\$ 210,282	\$ 341,946
Ending Fund Balance	341,946	187,782	326,586
Ending Fund Balance as a % of Total Expend.	903%	442%	361%

					<b>Consolidated Special Revenue Fund - Five-Year Projection</b>	
<b>Proposed Budget 2025</b>	<b>Projected 2026</b>	<b>Projected 2027</b>	<b>Projected 2028</b>	<b>Projected 2029</b>		
					<b>Revenue</b>	
\$ 50,000	\$ 50,500	\$ 51,005	\$ 51,515	\$ 52,030	Charges for Services	
50,000	50,500	51,005	51,515	52,030	Other Charges for Services	
					Total Charges for Services	
2,500	2,525	2,550	2,576	2,602	Miscellaneous	
-	-	-	-	-	Interest Income	
-	-	-	-	-	Reimbursements	
2,500	2,525	2,550	2,576	2,602	Donations and Contributions	
					Total Miscellaneous	
52,500	53,025	53,555	54,091	54,632	Total Revenues	
					<b>Expenditures</b>	
\$ 7,500	\$ 7,650	\$ 7,803	\$ 7,959	\$ 8,118	Personnel	
7,500	7,650	7,803	7,959	8,118	Professional Development	
					Total Personnel	
40,000	40,800	41,616	42,448	43,297	Operating	
-	-	-	-	-	Supplies & Materials	
20,000	-	-	-	-	Building/Grounds Maintenance	
-	-	-	-	-	Professional Services	
60,000	40,800	41,616	42,448	43,297	Miscellaneous	
					Total Operating	
126,000	20,000	20,000	20,000	20,000	Capital & Debt	
126,000	20,000	20,000	20,000	20,000	Capital	
					Total Capital & Debt	
193,500	68,450	69,419	70,407	71,416	Total Expenditures	
(141,000)	(15,425)	(15,864)	(16,317)	(16,784)	Revenues Over/(Under) Expenditures	
\$ 326,586	\$ 185,586	\$ 170,161	\$ 154,297	\$ 137,981	Beginning Fund Balance	
185,586	170,161	154,297	137,981	121,197	Ending Fund Balance	
96%	249%	222%	196%	170%	Ending Fund Balance as a % of Total Expend.	



Utility Admin - Five-Year Projection

	FY22B Apr '22 - Dec '22	FY23 Jan '23 - Dec '23	Adopted Bdgt 2024	Estimated 2024
<b>Operating Revenues</b>				
Admin Fee	\$ 489,473	\$ 579,414	\$ 410,690	\$ 455,902
Charges for Services	-	2,820	2,500	2,500
<b>Total Operating Revenues</b>	<u>\$ 489,473</u>	<u>\$ 582,234</u>	<u>\$ 413,190</u>	<u>\$ 458,402</u>
<b>Operating Expenses</b>				
Wages & Benefits	\$ 106,902	\$ 146,628	\$ 164,520	\$ 160,437
Utilities	62,781	89,872	107,640	106,940
Insurance	231,420	161,857	1,100	1,100
Other Operating Expenses	93,105	154,631	103,050	186,525
Vehicle Operating Expenses	197	1,111	3,500	3,500
Capital Outlay	-	-	33,480	-
<b>Total Operating Expenses</b>	<u>\$ 494,407</u>	<u>\$ 554,100</u>	<u>\$ 413,290</u>	<u>\$ 458,502</u>
<b>Operating Income (Loss)</b>	\$ (4,933)	\$ 28,135	\$ (100)	\$ (100)
<b>Nonoperating Revenues</b>				
Other Revenue	\$ 4,933	\$ 1,632	\$ 100	\$ 100
<b>Total Nonoperating Revenues</b>	<u>\$ 4,933</u>	<u>\$ 1,632</u>	<u>\$ 100</u>	<u>\$ 100</u>
<b>Net Income (Loss)</b>	\$ -	\$ -	\$ -	\$ -
<b>Beginning Cash</b>	\$ -	\$ -	\$ -	\$ -
<b>Ending Cash</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Utility Admin - Five-Year Projection

Proposed Budget FY25	Projected 2026	Projected 2027	Projected 2028	Projected 2029
\$ 550,410	\$ 736,673	\$ 591,525	\$ 662,516	\$ 644,702
2,500	2,575	2,652	2,732	2,814
<b>\$ 552,910</b>	<b>\$ 739,248</b>	<b>\$ 594,177</b>	<b>\$ 665,248</b>	<b>\$ 647,516</b>
\$ 263,430	\$ 276,602	\$ 290,432	\$ 304,953	\$ 320,201
107,360	112,728	118,364	124,283	130,497
1,200	1,296	1,400	1,512	1,633
170,020	175,121	180,374	185,785	191,359
3,500	3,605	3,713	3,825	3,939
7,500	170,000	-	45,000	-
<b>\$ 553,010</b>	<b>\$ 739,351</b>	<b>\$ 594,283</b>	<b>\$ 665,357</b>	<b>\$ 647,628</b>
\$ (100)	\$ (103)	\$ (106)	\$ (109)	\$ (113)
\$ 100	\$ 103	\$ 106	\$ 109	\$ 113
<b>\$ 100</b>	<b>\$ 103</b>	<b>\$ 106</b>	<b>\$ 109</b>	<b>\$ 113</b>
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Operating Revenues**

Admin Fee  
Charges for Services

**Total Operating Revenues**

**Operating Expenses**

Wages & Benefits  
Utilities  
Insurance  
Other Operating Expenses  
Other Vehicle Operating Expenses  
Capital Outlay

**Total Operating Expenses**

**Operating Income (Loss)**

**Nonoperating Revenues**

Other Revenue

**Total Nonoperating Revenues**

**Net Income (Loss)**

**Beginning Cash**

**Ending Cash**

Electric - Five-Year Projection

	FY22B Apr '22 - Dec '22	FY23 Jan '23 - Dec '23	Adopted Bdgt 2024	Estimated 2024
<b>Operating Revenues</b>				
Charges for Services	\$ 13,848,712	\$ 17,302,724	\$ 18,004,430	\$ 18,151,570
Miscellaneous	-	19,084	11,000	16,000
<b>Total Operating Revenues</b>	<b>\$ 13,848,712</b>	<b>\$ 17,321,808</b>	<b>\$ 18,015,430</b>	<b>\$ 18,167,570</b>
<b>Operating Expenses</b>				
Wages and benefits	\$ 773,646	\$ 1,045,491	\$ 1,211,172	\$ 1,096,721
Franchise fees	1,327,894	1,692,646	1,440,300	1,421,360
Engineering	-	-	-	-
Purchased power	7,858,224	10,189,514	11,140,000	11,140,000
Generator fuel	812,452	753,796	1,200,000	1,200,000
Materials and supplies	73,330	149,002	206,860	169,150
Repairs and maintenance	122,659	228,138	231,000	262,320
Utilities	16,325	43,100	33,000	38,000
Contracted services	475,953	438,469	375,400	380,220
Other operating expenses	325,550	1,161,677	389,000	439,630
Admin fee	1,110,006	1,415,410	1,674,600	1,429,816
Insurance	-	135,334	284,210	284,854
Operating transfers	(28,247)	47,226	-	452,774
Capital Outlay	1,460,120	1,032,309	6,042,000	7,398,298
Depreciation	-	-	-	-
<b>Total Operating Expenses</b>	<b>\$ 14,327,913</b>	<b>\$ 18,332,112</b>	<b>\$ 24,227,542</b>	<b>\$ 25,713,143</b>
<b>Operating Income (Loss)</b>	<b>\$ (479,201)</b>	<b>\$ (1,010,304)</b>	<b>\$ (6,212,112)</b>	<b>\$ (7,545,573)</b>
<b>Nonoperating Revenues (Expenses)</b>				
Interest Income	\$ 93,113	\$ 279,610	\$ 200,000	\$ 250,000
Other Revenue	-	135,004	1,950,000	2,764,066
Interfund Loan	-	-	1,100,000	-
Gain (Loss) on Inventory	-	-	-	-
<b>Total Nonoperating Revenues (Exp)</b>	<b>\$ 93,113</b>	<b>\$ 414,613</b>	<b>\$ 3,250,000</b>	<b>\$ 3,014,066</b>
<b>Net Income (Loss)</b>	<b>\$ (386,088)</b>	<b>\$ (595,691)</b>	<b>\$ (2,962,112)</b>	<b>\$ (4,531,507)</b>
<b>Beginning Net Position/Cash</b>	<b>\$ 5,553,236</b>	<b>\$ 5,167,148</b>	<b>\$ 3,373,263</b>	<b>\$ 4,571,457</b>
<b>Ending Net Position/Cash</b>	<b>\$ 5,167,148</b>	<b>\$ 4,571,457</b>	<b>\$ 411,151</b>	<b>\$ 39,950</b>

0%

**2025 Proposed Budget**

**Proprietary Funds**

**Electric - Five-Year Projection**

<b>Proposed Budget FY25</b>	<b>Projected 2026</b>	<b>Projected 2027</b>	<b>Projected 2028</b>	<b>Projected 2029</b>	
\$ 19,378,480	\$ 20,734,974	\$ 22,186,422	\$ 23,517,607	\$ 24,928,663	<b>Operating Revenues</b>
15,000	15,000	15,000	15,000	15,000	Charges for Services
					Miscellaneous
<b>\$ 19,393,480</b>	<b>\$ 20,749,974</b>	<b>\$ 22,201,422</b>	<b>\$ 23,532,607</b>	<b>\$ 24,943,663</b>	<b>Total Operating Revenues</b>
					<b>Operating Expenses</b>
\$ 1,244,290	\$ 1,306,505	\$ 1,371,830	\$ 1,440,421	\$ 1,512,442	Wages and benefits
1,492,428	1,617,998	1,734,914	1,841,409	1,954,293	Franchise fees
-	-	-	-	-	Engineering
11,140,000	11,697,000	12,281,850	12,895,943	13,540,740	Purchased power
1,000,000	1,030,000	1,060,900	1,092,727	1,125,509	Generator fuel
130,200	134,106	138,129	142,273	146,541	Materials and supplies
287,000	295,610	304,478	313,613	323,021	Repairs and maintenance
39,000	40,170	41,375	42,616	43,895	Utilities
375,400	386,662	398,262	410,210	422,516	Contracted services
355,000	358,550	362,136	365,757	369,414	Other operating expenses
1,500,908	1,545,935	1,592,313	1,640,083	1,689,285	Admin fee
307,642	323,024	339,175	356,134	373,941	Insurance
-	-	-	-	-	Operating transfers
3,142,000	3,200,000	700,000	2,700,000	1,500,000	Capital Outlay
-	-	-	-	-	Depreciation
<b>\$ 21,013,868</b>	<b>\$ 21,935,560</b>	<b>\$ 20,325,362</b>	<b>\$ 23,241,185</b>	<b>\$ 23,001,597</b>	<b>Total Operating Expenses</b>
\$ (1,620,388)	\$ (1,185,586)	\$ 1,876,060	\$ 291,422	\$ 1,942,066	<b>Operating Income (Loss)</b>
					<b>Nonoperating Rev (Exp)</b>
\$ 250,000	\$ 257,500	\$ 265,225	\$ 273,182	\$ 281,377	Interest Income
-	-	-	-	-	Other Revenue
1,500,000	900,000	(2,100,000)	(300,000)	-	Interfund Loan
-	-	-	-	-	Gain (Loss) on Inventory
<b>\$ 1,750,000</b>	<b>\$ 1,157,500</b>	<b>\$ (1,834,775)</b>	<b>\$ (26,818)</b>	<b>\$ 281,377</b>	<b>Total Nonoperating Rev (Exp)</b>
\$ 129,612	\$ (28,086)	\$ 41,285	\$ 264,604	\$ 2,223,443	<b>Net Income (Loss)</b>
\$ 39,950	\$ 169,562	\$ 141,476	\$ 182,760	\$ 447,365	<b>Beginning Net Position/Cash</b>
<b>\$ 169,562</b>	<b>\$ 141,476</b>	<b>\$ 182,760</b>	<b>\$ 447,365</b>	<b>\$ 2,670,808</b>	<b>Ending Net Position/Cash</b>
1%	1%	1%	2%	12%	

Water - Five-Year Projection

	FY22B Apr '22 - Dec '22	FY23 Jan '23 - Dec '23	Adopted Bdgt 2024	Estimated 2024
<b>Operating Revenues</b>				
Charges for Services	\$ 3,332,755	\$ 2,501,417	\$ 2,816,900	\$ 2,789,661
<b>Total Operating Revenues</b>	<b>\$ 3,332,755</b>	<b>\$ 2,501,417</b>	<b>\$ 2,816,900</b>	<b>\$ 2,789,661</b>
<b>Operating Expenses</b>				
Wages and benefits	\$ 495,448	\$ 730,384	\$ 864,564	\$ 730,340
Contracted services	58,294	44,648	578,750	648,750
Materials and supplies	75,398	89,383	106,100	103,165
Repairs and maintenance	130,239	320,822	310,000	326,500
Utilities	109,969	159,394	155,500	164,500
Insurance	-	52,470	110,190	109,314
Admin Fee	197,211	232,794	262,410	216,501
Other Operating Expenses	120,109	171,842	28,240	122,940
Debt Service:				
Principal	230,000	225,000	235,000	235,000
Interest	11,817	21,389	14,910	14,910
Debt administration	-	1,250	1,500	1,500
Capital Outlay	347,111	207,278	754,616	321,000
<b>Total Operating Expenses</b>	<b>\$ 1,775,595</b>	<b>\$ 2,256,653</b>	<b>\$ 3,421,780</b>	<b>\$ 2,994,420</b>
<b>Operating Income (Loss)</b>	<b>\$ 1,557,160</b>	<b>\$ 244,764</b>	<b>\$ (604,880)</b>	<b>\$ (204,759)</b>
<b>Nonoperating Revenues (Expenses)</b>				
Interest Income	\$ 65,151	\$ 289,741	\$ 275,800	\$ 227,000
Sale of Surplus Property	-	14,968	10,000	830
Interfund Loan	-	-	(1,100,000)	(500,000)
Other Revenue	555	624	500	500
<b>Total Nonoperating Revenues (Expenses)</b>	<b>\$ 65,706</b>	<b>\$ 305,333</b>	<b>\$ (813,700)</b>	<b>\$ (271,670)</b>
<b>Net Income (Loss)</b>	<b>\$ 1,622,866</b>	<b>\$ 550,096</b>	<b>\$ (1,418,580)</b>	<b>\$ (476,429)</b>
<b>Beginning Net Position/Cash</b>	<b>\$ 2,841,448</b>	<b>\$ 4,464,314</b>	<b>\$ 4,513,786</b>	<b>\$ 5,014,410</b>
<b>Ending Net Position/Cash</b>	<b>\$ 4,464,314</b>	<b>\$ 5,014,410</b>	<b>\$ 3,095,206</b>	<b>\$ 4,537,981</b>

170%

**2025 Proposed Budget**

**Proprietary Funds**

						<b>Water - Five-Year Projection</b>
<b>Proposed Budget FY25</b>	<b>Projected 2026</b>	<b>Projected 2027</b>	<b>Projected 2028</b>	<b>Projected 2029</b>		
\$ 2,824,749	\$ 2,965,986	\$ 3,114,286	\$ 3,301,143	\$ 3,499,211	<b>Operating Revenues</b>	
\$ 2,824,749	\$ 2,965,986	\$ 3,114,286	\$ 3,301,143	\$ 3,499,211	Charges for Services	
					<b>Total Operating Revenues</b>	
					<b>Operating Expenses</b>	
\$ 905,125	\$ 950,381	\$ 997,900	\$ 1,047,795	\$ 1,100,185	Wages and benefits	
73,000	75,190	77,446	79,769	82,162	Contracted services	
118,300	121,849	125,504	129,270	133,148	Materials and supplies	
524,500	540,235	556,442	573,135	590,329	Repairs and maintenance	
169,500	174,585	179,823	185,217	190,774	Utilities	
120,245	129,865	140,254	151,474	163,592	Insurance	
222,996	234,146	245,853	260,604	276,241	Admin Fee	
126,800	128,068	129,349	130,642	131,949	Other Operating Expenses	
					Debt Service:	
235,000	240,000	240,000	245,000	250,000	Principal	
13,625	11,063	8,448	5,832	3,162	Interest	
1,500	1,500	1,500	1,500	1,500	Debt administration	
1,707,500	1,765,000	600,000	215,000	595,000	Capital Outlay	
\$ 4,218,091	\$ 4,371,882	\$ 3,302,519	\$ 3,025,239	\$ 3,518,041	<b>Total Operating Expenses</b>	
\$ (1,393,342)	\$ (1,405,895)	\$ (188,233)	\$ 275,904	\$ (18,830)	<b>Operating Income (Loss)</b>	
					<b>Nonoperating Rev (Exp)</b>	
\$ 252,000	\$ 259,560	\$ 267,347	\$ 275,367	\$ 283,628	Interest Income	
-	-	-	-	-	Sale of Surplus Property	
(1,000,000)	(900,000)	2,100,000	300,000	-	Interfund Loan	
500	-	-	-	-	Other Revenue	
\$ (747,500)	\$ (640,440)	\$ 2,367,347	\$ 575,367	\$ 283,628	<b>Total Nonoperating Rev (Exp)</b>	
\$ (2,140,842)	\$ (2,046,335)	\$ 2,179,114	\$ 851,271	\$ 264,799	<b>Net Income (Loss)</b>	
\$ 4,537,981	\$ 2,397,139	\$ 350,804	\$ 2,529,918	\$ 3,381,189	<b>Beginning Net Position/Cash</b>	
\$ 2,397,139	\$ 350,804	\$ 2,529,918	\$ 3,381,189	\$ 3,645,988	<b>Ending Net Position/Cash</b>	
95%	13%	94%	120%	125%		

Sewer - Five-Year Projection

	FY22B	FY23	Adopted Bdgt	Estimated
Fund 43	Apr '22 - Dec '22	Jan '23 - Dec '23	2024	2024
<b>Operating Revenues</b>				
Charges for Services	\$ 1,473,574	\$ 2,676,181	\$ 2,778,620	\$ 2,642,832
<b>Total Operating Revenues</b>	<b>\$ 1,473,574</b>	<b>\$ 2,676,181</b>	<b>\$ 2,778,620</b>	<b>\$ 2,642,832</b>
<b>Operating Expenses</b>				
Wages & Benefits	\$ 444,168	\$ 583,526	\$ 746,346	\$ 467,825
Utilities	93,429	138,458	161,200	161,800
Insurance	-	110,469	136,350	135,672
Admin Fee	170,646	226,457	267,260	204,000
Other Operating Expenses	870,689	1,109,645	1,109,950	2,483,080
Vehicle Operating Expenses	45,403	58,415	80,000	65,500
Debt Service:				
Principal	505,000	505,000	495,000	495,000
Interest	8,878	4,066	3,960	3,960
Debt administration	-	318	500	500
Capital Outlay	172,156	83,849	785,000	344,370
<b>Total Operating Expenses</b>	<b>\$ 2,310,369</b>	<b>\$ 2,820,202</b>	<b>\$ 3,785,566</b>	<b>\$ 4,361,707</b>
<b>Operating Income (Loss)</b>	<b>\$ (836,795)</b>	<b>\$ (144,021)</b>	<b>\$ (1,006,946)</b>	<b>\$ (1,718,875)</b>
<b>Nonoperating Revenues (Expenses)</b>				
Interest Income	\$ 49,279	\$ 141,878	\$ 142,000	\$ 200,000
Other Revenue	5,100	24,944	5,000	1,361,926
Sale of Surplus Property	-	13,941	-	24
Proceeds from Debt Issue	-	-	-	-
<b>Total Nonoperating Revenues (Expenses)</b>	<b>\$ 54,379</b>	<b>\$ 180,763</b>	<b>\$ 147,000</b>	<b>\$ 1,561,950</b>
<b>Net Income (Loss)</b>	<b>\$ (782,416)</b>	<b>\$ 36,743</b>	<b>\$ (859,946)</b>	<b>\$ (156,925)</b>
<b>Beginning Net Position/Cash</b>	<b>\$ 2,986,902</b>	<b>\$ 2,204,486</b>	<b>\$ 1,151,185</b>	<b>\$ 2,241,228</b>
<b>Ending Net Position/Cash</b>	<b>\$ 2,204,486</b>	<b>\$ 2,241,228</b>	<b>\$ 291,239</b>	<b>\$ 2,084,303</b>

48%

Sewer - Five-Year Projection

Proposed Budget FY25	Projected FY26	Projected FY27	Projected FY28	Projected FY29
\$ 2,653,500	\$ 2,759,640	\$ 3,870,026	\$ 3,984,827	\$ 4,104,220
\$ 2,653,500	\$ 2,759,640	\$ 3,870,026	\$ 3,984,827	\$ 4,104,220
\$ 579,280	\$ 608,244	\$ 638,656	\$ 670,589	\$ 704,118
163,200	168,096	173,139	178,333	183,683
142,456	153,852	166,161	179,454	193,810
212,160	220,646	229,472	238,651	248,197
808,550	832,807	857,791	883,524	910,030
65,500	67,465	69,489	71,574	73,721
-	-	1,500,000	1,500,000	1,500,000
-	-	150,000	150,000	150,000
-	-	2,000	2,000	2,000
2,770,000	20,675,000	170,000	250,000	300,000
\$ 4,741,146	\$ 22,726,110	\$ 3,956,708	\$ 4,124,125	\$ 4,265,559
\$ (2,087,646)	\$ (19,966,470)	\$ (86,682)	\$ (139,298)	\$ (161,340)
\$ 180,000	\$ 185,400	\$ 190,962	\$ 196,691	\$ 202,592
5,000	5,000	5,000	5,000	5,000
-	-	-	-	-
-	20,000,000	-	-	-
\$ 185,000	\$ 20,190,400	\$ 195,962	\$ 201,691	\$ 207,592
\$ (1,902,646)	\$ 223,930	\$ 109,280	\$ 62,393	\$ 46,252
\$ 2,084,303	\$ 181,657	\$ 405,587	\$ 514,867	\$ 577,260
\$ 181,657	\$ 405,587	\$ 514,867	\$ 577,260	\$ 623,511
9%	20%	14%	15%	16%

Operating Revenues

Charges for Services

Total Operating Revenues

Operating Expenses

Wages & Benefits

Utilities

Insurance

Admin Fee

Other Operating Expenses

Other Vehicle Operating Expense:

Debt Service:

Principal

Interest

Debt administration

Capital Outlay

Total Operating Expenses

Operating Income (Loss)

Nonoperating Rev (Exp)

Interest Income

Other Revenue

Sale of Surplus Property

Proceeds from Debt Issue

Total Nonoperating Rev (Exp)

Net Income (Loss)

Beginning Net Position/Cash

Ending Net Position/Cash



Sanitation - Five-Year Projection

	FY22B	FY23	Adopted Bdgt	Estimated
Fund 44	Apr '22 - Dec '22	Jan '23 - Dec '23	2024	2024
<b>Operating Revenues</b>				
Charges for Services	\$ 2,625,829	\$ 3,957,146	\$ 3,880,630	\$ 4,114,156
<b>Total Operating Revenues</b>	<b>\$ 2,625,829</b>	<b>\$ 3,957,146</b>	<b>\$ 3,880,630</b>	<b>\$ 4,114,156</b>
<b>Operating Expenses</b>				
Wages & Benefits	\$ 1,068,454	\$ 1,470,955	\$ 1,623,280	\$ 1,427,508
Landfill Service	756,589	1,035,476	1,100,000	1,051,008
Utilities	8,065	14,290	16,520	15,220
Insurance	-	12,831	26,950	26,524
Admin Fee	260,883	336,498	361,090	328,396
Other Operating Expenses	21,560	260,252	100,850	207,000
Vehicle Operating Expenses	558,676	619,903	599,500	590,500
Capital Outlay	360,133	176,437	715,000	590,000
<b>Total Operating Expenses</b>	<b>\$ 3,034,360</b>	<b>\$ 3,926,643</b>	<b>\$ 4,543,190</b>	<b>\$ 4,236,156</b>
<b>Operating Income (Loss)</b>	<b>\$ (408,531)</b>	<b>\$ 30,503</b>	<b>\$ (662,560)</b>	<b>\$ (122,000)</b>
<b>Nonoperating Revenues (Expenses)</b>				
Interest Income	\$ 47,211	\$ 82,439	\$ 77,000	\$ 77,000
Sale of Surplus Property	-	183,549	20,000	1,200
<b>Total Nonoperating Revenues (Expenses)</b>	<b>\$ 47,211</b>	<b>\$ 265,987</b>	<b>\$ 97,000</b>	<b>\$ 78,200</b>
<b>Net Income (Loss)</b>	<b>\$ (361,320)</b>	<b>\$ 296,490</b>	<b>\$ (565,560)</b>	<b>\$ (43,800)</b>
<b>Beginning Net Position/Cash</b>	<b>\$ 1,521,704</b>	<b>\$ 1,160,384</b>	<b>\$ 1,005,844</b>	<b>\$ 1,456,874</b>
<b>Ending Net Position/Cash</b>	<b>\$ 1,160,384</b>	<b>\$ 1,456,874</b>	<b>\$ 440,284</b>	<b>\$ 1,413,074</b>

39%

Sanitation - Five-Year Projection

Proposed Budget FY25	Projected FY26	Projected FY27	Projected FY28	Projected FY29	
					<b>Operating Revenues</b>
\$ 4,227,356	\$ 4,396,450	\$ 4,572,308	\$ 4,709,477	\$ 4,850,762	Charges for Services
\$ 4,227,356	\$ 4,396,450	\$ 4,572,308	\$ 4,709,477	\$ 4,850,762	<b>Total Operating Revenues</b>
					<b>Operating Expenses</b>
\$ 1,751,830	\$ 1,839,422	\$ 1,931,393	\$ 2,027,962	\$ 2,129,360	Wages & Benefits
1,066,773	1,082,775	1,099,016	1,115,501	1,132,234	Landfill Service
15,820	16,611	17,442	18,314	19,229	Utilities
28,646	30,938	33,413	36,086	38,973	Insurance
338,189	351,717	365,785	376,759	388,062	Admin Fee
149,600	152,592	155,644	158,757	161,932	Other Operating Expenses
620,500	639,115	658,288	678,037	698,378	Vehicle Operating Expenses
919,000	800,000	425,000	100,000	3,600,000	Capital Outlay
\$ 4,890,358	\$ 4,913,168	\$ 4,685,981	\$ 4,511,416	\$ 8,168,168	<b>Total Operating Expenses</b>
\$ (663,002)	\$ (516,718)	\$ (113,672)	\$ 198,062	\$ (3,317,406)	<b>Operating Income (Loss)</b>
					<b>Nonoperating Rev (Exp)</b>
\$ 75,000	\$ 77,250	\$ 79,568	\$ 81,955	\$ 84,413	Interest Income
-	-	-	-	-	Sale of Surplus Property
\$ 75,000	\$ 77,250	\$ 79,568	\$ 81,955	\$ 84,413	<b>Total Nonoperating Rev (Exp)</b>
\$ (588,002)	\$ (439,468)	\$ (34,105)	\$ 280,016	\$ (3,232,993)	<b>Net Income (Loss)</b>
\$ 1,413,074	\$ 825,072	\$ 385,604	\$ 351,500	\$ 631,516	<b>Beginning Net Position/Cash</b>
\$ 825,072	\$ 385,604	\$ 351,500	\$ 631,516	\$ (2,601,477)	<b>Ending Net Position/Cash</b>
21%	9%	8%	14%	-57%	

Fiber - Five-Year Projection

	FY22B Apr '22 - Dec '22	FY23 Jan '23 - Dec '23	Adopted Bdgt 2024	Estimated 2024
<b>Fund 45</b>				
<b>Operating Revenues</b>				
Charges for Services	\$ 60,238	\$ 82,591	\$ 106,500	\$ 94,000
<b>Total Operating Revenues</b>	<u>\$ 60,238</u>	<u>\$ 82,591</u>	<u>\$ 106,500</u>	<u>\$ 94,000</u>
<b>Operating Expenses</b>				
Wages & Benefits				
Utilities	\$ 28,459	\$ 33,561	\$ 37,200	\$ 36,620
Admin Fee	5,694	6,856	9,780	7,520
Other Operating Expenses	58,948	27,276	38,000	29,000
Capital Outlay	-	17,219	25,000	10,000
<b>Total Operating Expenses</b>	<u>\$ 93,100</u>	<u>\$ 84,912</u>	<u>\$ 109,980</u>	<u>\$ 83,140</u>
<b>Operating Income (Loss)</b>	\$ (32,862)	\$ (2,321)	\$ (3,480)	\$ 10,860
<b>Nonoperating Revenues (Expenses)</b>				
Interest Income	\$ 13,474	\$ 826	\$ 1,000	\$ 1,000
<b>Total Nonoperating Revenues (Expenses)</b>	<u>\$ 13,474</u>	<u>\$ 826</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
<b>Net Income (Loss)</b>	\$ (19,389)	\$ (1,496)	\$ (2,480)	\$ 11,860
<b>Beginning Net Position/Cash</b>	\$ 35,553	\$ 16,164	\$ 14,124	\$ 14,669
<b>Ending Net Position/Cash</b>	<u>\$ 16,164</u>	<u>\$ 14,669</u>	<u>\$ 11,644</u>	<u>\$ 26,529</u>

36%

						Fiber - Five-Year Projection
Proposed Budget FY25	Projected FY26	Projected FY27	Projected FY28	Projected FY29		
\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	<b>Operating Revenues</b>	
\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	Charges for Services	
<hr/>					<b>Total Operating Revenues</b>	
						<b>Operating Expenses</b>
\$ 37,200	\$ 38,316	\$ 39,465	\$ 40,649	\$ 41,869	Wages & Benefits	
7,520	7,746	7,978	8,217	8,464	Utilities	
30,000	30,900	31,827	32,782	33,765	Admin Fee	
20,000	20,000	20,000	20,000	20,000	Other Operating Expenses	
\$ 94,720	\$ 96,962	\$ 99,270	\$ 101,649	\$ 104,098	Capital Outlay	
<hr/>					<b>Total Operating Expenses</b>	
\$ (720)	\$ (2,962)	\$ (5,270)	\$ (7,649)	\$ (10,098)	<b>Operating Income (Loss)</b>	
						<b>Nonoperating Rev (Exp)</b>
\$ 1,000	\$ 1,030	\$ 1,061	\$ 1,093	\$ 1,126	Interest Income	
\$ 1,000	\$ 1,030	\$ 1,061	\$ 1,093	\$ 1,126	<b>Total Nonoperating Rev (Exp)</b>	
<hr/>					<b>Net Income (Loss)</b>	
\$ 280	\$ (1,932)	\$ (4,210)	\$ (6,556)	\$ (8,973)		
\$ 26,529	\$ 26,809	\$ 24,877	\$ 20,668	\$ 14,112	<b>Beginning Net Position/Cash</b>	
\$ 26,809	\$ 24,877	\$ 20,668	\$ 14,112	\$ 5,139	<b>Ending Net Position/Cash</b>	
<hr/>						
36%	32%	26%	17%	6%		

### City of West Plains

Utility Rates - 2024 (Current) and 2025 (Proposed)

Electric Rates		
	2024	2025
<u>Residential</u>		
Facility Charge	\$ 18.74	\$ 20.05
Energy (per KWHR)	\$0.0953	\$0.1001
<u>Commercial I (No Demand)</u>		
Facility Charge	\$ 28.67	\$ 30.10
Energy	\$0.1246	\$0.1308
<u>Commercial II (Demand)</u>		
Facility Charge	\$ 66.15	\$ 69.46
Demand	\$ 7.17	\$ 7.53
Energy	\$0.0739	\$0.0776
<u>Industrial (Demand)</u>		
Facility Charge	\$ 88.20	\$ 92.61
Demand	\$ 7.17	\$ 7.53
Energy	\$0.0688	\$0.0722

Sewer Rates		
	2024	2025
<u>Facility Charge (Minimum/Base Rate)</u>		
Residential	\$ 17.16	\$ 17.85
Commercial	\$ 35.88	\$ 37.32
<u>Usage Per 1,000 Gallon</u>		
>1,000	\$ 3.17	\$ 3.30
<u>Surcharge (Debt Exp Mar 2024)</u>		
Base Monthly Charge	\$ 6.70	\$ -
Usage Per 1,000 Gallon	\$ 0.10	\$ -

Water Rates		
	2024	2025
<u>Facility Charge (Treatment and Delivery)</u>		
<1"	\$ 15.69	\$ 16.16
1"-< 2"	\$ 32.68	\$ 33.66
>2"-4"≤	\$ 81.66	\$ 84.11
4">	\$ 237.48	\$ 244.60
<u>Usage Per 1,000 Gallon</u>		
>1,000	\$ 3.51	\$ 3.62
<u>Primacy Fee (MoDNR Mandate)</u>		
2025 Rates can be updated by MoDNR		
<1"	\$ 0.44	\$ 0.44
1"-< 2"	\$ 1.75	\$ 1.75
>2"-4"≤	\$ 8.50	\$ 8.50
4">	\$ 16.50	\$ 16.50

Sanitation Rates		
*Selected rates shown for example - all rates proposed to increase 3%		
	2024	2025
<u>Residential Trash Pick-Up</u>		
Once Weekly	\$ 14.47	\$ 14.90
Twice Weekly	\$ 28.92	\$ 29.79
<u>Commercial Trash Pick-Up (not dumpsters)</u>		
Once Weekly	\$ 21.42	\$ 22.07
Twice Weekly	\$ 42.85	\$ 44.13
<u>Commercial Dumpster Rates</u>		
1 Yard; 1x per week	\$ 41.16	\$ 42.40
4 Yard; 4x per week	\$ 336.98	\$ 347.09
6 Yard; 4x per week	\$ 413.60	\$ 426.01
10 Yard; 6x per week	\$ 1,004.96	\$ 1,035.11
<u>Transfer Station</u>		
Disposal per ton	\$ 61.20	\$ 63.04
Minimum fee		
for 1st 1/2 ton (1,000 lbs)	\$ 30.60	\$ 31.52
Brush disposal per ton	\$ 42.85	\$ 44.25
Minimum fee (1st 500 lbs)	\$ 26.78	\$ 27.50

**Personnel Schedule**

The changes in personnel for the proposed budget are presented here by department and position title.

Title	2024 Budget			2025 Budget			Variance		
	FT	PT	Contract, Seasonal, Sub	FT	PT	Contract, Seasonal, Sub	FT	PT	Contract, Seasonal, Sub
<b>GENERAL FUND</b>									
City Administrator	1.0			1.0					
City Clerk	1.0			1.0					
<b>Total City Administrator</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Human Resources Director	1.0			1.0					
Payroll/Benefits Specialist	1.0			1.0					
<b>Total Human Resources</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
System Administrator	1.0			2.0			1.0		
IT Technician	1.0			-			(1.0)		
<b>Total Information Technology</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Public Relations Specialist	1.0			1.0					
<b>Total Public Relations</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Finance Director	1.0			1.0					
Financial Analyst	1.0			1.0					
Accountant	1.0			1.0					
Accounts Payable	1.0			1.0					
Customer Service Supervisor	1.0			1.0					
Utility Billing Specialist	1.0			1.0					
Customer Service Representative	3.0			3.0					
Purchasing Agent	1.0			1.0					
Purchasing & Inventory Specialist	2.0			2.0					
<b>Total Finance</b>	<b>12.0</b>	<b>-</b>	<b>-</b>	<b>12.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Planning Director	1.0			1.0					
Project Coordinator	1.0			1.0					
Senior Planning Technician	1.0			-			(1.0)		
Planning Technician	2.0			3.0			1.0		
<b>Total Planning</b>	<b>5.0</b>	<b>-</b>	<b>-</b>	<b>5.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Building Official	1.0			1.0					
Code Enforcement Officer	1.0			1.0					
<b>Total Building/Code Enforcement</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Downtown Director				1.0			1.0		
<b>Total Economic Development</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>	<b>-</b>
City Attorney			0.2			0.2			
Prosecuting Attorney			0.2			0.2			
Administrative Assistant		0.7		1.0			1.0	(0.7)	
<b>Total City Attorney</b>	<b>-</b>	<b>0.7</b>	<b>0.4</b>	<b>1.0</b>	<b>-</b>	<b>0.4</b>	<b>1.0</b>	<b>(0.7)</b>	<b>-</b>
Circuit Court Judge			0.2			0.2			
Certified Court Administrator	1.0			1.0					
Certified Court Clerk	1.0			1.0					
<b>Total Municipal Court</b>	<b>2.0</b>	<b>-</b>	<b>0.2</b>	<b>2.0</b>	<b>-</b>	<b>0.2</b>	<b>-</b>	<b>-</b>	<b>-</b>

Title	Contract, Seasonal, Sub			Contract, Seasonal, Sub			Contract, Seasonal, Sub		
	FT	PT	Sub	FT	PT	Sub	FT	PT	Sub
	2024 Budget			2025 Budget			Variance		
<b>GENERAL FUND (continued)</b>									
Police Chief	1.0			1.0					
Lieutenant	2.0			2.0					
Detective Sergeant	1.0			1.0					
Sergeant	3.0			3.0					
Detective	3.0			3.0					
Corporal	4.0			4.0					
Police Officer	18.0		0.75	18.0		0.75			
Dispatcher	4.0	0.5		4.0	0.5				
Evidence Custodian	1.0			1.0					
Detention Officer	1.0	1.0		1.0	1.0				
Court Bailiff		0.5			0.5				
Police Clerk	1.0			1.0					
<b>Total Police</b>	<b>39.0</b>	<b>2.0</b>	<b>0.75</b>	<b>39.0</b>	<b>2.0</b>	<b>0.75</b>	<b>-</b>	<b>-</b>	<b>-</b>
Animal Control Officer	1.0			1.0					
<b>Total Animal Control</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Fire Chief	1.0			1.0					
Assistant Fire Chief	1.0			1.0					
Fire Lieutenant	4.0			4.0					
Firefighter Engineer	7.0	0.66		7.0	0.66				
Firefighter	2.0	0.5		2.0	0.5				
<b>Total Fire</b>	<b>15.0</b>	<b>1.16</b>	<b>-</b>	<b>15.0</b>	<b>1.16</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Airport Crew Leader	1.0			1.0					
Airport Attendant	1.0			1.0					
<b>Total Airport</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cemetery Crew Leader	1.0			1.0					
Equipment Operator	1.0			1.0					
<b>Total Cemetery</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Fleet Maintenance Crew Leader	1.0			1.0					
Fleet Maintenance Mechanic	2.0			2.0					
<b>Total Shop (Fleet)</b>	<b>3.0</b>	<b>-</b>	<b>-</b>	<b>3.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Facilities Maintenance Manager	-			1.0			1.0		
Custodian	2.0			2.0					
<b>Total Facilities Maintenance</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>3.0</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>	<b>-</b>
Community Services Director	1.0			1.0					
Civic Center Manager	1.0			1.0					
Civic Center Supervisor	1.0			1.0					
Business Office Coordinator	1.0			1.0					
Maintenance Technician	1.0			-			(1.0)		
Custodian	3.0	0.5		3.0	0.5				
Event Manager		0.5			0.5				
Administrative Assistant		0.7			0.7				
<b>Total Civic Center</b>	<b>8.0</b>	<b>1.7</b>	<b>-</b>	<b>7.0</b>	<b>1.7</b>	<b>-</b>	<b>(1.0)</b>	<b>-</b>	<b>-</b>

Title	Contract, Seasonal, Sub			Contract, Seasonal, Sub			Contract, Seasonal, Sub		
	FT	PT	Sub	FT	PT	Sub	FT	PT	Sub
	2024 Budget			2025 Budget			Variance		
<b>GENERAL FUND (continued)</b>									
Parks and Recreation Manager	1.0			1.0					
Parks Crew Leader	2.0			2.0					
Sports and Recreation Coordinator	1.0			1.0					
Recreation Assistant	2.0			2.0					
Equipment Operator	1.0			1.0					
Laborer					0.5			0.5	
<b>Total Parks</b>	<b>7.0</b>	<b>-</b>	<b>-</b>	<b>7.0</b>	<b>0.5</b>	<b>-</b>	<b>-</b>	<b>0.5</b>	<b>-</b>
Pool Manager			0.25			0.25			
Lifeguard			6.0			6.0			
<b>Total Pool</b>	<b>-</b>	<b>-</b>	<b>6.25</b>	<b>-</b>	<b>-</b>	<b>6.25</b>	<b>-</b>	<b>-</b>	<b>-</b>
Transit Supervisor	1.0			1.0					
Transit Driver	2.0		0.3	2.0		0.4			0.1
<b>Total Transit</b>	<b>3.0</b>	<b>-</b>	<b>0.3</b>	<b>3.0</b>	<b>-</b>	<b>0.4</b>	<b>-</b>	<b>-</b>	<b>0.1</b>
<b>TRANSPORTATION FUND</b>									
Transportation Director	1.0			1.0					
Transportation Manager	1.0			1.0					
Street Crew Leader	3.0			3.0					
Equipment Operator	12.0			12.0					
<b>Total Transportation Fund</b>	<b>17.0</b>	<b>-</b>	<b>-</b>	<b>17.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOURISM FUND</b>									
Tourism Coordinator	1.0			1.0					
Tourism Assistant	1.0			1.0					
Welcome Center Greeter		1.0			1.0				
<b>Total Tourism</b>	<b>2.0</b>	<b>1.0</b>	<b>-</b>	<b>2.0</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LIBRARY FUND</b>									
Library Director	1.0			1.0					
Librarian	2.0			2.0					
Library Aide	3.0	2.0		3.0	2.0				
<b>Total Library</b>	<b>6.0</b>	<b>2.0</b>	<b>-</b>	<b>6.0</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Governmental FTEs</b>	<b>135.0</b>	<b>8.6</b>	<b>7.9</b>	<b>137.0</b>	<b>8.4</b>	<b>8.0</b>	<b>2.0</b>	<b>(0.2)</b>	<b>0.1</b>
<b>UTILITIES ADMINISTRATION FUND</b>									
Utilities Director	1.0			1.0					
Project	-			1.0			1.0		
Administrative Assistant	1.0			1.0					
<b>Total Utilities Administration</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>3.0</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>	<b>-</b>
<b>ELECTRIC FUND</b>									
Electric Superintendent	1.0			1.0					
Generator Site Crew Leader	1.0			1.0					
Electric Crew Leader	2.0			2.0					
Electric Lineman	4.0			4.0					
Electric Lineman Apprentice	7.0			7.0					
<b>Total Electric</b>	<b>15.0</b>	<b>-</b>	<b>-</b>	<b>15.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**2025 Proposed Budget**

**Personnel Schedule**

Title	Contract, Seasonal, Sub			Contract, Seasonal, Sub			Contract, Seasonal, Sub		
	FT	PT	Sub	FT	PT	Sub	FT	PT	Sub
	2024 Budget			2025 Budget			Variance		
<b>WATER FUND</b>									
Plant Superintendent	0.5			0.5					
Asst. Plant Supervisor	0.5			-			(0.5)		
Chief Plant Operator	1.0			1.0					
Asst. Chief Plant Operator	1.0			1.0					
Lab Technician	1.0			1.0					
Plant Operator	-			1.0			1.0		
<b>Total Water Treatment</b>	<b>4.0</b>	<b>-</b>	<b>-</b>	<b>4.5</b>	<b>-</b>	<b>-</b>	<b>0.5</b>	<b>-</b>	<b>-</b>
Water/Sewer Superintendent	0.5			0.5					
Water Crew Leader	2.0			2.0					
Equipment Operator	6.0			6.0					
<b>Total Water Distribution</b>	<b>8.5</b>	<b>-</b>	<b>-</b>	<b>8.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SEWER FUND</b>									
Plant Superintendent	0.5			0.5					
Asst. Plant Supervisor	0.5			-			(0.5)		
Chief Plant Operator	1.0			1.0					
Asst. Chief Plant Operator	1.0			1.0					
Lab Technician	1.0			1.0					
Plant Operator	1.0			1.0					
<b>Total Wastewater Treatment</b>	<b>5.0</b>	<b>-</b>	<b>-</b>	<b>4.5</b>	<b>-</b>	<b>-</b>	<b>(0.5)</b>	<b>-</b>	<b>-</b>
Water/Sewer Superintendent	0.5			0.5					
Sewer Crew Leader	1.0			1.0					
Equipment Operator	2.0			2.0					
Equipment Operator-SSES (term)	2.0			-			(2.0)		
<b>Total Sewer Collection</b>	<b>5.5</b>	<b>-</b>	<b>-</b>	<b>3.5</b>	<b>-</b>	<b>-</b>	<b>(2.0)</b>	<b>-</b>	<b>-</b>
<b>SANITATION FUND</b>									
Sanitation Superintendent	0.3			0.3					
Crew Leader	0.3			0.3					
Solid Waste Driver	4.0			4.0					
Solid Waste Collector	6.0			6.0					
<b>Total Refuse Collection</b>	<b>10.7</b>	<b>-</b>	<b>-</b>	<b>10.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Sanitation Superintendent	0.3			0.3					
Crew Leader	0.3			0.3					
Equipment Operator	8.0			8.0					
<b>Total Refuse Disposal</b>	<b>8.7</b>	<b>-</b>	<b>-</b>	<b>8.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Sanitation Superintendent	0.3			0.3					
Crew Leader	0.3			0.3					
Solid Waste Driver	3.0			3.0					
Solid Waste Collector	1.0			1.0					
Laborer	1.0			1.0					
<b>Total Sanitation - Recycle</b>	<b>5.7</b>	<b>-</b>	<b>-</b>	<b>5.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Utility FTEs</b>	<b>65.0</b>	<b>-</b>	<b>-</b>	<b>64.0</b>	<b>-</b>	<b>-</b>	<b>(1.0)</b>	<b>-</b>	<b>-</b>
<b>Total City of West Plains FTEs</b>	<b>200.00</b>	<b>8.56</b>	<b>7.89</b>	<b>201.00</b>	<b>8.4</b>	<b>8.03</b>	<b>1.00</b>	<b>(0.20)</b>	<b>0.10</b>

**Capital Improvement Plan  
2025 through 2029**

Department / Project Name	Type	2025	2026	2027	2028	2029	2025 - 2029 Total
<b>Planning</b>							
Economic Development - 601 Washington	Buildings & Improvements	\$ 2,006,000	\$ -	\$ -	\$ -	\$ -	2,006,000
Garner Villas	Buildings & Improvements	575,064	-	-	-	-	575,064
Campus Improvements	Buildings & Improvements	-	-	100,000	-	-	100,000
SUBTOTAL		\$ 2,581,064	\$ -	\$ 100,000	\$ -	\$ -	2,681,064
<b>Transportation</b>							
Independence Overpass	Streets & Related Infrastructure	7,298,648	-	-	-	-	7,298,648
Saint Louis Street Bridge Upgrades	Streets & Related Infrastructure	1,685,819	-	-	-	-	1,685,819
Saint Louis Street Improvements	Streets & Related Infrastructure	242,500	-	-	-	-	242,500
Sidewalk Improvement Plan	Streets & Related Infrastructure	265,000	265,000	265,000	265,000	265,000	1,325,000
Street Maintenance	Streets & Related Infrastructure	1,292,034	1,317,875	1,344,232	1,371,117	1,412,251	6,737,509
Airport - Fuel Farm	Buildings & Improvements	1,850,000	-	-	-	-	1,850,000
Airport - Parallel Taxiway & Apron Maintenance	Buildings & Improvements	-	350,000	-	-	-	350,000
Airport - Perimeter Fencing	Buildings & Improvements	-	1,500,000	-	-	-	1,500,000
Airport - Construct Hangars	Buildings & Improvements	-	-	722,000	-	-	722,000
Airport Runway Extension	Buildings & Improvements	-	-	100,000	150,000	-	250,000
Airport - Relocate ASOS	Buildings & Improvements	-	-	-	300,000	-	300,000
City Vehicle Replacement Plan	Equipment	4,156,000	2,023,000	2,371,000	2,316,000	2,121,500	12,987,500
SUBTOTAL		\$ 16,790,001	\$ 5,455,875	\$ 4,802,232	\$ 4,402,117	\$ 3,798,751	35,248,976
<b>Community Services</b>							
City Hall HVAC Replacement	Buildings & Improvements	200,000	-	-	-	-	200,000
Roof Spraying Rig	Equipment	130,000	-	-	-	-	130,000
Center for Excellence (GOCAT) Roof Replacement	Buildings & Improvements	100,000	-	-	-	-	100,000
Welcome Center Bathroom Remodel	Buildings & Improvements	30,000	-	-	-	-	30,000
Civic Center Fitness Center HVAC	Buildings & Improvements	55,000	-	-	-	-	55,000
Civic Center Elevator Replacement	Buildings & Improvements	150,000	150,000	-	-	-	300,000
Civic Center Theater Upgrades	Buildings & Improvements	-	50,000	-	-	-	50,000
Civic Center Pool Upgrades	Equipment	25,000	50,000	600,000	60,000	-	735,000
Civic Center Floor Resurfacing	Buildings & Improvements	-	35,000	-	-	40,000	75,000
Civic Center Parking Lot	Buildings & Improvements	-	-	-	-	125,000	125,000
Civic Center Arena Skirt	Equipment	30,000	-	-	-	-	30,000
Civic Center Audio/Visual Replacement	Equipment	40,000	10,000	-	-	-	50,000
Civic Center Equipment Replacement	Equipment	5,000	53,000	134,000	10,000	-	202,000
Civic Center Roof Replacement	Buildings & Improvements	-	-	-	400,000	-	400,000
Pool Equipment	Equipment	10,000	-	-	-	-	10,000
Shade Structures at Parks and Pool	Equipment	33,000	-	-	-	-	33,000
Renovations at Sports Complex	Buildings & Improvements	40,000	80,000	-	-	-	120,000
Parks Facility Garage	Buildings & Improvements	30,000	-	-	-	-	30,000
Hilburn Complex Field Turf	Land & Improvements	30,000	-	-	-	-	30,000
Splash Pad Recirculation System	Buildings & Improvements	-	100,000	-	-	-	100,000
JMB Perimeter Trail	Land & Improvements	-	200,000	-	-	-	200,000
Butler Children's Park	Land & Improvements	66,000	391,000	-	-	-	457,000
SUBTOTAL		\$ 974,000	\$ 1,119,000	\$ 734,000	\$ 470,000	\$ 165,000	3,462,000
<b>Fire</b>							
Fire Radio Upgrade	Equipment	-	300,000	-	-	-	300,000
Fire Station Generator	Buildings & Improvements	45,000	-	-	-	-	45,000
Fire Facility Improvements	Buildings & Improvements	-	50,000	50,000	-	-	100,000
SUBTOTAL		\$ 45,000	\$ 350,000	\$ 50,000	\$ -	\$ -	445,000

**Capital Improvement Plan  
2025 through 2029**

<b>Department / Project Name</b>	<b>Type</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2025 - 2029 Total</b>
<b>Utilities</b>							
Warehouse Facility Paving	Utilities - Multi	-	170,000	-	-	-	170,000
2nd Street Substation Upgrade	Utilities - Electric	-	-	300,000	-	-	300,000
69Kv Breaker	Utilities - Electric	80,000	-	-	-	-	80,000
Southern Hills Substation Construction	Utilities - Electric	-	-	-	2,500,000	1,000,000	3,500,000
Rebuild Generators	Utilities - Electric	2,800,000	3,000,000	-	-	-	5,800,000
Various New Electric Services	Utilities - Electric	62,000	-	-	-	-	62,000
Wayhaven Booster Station and Painting	Utilities - Water	725,000	775,000	-	-	-	1,500,000
Aid Ave Booster Station	Utilities - Water	725,000	725,000	-	-	-	1,450,000
Lead and Copper Line Replacement	Utilities - Water	-	175,000	175,000	175,000	175,000	700,000
Wastewater Treatment Plant (WWTP) Phase 1	Utilities - Sewer	2,500,000	20,000,000	-	-	-	22,500,000
Sanitary Sewer Evaluation Survey (SSES)	Utilities - Sewer	350,000	400,000	400,000	-	-	1,150,000
South Valley Road Sewer Extension	Utilities - Sewer	-	500,000	-	-	-	500,000
Sanitation Building Improvements	Utilities - Sanitation	-	-	-	-	3,500,000	3,500,000
SUBTOTAL		\$ 7,242,000	\$ 25,745,000	\$ 875,000	\$ 2,675,000	\$ 4,675,000	\$ 41,212,000
<b>Total Capital Improvement Plan</b>		\$ 27,632,065	\$ 32,669,875	\$ 6,561,232	\$ 7,547,117	\$ 8,638,751	\$ 83,049,040

**Capital Improvement Plan  
2025 through 2029**

Funding Sources	2025	2026	2027	2028	2029	2025 - 2029 Total
<b>Tax Revenues</b>						
Capital Improvement Sales Tax	\$ 3,275,000	\$ 2,177,000	\$ 1,873,200	\$ 1,948,000	\$ 686,500	\$ 9,959,700
Transportation Sales Tax	2,872,539	1,737,875	1,629,232	1,796,117	1,997,251	10,033,014
Consolidated Special Revenues	106,000	-	-	-	-	106,000
SUBTOTAL	<u>\$ 6,253,539</u>	<u>\$ 3,914,875</u>	<u>\$ 3,502,432</u>	<u>\$ 3,744,117</u>	<u>\$ 2,683,751</u>	<u>\$ 20,098,714</u>
<b>Federal, State and Local Grants</b>						
CDBG	2,126,718	-	-	-	-	2,126,718
CDBG-MIT	1,685,819	-	-	-	-	1,685,819
MoDOT Multi-Modal	496,309	-	-	-	-	496,309
EDA	5,096,667	-	-	-	-	5,096,667
DRA	676,000	-	-	-	-	676,000
Airport Grants	1,665,000	1,665,000	739,800	405,000	-	4,474,800
Transit Grant	-	120,000	64,000	128,000	-	312,000
SUBTOTAL	<u>\$ 11,746,513</u>	<u>\$ 1,785,000</u>	<u>\$ 803,800</u>	<u>\$ 533,000</u>	<u>\$ -</u>	<u>\$ 14,868,313</u>
<b>Private Contributions and In-Kind Grant Match</b>						
BNSF	350,000	-	-	-	-	350,000
DRS	250,000	-	-	-	-	250,000
CID	115,013	-	-	-	-	115,013
SUBTOTAL	<u>\$ 715,013</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 715,013</u>
<b>Utility Revenue</b>						
Electric	3,142,000	3,242,500	700,000	2,745,000	1,500,000	11,329,500
Water	1,715,000	1,767,500	560,000	175,000	555,000	4,772,500
Sewer	3,120,000	21,117,500	570,000	250,000	300,000	25,357,500
Sanitation	940,000	842,500	425,000	100,000	3,600,000	5,907,500
SUBTOTAL	<u>\$ 8,917,000</u>	<u>\$ 26,970,000</u>	<u>\$ 2,255,000</u>	<u>\$ 3,270,000</u>	<u>\$ 5,955,000</u>	<u>\$ 47,367,000</u>
<b>Total Funding Sources</b>	<u><u>\$ 27,632,065</u></u>	<u><u>\$ 32,669,875</u></u>	<u><u>\$ 6,561,232</u></u>	<u><u>\$ 7,547,117</u></u>	<u><u>\$ 8,638,751</u></u>	<u><u>\$ 83,049,040</u></u>

**Capital Improvement Plan  
2025 through 2029**

Department / Project Name	Type	2025	2026	2027	2028	2029	2025 - 2029 Total
<b>City Fleet Upgrade</b>							
Admin Vehicle Replacement	Vehicles & Apparatus	-	-	50,000	-	-	50,000
Admin Impala Replacement	Vehicles & Apparatus	-	30,000	-	-	-	30,000
Facilities Maint Vehicle	Vehicles & Apparatus	46,000	-	-	-	-	46,000
Parks Vehicle Replacement	Vehicles & Apparatus	-	-	-	-	25,000	25,000
Parks Mower	Equipment	16,000	-	-	-	-	16,000
Golf Greens Mower	Equipment	40,000	-	-	-	-	40,000
Golf Zero Turn Mower	Equipment	15,000	-	-	-	-	15,000
Golf Utility Vehicle	Vehicles & Apparatus	40,000	-	-	-	-	40,000
Golf - Backhoe attachment for Tractor	Equipment	10,000	-	-	-	-	10,000
Planning Vehicle Replacement	Vehicles & Apparatus	-	35,000	-	-	-	35,000
Building Vehicle Replacement	Vehicles & Apparatus	-	35,000	37,000	-	-	72,000
Stormwater Vehicle Replacement	Vehicles & Apparatus	-	-	37,000	-	-	37,000
IT Vehicle Replacement	Vehicles & Apparatus	-	90,000	-	-	-	90,000
Police Vehicle Replacement	Vehicles & Apparatus	189,000	319,000	547,000	301,000	296,500	1,652,500
Fire Vehicle Replacement	Vehicles & Apparatus	1,800,000	-	-	900,000	-	2,700,000
Street Vehicle Replacement	Vehicles & Apparatus	325,000	-	220,000	-	520,000	1,285,000
Street Equipment Replacement	Equipment	-	120,000	-	140,000	-	260,000
Cemetery Equipment Replacement	Vehicles & Apparatus	-	19,000	20,000	-	-	39,000
Transit Bus/Van Replacement	Vehicles & Apparatus	-	150,000	80,000	160,000	-	390,000
Electric Dept Vehicle Replacements	Vehicles & Apparatus	200,000	200,000	400,000	200,000	500,000	1,500,000
Warehouse Forklift/ Vehicle	Vehicles & Apparatus	-	-	-	45,000	-	45,000
WTP Vehicles	Vehicles & Apparatus	-	-	55,000	-	65,000	120,000
Water Vehicles	Vehicles & Apparatus	55,000	50,000	130,000	-	115,000	350,000
Water Vehicles (Heavy Machinery)	Vehicles & Apparatus	165,000	-	200,000	-	200,000	565,000
Meter Reader Vehicle (Water)	Vehicles & Apparatus	45,000	-	-	-	-	45,000
Sewer Vehicles	Vehicles & Apparatus	180,000	175,000	-	250,000	150,000	755,000
Sewer Equipment (Heavy Machinery)	Vehicles & Apparatus	90,000	-	-	-	-	90,000
WWTP Vehicles	Vehicles & Apparatus	-	-	170,000	-	150,000	320,000
Refuse Vehicles	Vehicles & Apparatus	750,000	800,000	425,000	100,000	100,000	2,175,000
Transfer Station Vehicles	Vehicles & Apparatus	190,000	-	-	-	-	190,000
SUBTOTAL		\$ 4,156,000	\$ 2,023,000	\$ 2,371,000	\$ 2,316,000	\$ 2,121,500	\$ 12,987,500

# Economic Development Building Improvements



Project Number: WP2403      Total Cost - \$2,006,000

Contact: Dustin Harrison      Department: Planning

## Description:

The building at 601 Washington was purchased by the city in 2024 as part of an opportunity to promote economic development in the downtown area. The city is working with SCOCOG, Missouri Department of Economic Development, and KBS Strategies to complete a grant application through the Economic Development Administration (EDA) for infill construction on the building.

## Justification:

Completion of this project will enable job creation in the downtown area and enhance the economic stability of the area as well. The building has the potential to house 200 employees and an interested company is already considering next steps to open their new branch at this location.

## Comp Plan and PBB Considerations:

This project directly ties to the vision of the comprehensive plan by contributing to the economic vitality and strategic growth of the city. This project will support diversity of businesses by adding a new sector to the downtown business community. The project is also anticipated to create 200 additional jobs for new and current residents of the city and will likely attract additional economic investments to the downtown area.

## Operational Impact/Other:

This project requires coordination between Planning and external entities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Engineering	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ 156,000
Construction	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 2,006,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,006,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Special Revenue	\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ 106,000
Capital Tax	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grants	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
<b>Total</b>	<b>\$ 2,006,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,006,000</b>

# Garner Villas Sidewalks



Project Number: WP2203      Total Cost: \$ 575,064

Contact: Emily Gibson      Department: Planning

## Description:

Install sidewalks along Bruce Smith Parkway in support of new development.

## Justification:

A low to moderate-income housing development has been built along the west side of Bruce Smith Parkway. This development includes 12 quad-plexes (48 units). Sidewalks will be built in support of this new and future development in the area. Phase one of Garner Villas is complete and phase two has been approved. The Community Development Block Grant (CDBG) has agreed to fund this infrastructure extension.

## PBB Considerations:

There is a mandate that the city maintain service reliability. The population being served is the housing development and future growth in this area. The demand for extending the infrastructure is the 48-unit housing development. There is full cost recovery through the funding source CDBG.

## Operational Impact/Other:

This project will involve coordination between Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Sidewalks	\$ 575,064	\$ -	\$ -	\$ -	\$ -	\$ 575,064
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 575,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 575,064</b>
Funding Sources	2025	2026	2027	2028	2029	Total
CDBG	\$ 575,064	\$ -	\$ -	\$ -	\$ -	\$ 575,064
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 575,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 575,064</b>

# US Highway 160 Overpass



Project Number: WP2104 Total Cost: \$7,298,648

Contact: Brian Mitchell Department: Transportation

## Description:

The city has pursued funding to construct an overpass for the last nine years. In 2021, the city successfully entered partnerships with four different granting agencies to complete the construction of the overpass project. Utility work and engineering costs will be funded through the city's transportation tax and utility revenue. Construction is projected to be completed by the end of 2024. This will include constructing the bridge over Howell Creek, going over the railroad, and landing at Old Airport Road. This will also allow defense contractor Leonardo DRS to better secure its campus and allow for more efficient workflow. Additional funding is being provided by private partners Leonardo DRS and BNSF.

## Justification:

The city completed a railroad study in 2015 that included recommendations for improvements. One such improvement was an overpass at the Independence Avenue crossing. Howell Creek and the railroad divide West Plains in two. When a train is either coming through or stopped on the tracks there is little way to get from one side to the other. Similarly, the flood of 2017 proved that significant water in Howell Creek prevents emergency services from accessing the east side of town. By providing an overpass on Independence Avenue, there is access for emergency response vehicles to get to the other side of the tracks and creek.

## PBB Considerations:

The city currently has only at-grade crossings. This project would affect most of the community by giving them an overpass across the railroad track. This will not generate revenue and is not a mandated project but will give a safe and nonstop crossing for school buses, emergency services, industry, general population, and visitors.

## Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. Parts of Independence Drive will be closed during the construction of the overpass. The city will provide a detour map to the public before the time of construction.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Engineering	\$ 496,309	\$ -	\$ -	\$ -	\$ -	\$ 496,309
Construction	\$ 6,790,839	\$ -	\$ -	\$ -	\$ -	\$ 6,790,839
Administration	\$ 11,500	\$ -	\$ -	\$ -	\$ -	\$ 11,500
<b>Total</b>	<b>\$ 7,298,648</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,298,648</b>

Funding Sources	2025	2026	2027	2028	2029	Total
EDA	\$ 3,296,667	\$ -	\$ -	\$ -	\$ -	\$ 3,296,667
CDBG	\$ 1,666,667	\$ -	\$ -	\$ -	\$ -	\$ 1,666,667
MoDOT MODAL	\$ 496,309	\$ -	\$ -	\$ -	\$ -	\$ 496,309
DRA	\$ 676,000	\$ -	\$ -	\$ -	\$ -	\$ 676,000
Transportation Tax	\$ 563,005	\$ -	\$ -	\$ -	\$ -	\$ 563,005
Private Contributions	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Total</b>	<b>\$ 7,298,648</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,298,648</b>



# St. Louis Street Bridge And Roadway Upgrades



Project Number: WP2108 Total Cost: \$ 1,928,319

Contact: Brian Mitchell Department: Transportation

## Description:

The city has received a Community Development Block Grant (CDBG) in the amount of \$2,361,240 to upgrade the Saint Louis Street bridge. Engineering and right-of-way acquisition will be funded through the city transportation tax. This is to remove the existing Saint Louis bridge and replace it with a wider bridge. Also as a part of this project there will be creek grading completed to enhance the flow through the channel. The city has gone through proper procurement to hire Crawford, Murphy, and Tilly (CMT) Engineers to do the engineering design of the project. South Central Ozark Council of Governments (SCOCOG) is administering the grant for the project. The City of West Plains, SCOCOG, CDBG, and CMT will be working together on public engagement, design, construction and ensuring all grant requirements are fulfilled for the duration of the project.

## Justification:

According to a hydraulic study completed by Crawford, Murphy and Tilly (CMT), the Saint Louis Street Bridge is undersized and is acting as a choke point in the creek. This is negatively affecting the waterflow through the city and increasing flooding in the area. By extending the bridge, the creek will be better able to handle the water flow in high rain events.

## PBB Considerations:

The city currently has a bridge at this location, but this project would upsize the water flow and help reduce the flooding situation in this area. This project would affect some of the community by giving them a new upgraded bridge with sidewalk across Howell Creek. This will not generate revenue and is not a mandated project but will give a safer crossing for school buses, emergency services, industry, general population, and visitors.

## Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. Parts of Saint Louis Street and East Second Street will be closed during the construction of the project.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Bridge Replacement	\$ 1,685,819	\$ -	\$ -	\$ -	\$ -	\$ 1,685,819
Roadway Improvements	\$ 242,500	\$ -	\$ -	\$ -	\$ -	\$ 242,500
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,928,319</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,928,319</b>

Funding Sources	2025	2026	2027	2028	2029	Total
CDBG MIT	\$ 1,685,819	\$ -	\$ -	\$ -	\$ -	\$ 1,685,819
Transportation Tax	\$ 242,500	\$ -	\$ -	\$ -	\$ -	\$ 242,500
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,928,319</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,928,319</b>

# Sidewalk Improvement Plan



Project Number: WP1901 Total Cost: \$ 1,325,000

Contact: Brian Mitchell Department: Transportation

## Description:

The city is committed to improving all sidewalk infrastructure throughout the city. By repairing and replacing existing sidewalk the city is able to improve ADA accessible routes. The Sidewalk Master Plan, which was approved by council in 2019, includes an assessment of city sidewalks and categorized improvements needed by priority, depending on cracking, slope greater than 2%, and a width less than four feet with a landing every 200 feet.

## Justification:

In order to maintain ADA accessible routes, the city is obligated to work towards keeping its sidewalks in good condition. This will improve pedestrian safety and keep more people out of roadways. This program continues the Master Sidewalk Plan, which has funds allocated annually through the transportation tax. In large project cycles, additional funds are allocated from the capital improvement tax.

## PBB Considerations:

The city currently has several miles of sidewalk on city rights of way, so this project would affect most of the community by giving them a safe way to commute in neighborhoods and business ways. This coincides with our sidewalk master plan. This will not generate revenue and is an Americans with Disability Act (ADA) mandated project for ongoing sidewalk maintenance.

## Operational Impact/Other:

This project requires coordination among Planning, Transportation, and Utilities. During construction, sidewalks will be closed. Since some sidewalks go through driveways, homeowners and businesses may not be able to use them for up to a week. The city will notify the public of planned work via press releases and direct contact with owners to address any concerns or questions that may arise.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 1,325,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 1,325,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 600,000
Transportation Tax	\$ 265,000	\$ 265,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 725,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 265,000</b>	<b>\$ 1,325,000</b>

## Street Maintenance



Project Number: WP2118 Total Cost: \$ 6,737,509

Contact: Brian Mitchell Department: Transportation

### Description:

The city's transportation department has a categorized list of locations where annual maintenance of city streets and bridges is needed. This includes patching, seal coating, overlays, storm drain work, sidewalks, rebuilding streets as needed and pavement striping. Striping includes striping roads, curbside, parking lots, and bike lanes.

### Justification:

The city is responsible for keeping its streets in good working order. By having a yearly plan of where it will be done, the city can put money toward maintenance every year, saving the need for large-scale projects that would be disruptive to traffic and create challenges in budget planning.

### PBB Considerations:

The city currently has well over 120 miles of roadways that need a variety of maintenance, so this project affects all of the community. This will not generate revenue and is a mandated project that will give safe roadways for school buses, emergency services, industrial/ commercial, general population, and visitors to commute on.

### Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. City streets will be temporarily closed during the maintenance of the projects. The city will issue press releases to inform the public and provide detours as needed before projects begin.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Street Repair	\$ 1,292,034	\$ 1,317,875	\$ 1,344,233	\$ 1,371,117	\$ 1,412,251	\$ 6,737,510
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,292,034</b>	<b>\$ 1,317,875</b>	<b>\$ 1,344,233</b>	<b>\$ 1,371,117</b>	<b>\$ 1,412,251</b>	<b>\$ 6,737,510</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Transportation Tax	\$ 1,292,034	\$ 1,317,875	\$ 1,344,233	\$ 1,371,117	\$ 1,412,251	\$ 6,737,510
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,292,034</b>	<b>\$ 1,317,875</b>	<b>\$ 1,344,233</b>	<b>\$ 1,371,117</b>	<b>\$ 1,412,251</b>	<b>\$ 6,737,510</b>

## Airport Fuel Farm



Project Number: WPxxxx Total Cost: \$ 1,850,000

Contact: Brian Mitchell Department: Transportation

### Description:

Design and install new fuel farm system; 12,000 gallon AV gas and 12,000 gallon Jet-A tanks with dispensers and a fuel monitoring system. The project has been through the planning/design stage. The city will apply for an FAA grant for the final engineering and construction of the project. The city's match requirement will likely be 10%. The city also has land match money available to apply toward this project from a previous donation from the Ozarks Development Corporation (ODC).

### Justification:

The current system has an estimated life span of 30 years and was installed in 1985 during the original construction of the airport. The tanks are beginning to age out and finding parts for repairs has become difficult.

### PBB Considerations:

There is no mandate to replace the fuel farm, but it is considered a federal asset and must be maintained with the assistance of federal and state funds. This project will have some cost recovery through the sales of aviation 100LL and Jet-A fuel. There is less than 10% impact on serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an alternative for travelers to visit our area.

### Operational Impact/Other:

This project requires coordination between Planning and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,850,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Federal	\$ 1,665,000	\$ -	\$ -	\$ -	\$ -	\$ 1,665,000
Capital Tax	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,850,000</b>

## Airport Parallel Taxiway and Apron Maintenance



Project Number: WP2150 Total Cost: \$ 350,000

Contact: Brian Mitchell Department: Transportation

### Description:

This is standard maintenance on the pavement at the airport. This includes crack sealing, seal coating, striping and other maintenance as needed.

### Justification:

This maintenance is for the continued safe operation of the airport.

### PBB Considerations:

The airport currently has a runway that is 5,101 feet in length by 75 feet wide. Pavement maintenance which consists of sealing and striping is a key aspect of the life of the taxiways and apron. This is not a mandate that we do the pavement maintenance, but it is looked at as a federal asset, so we must maintain the airport with the help of federal and state funding. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

### Operational Impact/Other:

This project requires coordination between Planning and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Pavement	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
MODOT	\$ -	\$ 315,000	\$ -	\$ -	\$ -	\$ 315,000
Transportation Tax	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>

## Airport Perimeter Fencing



Project Number: WP2125    Total Cost: \$ 1,500,000

Contact: Brian Mitchell    Department: Transportation

### Description:

Install fencing along the perimeter of the entire airport property.

### Justification:

Appropriate fencing will keep wildlife from ending up on the runway and will provide for a safer airport overall. The fence design is based on recommendations from the United States Department of Agriculture (USDA) for a complete perimeter fence (10' high) with a skirt.

### PBB Considerations:

The airport currently sits on just under 300 acres with a runway that is 5,101 feet in length by 75 feet wide. It is surrounded by farmland and is adjacent to a small part of an industrial park. Safety is a big part of the airports traveling public and due to the surrounding area, there are a lot of deer and other animals that frequently must be run off the runway for aircraft to safely land. We have had two reported strikes in the past three years. This is not a mandate that we do the perimeter fencing, but it is looked at as a federal asset, so we must do our best to keep the traveling public safe while landing or taking off at the airport. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

### Operational Impact/Other:

This project requires coordination between Planning and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Fencing	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Grant Revenue	\$ -	\$ 1,350,000	\$ -	\$ -	\$ -	\$ 1,350,000
Capital Tax	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

## Airport Construct Hangars



Project Number: WP2155    Total Cost: \$ 722,000

Contact: Brian Mitchell    Department: Transportation

### Description:

Construct new commercial hangars north of the terminal building.

### Justification:

The commercial hangars will allow for larger aircraft and improved customer service moving forward.

### PBB Considerations:

The airport currently has 34 general aviation hangars and one commercial hangar, installed in 1985 when the airport was constructed. The hangars currently are still functional and stay leased out but they are starting to age, We also currently have seven people on the list who wish to lease a hangar. This is not a mandate that we replace or add new hangars, but it is a way for us to bring more business to the airport and potentially our area with the help of federal and state funding. This has cost recovery for this project through the monthly lease payments received. There is less than 10% impact on this serving the population, but the airport does assist in bringing in an economic impact through our community members, local businesses, and industry.

### Operational Impact/Other:

This project requires coordination between Planning and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ -	\$ -	\$ 722,000	\$ -	\$ -	\$ 722,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 722,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 722,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Federal	\$ -	\$ -	\$ 649,800	\$ -	\$ -	\$ 649,800
Capital Tax	\$ -	\$ -	\$ 72,200	\$ -	\$ -	\$ 72,200
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 722,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 722,000</b>

# Airport Runway Extension



Project Number: WP2146 Total Cost: \$ 250,000

Contact: Brian Mitchell Department: Transportation

## Description:

Acquiring land for the lengthening and widening the runway and full environmental assesment of the area impacted by the project. This work is required for the planned runway extension in 2027.

## Justification:

The environmental assessment and land acquisition are necessary for planned runway extension. Extending the runway will allow for additional types of aircrafts to use the runway.

## PBB Considerations:

The airport currently has a runway that is 5,101 feet in length by 75 feet wide. The extension of the runway would allow for larger aircraft to land at the airport and potentially bring in more commerce to the area. This is not a mandate that we do the extension, but a way for us to update our current runway with the help of federal and state funding. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

## Operational Impact/Other:

This project requires coordination between Planning and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Land Purchase	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Consultant	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Federal Grant	\$ -	\$ -	\$ 90,000	\$ 135,000	\$ -	\$ 225,000
Capital Tax	\$ -	\$ -	\$ 10,000	\$ 15,000	\$ -	\$ 25,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>



## Airport Relocate ASOS



Project Number: WP2314 Total Cost: \$ 300,000

Contact: Brian Mitchell Department: Transportation

### Description:

Relocate the Automated Surface Observing System (ASOS) from the north side of the terminal building to the east side of the airfield. The airport will seek grant funding for 90% of the project cost.

### Justification:

As a result of doing the other upgrades to the runway, ASOS will need to be moved in order to function as intended.

### PBB Considerations:

This is not a mandate that we do the extension, but a way for us to update our current runway with the help of federal and state funding. There is no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

### Operational Impact/Other:

This project requires coordination between Planning and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Relocation	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Federal	\$ -	\$ -	\$ -	\$ 270,000	\$ -	\$ 270,000
Capital Tax	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>

## Vehicle Replacements



Project Number: WP2114    Total Cost: \$12,987,500

Contact: Kristopher Bates    Department: Citywide

### Description:

Working towards getting the fleet on a replacement schedule to better manage maintenance and improve the overall performance of the fleet. As a part of this plan, departments are working on replacement schedules so equipment and vehicles can be replaced regularly and budgeted accordingly.

### Justification:

By keeping the vehicles on a rotation it becomes easier to budget them as well as plan for extended maintenance. With consistently newer vehicles, unexpected expenses related to repairs can be controlled and resale or trade-in values can be higher.

### PBB Considerations:

There is no mandate for how often vehicles need to be replaced but the city is trying to adopt a strategy to keep vehicles in better working order to cut down on maintenance costs and improve the longevity of the fleet. This mostly impacts the city forces and the demand for more reliable equipment has increased over the years.

### Operational Impact/Other:

This project requires coordination among all city departments.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Police Vehicles	\$ 189,000	\$ 319,000	\$ 547,000	\$ 301,000	\$ 296,500	\$ 1,652,500
Fire Vehicles	\$ 1,800,000	\$ -	\$ -	\$ 900,000	\$ -	\$ 2,700,000
Load Sanitation Trucks & Dumps	\$ 750,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 1,550,000
Vehicles	\$ 1,336,000	\$ 784,000	\$ 1,824,000	\$ 975,000	\$ 1,825,000	\$ 6,744,000
Equipment	\$ 81,000	\$ 120,000	\$ -	\$ 140,000	\$ -	\$ 341,000
<b>Total</b>	<b>\$ 4,156,000</b>	<b>\$ 2,023,000</b>	<b>\$ 2,371,000</b>	<b>\$ 2,316,000</b>	<b>\$ 2,121,500</b>	<b>\$ 12,987,500</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Utilities	\$ 1,675,000	\$ 1,225,000	\$ 1,380,000	\$ 595,000	\$ 1,280,000	\$ 6,155,000
Transportation	\$ 325,000	\$ 120,000	\$ 220,000	\$ 360,000	\$ 520,000	\$ 1,545,000
Capital	\$ 2,156,000	\$ 558,000	\$ 707,000	\$ 1,233,000	\$ 321,500	\$ 4,975,500
Grant	\$ -	\$ 120,000	\$ 64,000	\$ 128,000	\$ -	\$ 312,000
<b>Total</b>	<b>\$ 4,156,000</b>	<b>\$ 2,023,000</b>	<b>\$ 2,371,000</b>	<b>\$ 2,316,000</b>	<b>\$ 2,121,500</b>	<b>\$ 12,987,500</b>

## City Hall HVAC Replacement



Project Number: WP2312    Total Cost: \$ 200,000

Contact: Jay Martin    Department: Facilities

### Description:

The work involved with this project will involve cranes to get the old unit off and replaced with a new one; along with the usual reinstallation tasks.

### Justification:

The HVAC unit is original to the remodeled side of city hall and fails on a regular basis, in both hot and cold weather.

### PBB Considerations:

The HVAC unit is integral to maintaining comfortable temperatures in the building which is the main hub for the public - especially for visitors to the lobby for court and utility billing assistance. There is no mandate to provide comfortable temperatures in the building, but it is a general expectation for residents and customers for a public building to be properly maintained.

### Operational Impact/Other:

This project requires coordination among Community Services (Facilities), Planning, Utilities, and possibly Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
HVAC	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

## Welcome Center Bathroom Renovations



Project Number: WP\_\_\_\_ Total Cost: \$30,000

Contact: Melissa Wharton Department: Tourism

### Description:

Renovation of the men's and women's bathrooms at the Ozark Heritage Welcome Center, including new toilets and fixtures, stall dividers, flooring, etc. Timeline would be spring, 2025, until early summer, 2025.

### Justification:

For a lot of visitors and people that are planning to move to the area, the Ozark Heritage Welcome Center is the first impression they get of our community. The bathrooms, which are original from 1997, are in need of an update. The toilets/urinals consistently don't work properly, including leaking which causes staff to mop those spills on a daily basis. Those issues cannot be resolved despite visits from local plumbers. There is also unfinished wood holding up the vanities in both restrooms. Updated bathrooms would improve their functionality, attractiveness, and greatly enhance the visitor experience.

### Comp Plan and PBB Considerations:

There is no mandate in place for the Ozark Heritage Welcome Center. Locally it is the only one facility designed and staffed specifically to help visitors who come into our area. Population served for the Welcome Center is less than 10- percent, and primarily serves the visitors into town. The demand for visitor center services remain on the decline because of modern GPS and smart phone technology, although the Welcome Center has rebranded itself with robust retail offerings. There is some cost recovery for the Welcome Center, which sells West Plains merchandise to visitors and WP citizens. The Welcome Center, through the Tourism Department, adds to citizens' quality of life by sponsoring and promoting entertainment opportunities for all ages.

### Operational Impact/Other:

This project requires coordination among Tourism Department, Construction, Utilities, and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

# Civic Center Fitness Center HVAC



Project Number: WP2211 Total Cost: \$55,000

Contact: Eryn Walters Department: Community Services

## Description:

The work involved with this project will involve cranes to get the old unit off and replaced with a new one; along with the usual reinstallation tasks.

## Justification:

The roof unit that heats and cools the fitness center has failed on multiple occasions. The HVAC unit is original to the addition of the fitness center, built in 2000.

## PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

## Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
HVAC	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,000</b>

## Civic Center Elevators



Project Number: WP2210      Total Cost: \$300,000

Contact: Eryn Walters      Department: Community Services

### Description:

In 2025 and 2026 we will need to replace the elevators. As they age, repair parts are becoming increasingly hard to get. The elevators are an integral part of ADA access to the upper floor of the building which includes office space, meeting rooms and the mezzanine level of the arena.

### Justification:

The safety and security of the staff and the public is very important to the City of West Plains.

### PBB Considerations:

There is no mandate for Civic Center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the Civic Center in some capacity or another throughout the year, whether through rentals or attending functions in the building. The demand for Civic Center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The Civic Center also adds significantly to the citizens' quality of life through recreational and educational opportunities.

### Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
West Elevator Replacement	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
East Elevator Replacement	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

# Civic Center Theater Upgrades



Project Number: WP2209    Total Cost: \$50,000

Contact: Eryn Walters    Department: Community Services

## Description:

Over the next five years, the following upgrades are planned for the theater: curtain replacement and dressing room upgrades.

## Justification:

These upgrades will allow for better usage of the theater and provide better functionality.

## PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

## Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
ADA access	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Curtains	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Dressing Room	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

## Civic Center Pool Upgrades



Project Number: WP2208      Total Cost: \$735,000

Contact: Eryn Walters      Department: Community Services

### Description:

The pool upgrades consist of a new hot tub heater, pool heater, desert aire unit, and much needed upgrades to the locker rooms.

### Justification:

We are home to three different swim teams: West Plains High School boys' and girls' swimming, and the Waves program. In addition to the swim team, the civic center pool has members that use the facility. It is important that as the equipment is reaching the end of its life, city staff is planning for the upgrades that are needed.

### PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

### Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Hot Tub/Heater	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Pool Heater	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000
Desert Aire Unit	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000
Locker Room Renovation	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 50,000</b>	<b>\$ 600,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 735,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 25,000	\$ 50,000	\$ 600,000	\$ 60,000	\$ -	\$ 735,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 50,000</b>	<b>\$ 600,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 735,000</b>



## Civic Center Arena Skirt



Project Number: WP2210    Total Cost: \$30,000

Contact: Eryn Walters    Department: Community Services

### Description:

Per a MIRMA flag, our current skirting that surrounds the arena basketball court is not to code and for safety a new one is needing to be bought. This will need to be a custom build due to the configuration of our arena.

### Justification:

The safety and security of the staff and the public is very important to the City of West Plains.

### PBB Considerations:

There is no mandate for Civic Center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the Civic Center in some capacity or another throughout the year, whether through rentals or attending functions in the building. The demand for Civic Center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The Civic Center also adds significantly to the citizens' quality of life through recreational and educational opportunities.

### Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Arena Skirt (Blueboard)	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

## Civic Center A/V



Project Number: WPxxxx Total Cost: \$50,000

Contact: Eryn Walters Department: Community Services

### Description:

The arena plays host to Grizzly athletics and various other events that utilize our house sound that needs to be replaced. Also needed in the Dogwood rooms is drop down screens, projectors, speakers, and a mixer system for us to use with the various room configurations that we have to better serve our patrons.

### Justification:

Replacement of this equipment will allow the civic center to better serve current and future needs.

### Comp Plan and PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

### Operational Impact/Other:

This project requires coordination between the Civic Center and IT.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Arena Sound	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Dogwood 1-3 A/V package	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 40,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 50,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

## Civic Center Equipment



Project Number: WP2212    Total Cost: \$192,000

Contact: Eryn Walters    Department: Community Services

### Description:

Over the next five years the civic center will be replacing the following equipment: piping for the exhibit hall shows, adding and replacing tables that need to be cycled out, the floating wall that separates Redbud and Gohn, and the square back chairs for the Magnolia room.

### Justification:

Replacement of this equipment will allow the civic center to better serve current and future needs.

### PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

### Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Transportation.

Operational Impact/Other:						
	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures						
	2025	2026	2027	2028	2029	Total
Piping	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Table Replacement	\$ -	\$ -	\$ 14,000	\$ -	\$ -	\$ 14,000
Redbud/Gohn Floating wall	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
Arena Folding Chairs	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ 120,000
Square Back Chairs	\$ -	\$ 38,000	\$ -	\$ -	\$ -	\$ 38,000
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ 53,000</b>	<b>\$ 134,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 192,000</b>
Funding Sources						
	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 5,000	\$ 53,000	\$ 134,000	\$ -	\$ -	\$ 192,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ 53,000</b>	<b>\$ 134,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 192,000</b>

## Civic Center Roof Replacement



Project Number: WP2214 Total Cost: \$ 400,000

Contact: Eryn Walters Department:Community Services

### Description:

The roof and gutters for the civic center need to be replaced. During FY2022A, minimal maintenance was performed on different drain spouts that had heavy leakage. However, this project will encompass the replacement of the entire roof and gutters.

### Justification:

The existing roof has exceeded its useful life and is in need of replacement. The full roof is original to the building, which opened in 1993.

### PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

### Operational Impact/Other:

This project requires coordination between Community Services and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Roof Replacement	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>

## Sports Complex Floor Refinishing



Project Number: WPxxxx Total Cost: \$40,000

Contact: Mike Davis Department: Parks

### Description:

Stripping off the topcoat and repouring the rubber flooring at the Jimmie Carroll Sports Complex, paid for out of the CIP, to be started after the basketball season (early April, 2025) and completed by early May, 2025.

### Justification:

Redoing the floors is essential to maintain the quality and safety of the floors, which are used for a variety of sports. This would also prolong the life of the floors, which are heavily used for basketball, volleyball, and pickleball.

### Comp Plan and PBB Considerations:

There is no mandate in place for athletic courts. There are other organizations that have athletic courts, such as the local schools and churches. Population served for the Jimmie Carroll Sports Complex is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area, particularly with the rise of pickleball (which is played at the Complex). There is some cost recovery for the Complex, which charges groups and individuals for recreational use. The Complex also adds significantly to citizens' quality of life through indoor recreational opportunities for all ages, ranging from children to seniors.

### Operational Impact/Other:

This project requires coordination among Parks Department and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>

# Sports Complex Exterior Remodeling



Project Number: WPxxxx Total Cost: \$50,000

Contact: Mike Davis Department: Parks

## Description:

Remodel the exterior of the Sports Complex, particularly a new exterior, that would be paid for out of the CIP. Timeline would be early summer, 2025, through mid summer, 2025.

## Justification:

Remodeling the exterior of the Sports Complex is necessary to address both the aesthetic and functional concerns, with the exterior medal showing considerable damage such as dents and holes. The current appearance and condition do not make a positive impression on visitors and regular users. The current exterior has never been upgraded.

## Comp Plan and PBB Considerations:

There is no mandate in place for the Jimmie Carroll Sports Complex. There are other organizations that have athletic courts, such as the local schools and churches. Population served for the Jimmie Carroll Sports Complex is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area, particularly with the rise of pickleball (which is played at the Complex). There is some cost recovery for the Complex, which charges groups and individuals for recreational use. The Complex also adds significantly to citizens' quality of life through indoor recreational opportunities for all ages, ranging from children to seniors.

## Operational Impact/Other:

This project requires coordination among Parks Department and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

# Sports Complex Interior Remodeling



Project Number: WPxxxx Total Cost: \$30,000

Contact: Mike Davis Department: Parks

## Description:

Upgrading the offices at the Sports Complex, including replacing flooring, ceiling tiles, repairing walls, and upgrading lighting to match the work done in the conference room. Funded by the CIP and timeline is April, 2026 to May, 2026.

## Justification:

The current office space serves both administrative functions and supports a busy sports environment. Currently it is outdated and does not present a professional appearance for visitors and guests. A remodel to match the conference room would provide a more functional working environment for the parks staff and be more inviting overall.

## Comp Plan and PBB Considerations:

There is no mandate in place for the Jimmie Carroll Sports Complex. There are other organizations that have athletic courts, such as the local schools and churches. Population served for the Jimmie Carroll Sports Complex is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area, particularly with the rise of pickleball (which is played at the Complex). There is some cost recovery for the Complex, which charges groups and individuals for recreational use. The Complex also adds significantly to citizens' quality of life through indoor recreational opportunities for all ages, ranging from children to seniors.

## Operational Impact/Other:

This project requires coordination among Parks Department, Construction, Planning, and Utilities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

## Parks Garage and Shop



Project Number: WPxxxx      Total Cost: \$30,000

Contact: Mike Davis      Department: Parks

### Description:

Construction of a three-bay garage and secure storage space for parks vehicles and equipment, to be paid for out of the CIP and built in Fall, 2025.

### Justification:

Building a garage is essential in safeguarding parks' vehicles and tools from damage and theft. Currently all vehicles are parked outdoors with no protection from hail, storm debris, and the risk of theft. The current parks barn can only accommodate the department's mowers.

### Comp Plan and PBB Considerations:

There is no mandate in place for the Jimmie Carroll Sports Complex. There are other organizations that have athletic courts, such as the local schools and churches. Population served for the Jimmie Carroll Sports Complex is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area, particularly with the rise of pickleball (which is played at the Complex). There is some cost recovery for the Complex, which charges groups and individuals for recreational use. The Complex also adds significantly to citizens' quality of life through indoor recreational opportunities for all ages, ranging from children to seniors.

### Operational Impact/Other:

This project requires coordination among Parks Department, Utilities, Construction, and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>



## Hilburn Complex Field Turf



Project Number: WPxxxx    Total Cost: \$30,000

Contact: Mike Davis    Department: Parks

### Description:

Turfing the backstop and home plate areas across three of the four fields at the Hilburn baseball/softball complex. Timeline for work to be completed would be late summer, 2025, and completed before fall, 2025.

### Justification:

Turfing those areas will significantly improve the drainage and reduce the number of game delays and cancellations due to rain. Turfing those surfaces will allow them to better withstand the weather conditions and make them more attractive to teams and tournament directors.

### Comp Plan and PBB Considerations:

There is no mandate in place for baseball and softball fields. There are other fields that serve the community, particularly through individuals schools. Population served for the Hilburn Complex is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area. There is potential for cost recovery, with the fields being more attractive and functional for tournaments. The ballfields also add significantly to citizens' quality of life through outdoor recreational opportunities for children in the area.

### Operational Impact/Other:

This project requires coordination among the Parks Department and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grounds Improvements	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

## Splash Pad Recirculation System



Project Number: WP2215      Total Cost: \$100,000

Contact: Todd Shanks      Department: Community Services

### Description:

Converting the existing flow-through system to a recirculation system.

### Justification:

Improvement will allow for long-term savings on the water usage and sewer waste.

### PBB Considerations:

There is no mandate in place for a splash pad. The city is the sole provider of outdoor public parks and has the only outdoor splash pad. Population served for the splash pad is less than 50 percent, although it has become extremely popular for those regular users and among families. There is an increasing demand for activities for families and children in the area. There is no cost recovery for the splash pad, which is free to use. The pad also adds significantly to citizens' quality of life through outdoor recreational opportunities for children.

### Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Utilities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Engineering	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000
Construction	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

## JMB Perimeter Trail



Project Number: WP2127    Total Cost: \$200,000

Contact: Todd Shanks    Department: Community Service:

### Description:

Construct a trail around the perimeter of James Monroe Memorial Park. James Monroe Memorial Park is located on State Route BB, across from the North Terra Golf Course. This will involve clearing a path roughly 20 feet wide off the property line fence. This will act as both a bike trail and a fire break to allow easier maintenance moving forward.

### Justification:

A bike trail has been requested at the park and past burnings have not always been easy or gone smoothly. This will allow the city to satisfy both needs with a single project. This project also enhances the recreational use of the park to allow for further development of interior trails and mountain biking opportunities.

### PBB Considerations:

There is no mandate in place for trails at JMB. Population served for the park is less than 10 percent, although the creation of trails should increase the park usage. There has been increasing demand for activities for outdoor recreation in the area, with some members in the community specifically mentioning the lack of good biking trails in the city. There is no cost recovery for the trails, which will be free to use. The trails would add significantly to citizens' quality of life through additional outdoor recreational opportunities.

### Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Transportation. There would also be regular maintenance and upkeep once the trails are built, on at least a quarterly basis.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Trail Construction	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

# Butler Children's Park Improvements



Project Number: WPxxxx Total Cost: \$457,000

Contact: Mike Davis Department: Parks

## Description:

Replacement of play structures, removal of pea gravel, and the installation of a GAGA pit at the Butler Children's Park, which would be funded by capital tax and completed in 2025 by a combination of Parks Department, Construction Department, and outside vendors. Improvements in 2026 include decorative lighting, parking, playground resurfacing, and workout equipment.

## Justification:

New playground upgrades at the park are essential due to the outdated and frequently failing equipment. Other than the new structure installed in 2023, the existing structures are all past their prime necessitating frequent repairs. Those parts are time consuming and costly, with parts for discontinued structures having to be specially made and take months for delivery.

## Comp Plan and PBB Considerations:

There is no mandate in place for a children's park. The city is the sole provider of outdoor public parks. Population served for the park is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area. There is no cost recovery for the park, which is free to use. The park also adds significantly to citizens' quality of life through outdoor recreational opportunities for children of all ability levels.

## Operational Impact/Other:

This project requires coordination among Parks Department, Construction Department, and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Play Structure Upgrades	\$ 66,000	\$ -	\$ -	\$ -	\$ -	\$ 66,000
Lighting	\$ -	\$ 71,000	\$ -	\$ -	\$ -	\$ 71,000
Parking	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ 70,000
Playground Resurfacing	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
Workout Equipment	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
<b>Total</b>	<b>\$ 66,000</b>	<b>\$ 391,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 457,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 66,000	\$ 391,000	\$ -	\$ -	\$ -	\$ 457,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 66,000</b>	<b>\$ 391,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 457,000</b>

## Golf Course Equipment



Project Number: WP2114      Total Cost: \$ 105,000

Contact: Todd Shanks      Department: Golf Course

### Description:

This request is to purchase a new equipment for the golf course including a greens mower, utility vehicle, zero-turn mower, and a backhoe attachment for a tractor. These items will be paid for with capital sales tax revenues and purchased February-March 2025.

### Justification:

The current greens mower has been used since 2019 and will be purchased and converted to a tee mower. A new greens mower is vital in keeping the 18 greens on the course in immaculate condition, which our guests expect. A new utility vehicle would provide employees the ability to haul heavy materials such as sod and mulch.

### Comp Plan and PBB Considerations:

There is no mandate for golf course services, and there is a private course in the city as an additional option for citizens. Less than 10 percent of the West Plains population utilizes the golf course. The demand for golfing has remained flat, although its regular users have come to rely on the course for outdoor recreation. There is cost recovery potential through increasing the number of memberships and greens fee players. The golf course also adds significantly to citizens' quality of life through recreational opportunities, including retirees and senior citizens.

### Operational Impact/Other:

This project requires coordination among the golf course management company and purchasing.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Greens Mower	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Utility Vehicle	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Zero Turn Mower	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Backhoe Attachment	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
<b>Total</b>	<b>\$ 105,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Tax	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ 105,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 105,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>

## Fire Radio Upgrade



Project Number: WP2143    Total Cost: \$ 300,000

Contact: Chris Sterner    Department: Fire

### Description:

Purchase additional radios that operate on the Missouri Statewide Interoperable Radio Network (MOSWIN), the same system the police department uses. The plan would be to purchase enough radios for each fire truck, station and inspector vehicles to allow for better coordination.

### Justification:

The fire department radio system is aging and due for replacement. There are areas within the city where communication by existing equipment is not possible. The new system will allow for improved coordination throughout the department as well as between police, fire, and other agencies if there is a large-scale engagement. It will also make for a more secure means of communication in emergencies. The police already use the MOSWIN system and while the fire department can still communicate with the city police department it is not seamless and there can still be interference.

### PBB Considerations:

This project is not mandated to upgrade the radios. The city is responsible for maintaining the radio system. There is no cost recovery. The population served will be the fire crews and other emergency response services that communicate using the MOSWIN system. As more emergency response services use MOSWIN the demand for the fire department to upgrade will increase. The radio upgrade will help to facilitate safety and the good governance of employees and coordination during emergency response.

### Operational Impact/Other:

This project requires coordination between Fire and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

## Fire Facility Improvements



Project Number: WP2142    Total Cost: \$145,000

Contact: Chris Sterner    Department: Fire

### Description:

This work will involve city crews or possibly outsourcing an upgrade to the rest of the gravel at the training facility to concrete along with removing Asphalt and placing concrete at the rear of Fire Station #1. An Emergency Power Generator will be purchased and installed for Fire Station 2.

### Justification:

These upgrades will improve the usability of the fire facilities. The generators will provide emergency power in the event of a power outage. Station 1 and the fire training facility will have concrete upgrades.

### PBB Considerations:

There is no mandate for this project. The facility improvements will improve the ability to respond in a timely manner at station 2 in the event of a power outage. There is no cost recovery for this project. While the improvements mostly impact the city firefighters themselves it does help provide fire services citywide. The demand for these improvements will likely go up the more they are delayed. The fire department directly helps with safety but the facility itself has a greater benefit to the crews themselves.

### Operational Impact/Other:

This project requires coordination among Fire, Transportation, and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Backup Generators	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Station #1 / Fire Training	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 100,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 45,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 145,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Capital Tax	\$ 45,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 145,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 45,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 145,000</b>

## Second Street Substation Upgrades



Project Number: WP2131    Total Cost: \$ 300,000

Contact: Shayne Eades    Department: Utilities

### Description:

City crews will be upgrading the infrastructure at the Second Street substation. This work will be contingent on the Lincoln substation being operational.

### Justification:

The substation is in need of updating and with the hospital expansion it is more pressing to get this work complete. It is important for the city to keep the utility infrastructure in good working order to provide a stable and secure electric system in the event of emergencies and outages.

### PBB Considerations:

The city is mandated to maintain service reliability. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing. The substation allows for more flexibility and reliability citywide.

### Operational Impact/Other:

This project requires coordination between Planning and Utilities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Materials	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Electric Revenue	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>



## Southern Hills Substation Upgrades



Project Number: WP2129 Total Cost: \$3,500,000

Contact: Shayne Eades Department: Utilities

### Description:

New substation to be installed on the city-owned property south of town, off U.S. Highway 160 West. Work on the substation began in 2023 and some materials have been purchased. In 2024, the new transmission line was started with completion anticipated in the fall. The line is going from the line on U.S. Highway 63 to the property south of town off U.S. Highway 160 where the new substation will be constructed.

### Justification:

There is a need to improve the electrical infrastructure throughout town. This location provides a more stable environment for the substation and the size of the property also provides room for future growth. The transmission line will allow the city to "plug in" the new substation. This new line also helps to complete the electric ring around the city allowing for a more stable and secure infrastructure. As development to the Southern Hills Shopping Center continues to expand, it is becoming more difficult to supply a reliable power supply to the area.

### PBB Considerations:

There is a mandate that the city maintain service reliability. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing. The substation allows for more flexibility and reliability throughout the city.

### Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000
Transmission Line	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Primary Circuits	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,500,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Electric Revenue	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 1,000,000	\$ 3,500,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,500,000</b>

## Generator Plant Upgrades



Project Number: WP2236    Total Cost: \$5,800,000

Contact: Shayne Eades    Department: Utilities

### Description:

Provide upgrades to the generator plant located at Old Airport Road. This project would also involve the construction of a new substation to ensure reliable electricity for residents and businesses inside the city.

### Justification:

There is a need to improve the electrical infrastructure throughout town. With both the Washington Street and Lincoln Street substations going offline, the need to shore up the city's electric grid is critical. With the generator plant being necessary during high peak events, upgrades are needed to ensure efficiency moving forward. Would be able to sell capacity because they are more reliable. Potentially \$1.2 million excess capacity could be sold off due to the rebuild of the generators and increasing the reliability of the units.

### PBB Considerations:

There is a mandate that the city maintain service reliability but this could be achieved through other means. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing. The substation and generator allows for more flexibility and reliability, citywide.

### Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Construction	\$ 2,800,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 5,800,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 2,800,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,800,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Electric Revenue	\$ 2,800,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 5,800,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 2,800,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,800,000</b>

## Water Storage Upgrades



Project Number: WP2135    Total Cost: \$ 3,130,000

Contact: Shayne Eades    Department: Utilities

### Description:

Improvements to the existing water storage capacity for the potable water system by installing a booster station at two water towers - Wayhaven and Aid Avenue. This will include upgrades to and extensive maintenance for the existing water towers. The tank cleaning and relining are budgeted as system maintenance. The other items are considered capital and are included in the CIP list.

### Justification:

In recent years the city has hired two different engineering firms (Gonzalez and Toth and Associates) to assess the existing water treatment plant and water system. According to the reports provided by these engineering firms, there is a need for greater water storage capacity for the growing system as the city is currently nearing its limit on storage capacity. To accommodate city growth it is imperative to enhance the existing structure. By improving the water storage capacity the system will be better able to serve the growing community. Instead of building new towers, booster stations will be installed at Wayhaven and Aid tower allowing the city to utilize the maximize water storage capacity. This will allow the city to have four additional days on hand.

### PBB Considerations:

There is no mandate for the water storage upgrades but the city is under the Missouri Department of Natural Resources (DNR) recommended usable water level. The population being served is citywide. The demand for water storage will increase as new residents and businesses move into the city. There is cost recovery through utility billing and potential ARPA funding in place. The water storage upgrades allow for more flexibility in our useable water system.

### Operational Impact/Other:

This project requires coordination between Planning and Utilities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 1,450,000	\$ 1,450,000	\$ -	\$ -	\$ -	\$ 2,900,000
Tank Cleaning and Lining	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Wayhaven Painting	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>	<b>\$ 1,630,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,130,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Water Revenue	\$ 1,630,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,130,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,630,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,130,000</b>

## Lead and Copper Line Replacement



Project Number: WP2136 Total Cost: \$ 790,000

Contact: Shayne Eades Department: Utilities

### Description:

Steps are being taken to identify and remove or replace all lead lines in the city to comply with federal and state law. Inventory is required to be finalized in October 2024.

### Justification:

This is an unfunded mandate from the Environmental Protection Agency (EPA) requiring city compliance.

### PBB Considerations:

There is a federal mandate by the Environmental Protection Agency (EPA) that the city replace any lead and copper found in the system. The population being served is city-wide.

### Operational Impact/Other:

This project requires coordination between Planning and Utilities. Contracted services noted below consist of water sampling and communication with the public.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 90,000
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 90,000</b>
Expenditures	2025	2026	2027	2028	2029	Total
Replacement	\$ -	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 700,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 700,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Water Revenue	\$ 18,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 790,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 18,000</b>	<b>\$ 193,000</b>	<b>\$ 193,000</b>	<b>\$ 193,000</b>	<b>\$ 193,000</b>	<b>\$ 790,000</b>

## Wastewater Treatment Plant Upgrades



Project Number: WP2137 Total Cost: \$ 22,500,000

Contact: Shayne Eades Department: Utilities

### Description:

Some of the improvements have already been completed such as the bar screen. The facility plan is still being developed showing the rest of the improvements that need to be completed. The work completed so far was from the first part of the study conducted by Burns and McDonnell which was completed July 2021.

### Justification:

The system is already beyond its life expectancy and substantial improvements need to be made to prepare for the future. The study completed by Burns and McDonnell so far has outlined the first steps that need to be taken. Once the facility plan is complete, the city will have a roadmap for what improvements need to be made moving forward.

### PBB Considerations:

The city is mandated to be compliant with the Missouri Department of Natural Resources (DNR) and Environmental Protection Agency (EPA). The population being served is citywide. Wastewater from the Ozarks Development Corporation is also processed at the facility. The demand for the wastewater treatment plant is increasing as new residents and businesses move into the city and Ozarks Development Corporation in Pomona, Mo. There is cost recovery through utility billing. The wastewater treatment plant improvements allow for compliance with environmental laws and more sewers to be treated.

### Operational Impact/Other:

This project requires coordination between Planning and Utilities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures	2025	2026	2027	2028	2029	Total
Submersible Aeration	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Construction	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,000,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 2,500,000</b>	<b>\$ 20,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,500,000</b>
Funding Sources	2025	2026	2027	2028	2029	Total
Sewer-Debt	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,000,000
Utilities	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
<b>Total</b>	<b>\$ 2,500,000</b>	<b>\$ 20,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,500,000</b>

# Sanitary Sewer Evaluation Survey



Project Number: WP2138 Total Cost: \$ 1,150,000

Contact: Shayne Eades Department: Utilities

## Description:

Working with Burns and McDonnell to identify and assess the sewer collection system citywide. This work will include new data for the city GIS database. As a part of this study there will be inspections of all manholes. These inspections will involve a GPS survey of the manholes with data collected to be uploaded to the GIS database to allow for better tracking. The work will also involve smoke testing to identify whether there are leaks in the system. This identification of leaks would allow for repairs to be made to prevent rainwater and surface drainage to impact the sewer system.

## Justification:

Previous studies have shown a need to better understand the sewer system and where it is bringing on surface water. This new study will allow for more efficient management of the system. The identification of leaks will also help to minimize the stress on the sewer system.

## PBB Considerations:

The city is mandated by the Missouri Department of Natural Resources (DNR) to reduce infiltration in the system. The population being served is citywide. The work on the sewer system will increase as more data is available. There is cost recovery through utility billing. The Sanitary Sewer Evaluation Survey allows for a more reliable sewer system, with less infiltration, and allows for a more efficient wastewater treatment facility.

## Operational Impact/Other:

This project requires coordination between Planning and Utilities.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
SSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency Repairs	\$ 350,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 1,150,000
Flow Monitoring	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 350,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,150,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Sewer Revenue	\$ 350,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 1,150,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 350,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,150,000</b>

## South Valley Road Sewer Extension



Project Number: WP2232    Total Cost: \$ 500,000

Contact: Shayne Eades    Department: Utilities

### Description:

Extending sewer service to the property line of South Valley Road.

### Justification:

This extension will facilitate development in the area and provide for better access for further growth.

### PBB Considerations:

There is a local mandate to provide utilities inside of city limits. The population being served would be the business on the property of South Valley Road. The demand for the extension is growing as more businesses expand. There is cost recovery through utility billing, however, it will take several years before the cost is offset. The sewer extension allows for business expansion and growth around South Valley Road.

### Operational Impact/Other:

This project requires coordination between the Utilities and Planning.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Engineering	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Sewer Infrastructure	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

## Sanitation Building Improvements



Project Number: WP2233    Total Cost: \$ 3,500,000

Contact: Shayne Eades    Department: Utilities

### Description:

Build a new building at the sanitation facility to allow for more trash to be processed as the need for the transfer station grows.

### Justification:

The original structure was also built in 1995, needs renovations, and is currently at maximum capacity. The building would either replace the sanitation facility or be an addition to the existing structure. New paper shredder for recycle. This would allow the city to shred all paper city wide instead of contracting out. This will double the amount that the paper recycle can be sold for. This would allow for the public to come and shred documents for free and would allow the shredded paper to be sold.

### PBB Considerations:

This project is not mandated. The population being served would be citywide as that is where all trash is taken before being transferred to the landfill. The demand for the addition is growing as new businesses and residents move into the city and surrounding communities. There is cost recovery through utility billing and tipping fees in place, however, it will take several years before the cost is offset.

### Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Finance.

Operational Impact/Other:	2025	2026	2027	2028	2029	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Expenditures	2025	2026	2027	2028	2029	Total
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>

Funding Sources	2025	2026	2027	2028	2029	Total
Sanitation Revenue	\$ -	\$ -	\$ 0	\$ -	\$ 3,500,000	\$ 3,500,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>