



Five Year Capital Improvement Plan

Revised September 2023

Prepared by

City of West Plains Planning Department

Table of Contents

Introduction	1
Budget Summary	6
Projects	9
Planning	9
Transportation	12
City Fleet Upgrade	23
Community Services	25
Finance	40
Fire	43
Public Works	48
Appendix A: Master Project List	61
Appendix B: City Fleet Upgrades	65

Capital Improvements Program

Introduction

The Capital Improvement Program is a community planning and fiscal management process to coordinate the location, timing, and financing of capital improvements over a five-year period. The Capital Improvement Plan is the product of the Program. The terms Program and Plan are, at times, used interchangeably but collectively form the Capital Improvement Program(CIP).

The city's CIP is an annual review of capital improvement needs, which are continually evolving. These needs are collected into a database and should be reviewed annually. The CIP includes a description of proposed capital improvement projects, ranked by priority, a year-by-year schedule of expected project funding, and an estimate of project costs and funding sources. The CIP provides an opportunity to evaluate the entire capital budget and as needs and cost estimates are identified, necessary projects will be recommended for inclusion in future Capital Improvement Programs.

The CIP shall also align anticipated capital improvements with adopted plans, studies, and related programs the city and its departments are charged with following, including responses to federal and state mandates. The CIP must also be considered with a certain amount of latitude to adjust to unexpected emergencies.

The utilization of a well-documented CIP creates an inventory of needs, wants, mandates, proposals and plans in one place. Maintaining a database of unfunded needs (or a wish list) allows the city to compare and organize future projects and balance the community's expectations and changing priorities. Lastly, the CIP provides the city with a place to document projects completed in the previous year(s). The CIP is a working document and should be reviewed and updated annually.

West Plains' City Charter

Preparation of the CIP fulfills the West Plains City Charter requirement that "Prior to the final date for submission of the budget, the City Administrator shall prepare and submit to the Mayor and Council a long-range capital program." According to the charter, the program must include:

- 1. A clear general summary of its contents;
- 2. A list of all capital improvements that are proposed to be undertaken during the time period next ensuing, with appropriate supporting information as to the necessity for such improvements;
- 3. Cost estimates, method of financing and recommended time schedules for each such improvement; and
- 4. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.



The above information may be revised and extended each year regarding capital improvements still pending or in the process of construction or acquisition, per the charter. Projects and financing sources outlined for subsequent years are not authorized until the annual budget for those years is legally adopted. The out years serve as a guide for future planning and are subject to further review and modification.

Capital Improvements Defined

Capital improvements refer to major, non-recurring physical expenditures such as land, land improvements, buildings, public infrastructure, vehicles, and equipment. For the City of West Plains

capital improvement plan, capital improvements will include a minimum project cost of \$25,000 and a useful life of at least 3-5 years. Expenses below this threshold may be defined as capital assets for the annual audit and will be considered through the operational budget process.

Capital expenditures can include:

- Purchase of major equipment
- Acquisition of land for a public purpose
- Construction, expansion or major renovation of a public building or facility
- Related planning, engineering, design, appraisal, or feasibility costs

Program Development

The creation of the CIP involves several steps, beginning with project submission. Departments are asked annually to submit a list of capital improvement projects in order of priority. Project requests must include the project description and justification, an estimate of initial project costs, ongoing operating and maintenance costs, and recommended funding sources.

The projects included each year must address specific criteria considerations:

- Project demand, as determined by an inventory of existing equipment and facility conditions
- Return on investment, cost savings or revenue generation
- Sustainability or energy efficiency improvements
- Economic, environmental, or social impacts
- Public health, safety, or other legal concerns
- Consistency with community plans and policies
- Public or political support

Financial data, including historic and projected city revenues, expenditures and



debt service are used to assess the community's ability to pay for proposed projects and to select appropriate financing tools. The draft CIP includes a list of recommended projects by funding year, project and scheduling details, and financing sources.

Unfunded Projects

City infrastructure needs are constantly evaluated as aging facilities and equipment represent a critical issue that must be planned for and is one of the largest expenditures the city must face. These capital improvements and projects, as well as those identified in various studies and adopted by city plans, generate a list of needs that far exceed the resources available. Many of these unfunded needs are included in the CIP database but are not prepared for funding. Instead, these projects are held for consideration and inclusion in future updates of the CIP when funding is available.

Capital Improvement Funding Sources

Once projects have been identified and priorities have been established, the city identifies which revenue streams are best suited to fund each project. The city utilizes various funding sources for projects within

the capital improvement plan: capital improvement sales tax, transportation sales tax, hotel/motel tax, utility revenues, and grants.

Capital Improvement Sales Tax – The Capital Improvement Sales Tax is calculated on one-half of one percent of all retail sales within the city which are subject to taxation under Sections 144.010 to 144.525 of the Revised Statutes of Missouri. This tax has previously funded capital improvements including construction of the West Plains Civic Center; construction of the West Plains Public Library; acquisition of playground equipment and other



improvements and additions to city parks and playgrounds; improvements and additions to city sidewalks, trails and bike paths; construction and furnishing of a new fire station; construction of a transit facility; and providing some costs of operation and maintenance of capital improvements made with revenues raised by such tax. The most recent election on this sales tax measure was in August of 2022 and was approved by citizens of West Plains without a sunset provision.

<u>Transportation Sales Tax</u> – The Transportation Sales Tax is calculated on one-half of one percent of all retail sales within the city which are subject to taxation under Sections 144.010 to 144.525 of the Revised Statutes of Missouri. This tax pays for constructing, reconstructing, repairing and maintaining streets, roads, sidewalks, trails, and bridges within the city, including acquiring lands and rights-of-way for such purposes.

Hotel/Motel Tax (Tourism) – The Hotel/Motel License Tax (commonly referred to as the Tourism Tax) is



calculated at 5% of gross daily rental receipts. This tax is earmarked for tourism development, economic development and a Community Development Grant Program. The revenue from this tax can be used for capital improvements if they meet the above purposes for the city. In this budget cycle, the tax has been used for operational expenses, grants to the community to promote tourism, and improvements and updates to the Welcome Center. The upcoming CIP does not include any projects earmarked from the Tourism Tax, but this revenue source remains available for future

projects.

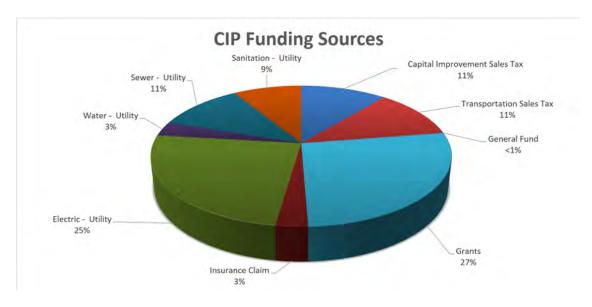
<u>Utility Revenues</u> – The City of West

Plains has five utilities: electric, water, wastewater, sanitation and fiber. These utilities are funded through rates charged to customers consisting of both a flat rate for the facilities and a usage rate which fluctuates based on consumption levels for each customer. The utility revenues are maintained separately to ensure that rates are set appropriately for upcoming capital needs of each utility and to ensure that funds received for a particular utility



are reinvested in maintaining that utility for the future.

<u>Grants</u> – The city diligently seeks other funding sources to leverage existing local funds. Most grant opportunities come from federal sources, but the city also seeks local partnerships when they are available. During the next five years, the city will employ funding through grants from Community Development Block Grant (CDBG), Missouri Department of Transportation (MoDOT), Economic Development Administration (EDA), Delta Regional Authority (DRA), Land and Water Conservation Fund (LWCF), Governor's Cost Share program, DOT (federal Department of Transportation), federal funding received through the American Rescue Plan Act (ARPA), and private contributions from BNSF (railroad) and Leonardo DRS.



<u>Priority based budgeting-</u> The annual CIP serves as a guiding document for investment in capital funding and future projects. In 2022, the city implemented priority-based budgeting (PBB) as a tool to clearly integrate community priorities into the decision-making process for funding of operations. Similarly, the city used the basic program attributes and the community or governance results to provide a justification for pursuing capital projects using PBB scoring methods. A list of basic program attributes, community results and governance results is presented below.

Basic Program Attributes	The state of the s
Mandate	Is there a Federal, State, or Local mandate to provide this service?
Reliance	Can another entity provide this service?
Cost Recovery	Does this service recoup any revenues to help cover the cost of the service?
Population Served	How much of the population is served by this program (majority, half, small amount)?
Demand	Is the demand for the service going up, down, or remaining flat?
<u>Community</u>	
Economic Opportunity	How integral is this service in fostering economic opportunity?
Safety	How integral is this service in providing a safe community?
Quality of Life	How integral is this service in promoting and improving quality of life?
Infrastructure	How integral is this service in providing reliable infrastructure?
Governance	
Quality Workforce	How integral is this service in attracting and retaining a quality workforce?
Financial Sustainability	How integral is this service in enhancing financial sustainability?
Intergovernmental	How integral is this service in building strategic
Relationships	intergovernmental relationships?
Community Engagement	How integral is this service in prioritizing citizen
and Education	engagement and education?

Capital Improvement Plan 2024 through 2028

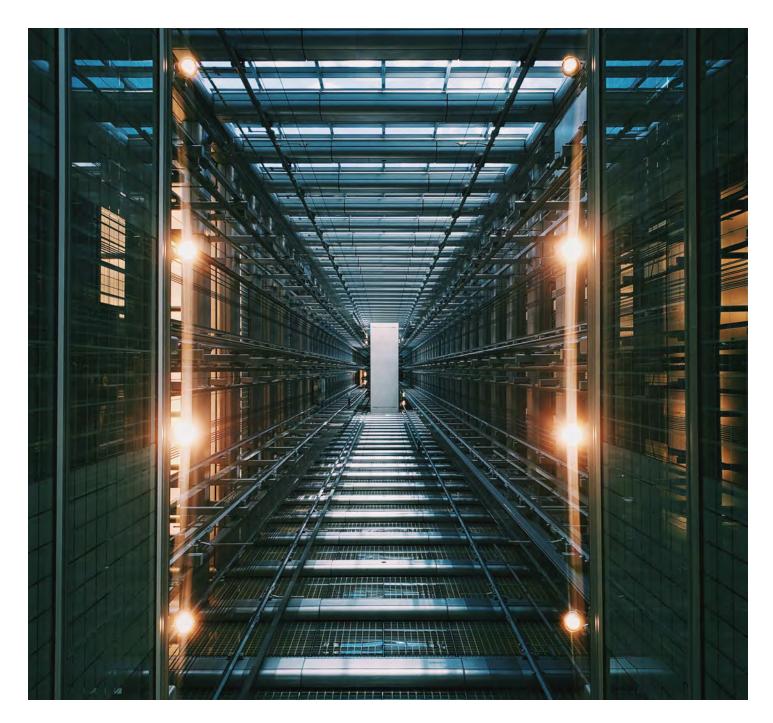
Project	Department /								2024 - 2028
•	Project Name	Type		2024	2025	2026	2027	2028	Total
	· · · · · · · · · · · · · · · · · · ·	J.F.							
	Planning								
WPXXXX	North Fork Detention Basin	Land & Improvements	\$	713,924 \$	- \$	- \$	- \$	- \$	713,924
	City Hall HVAC Replacement	Public Buildings	Ψ	50,000	- Ψ	- Ψ	- Ψ	- ¥	50,000
	Campus Improvements	Public Buildings		425,000	_	_	_	_	425,000
111 2100	SUBTOTAL	r ubilo ballalligo	\$	1,188,924 \$	- \$	- \$	- \$	- \$	1,188,924
	002.02			1,100,021 ψ	Ψ	Ψ	Ψ	Ψ	1,100,021
	Transportation								
WP1914	Medical District Roadway Improvements	Streets & Related Infrastructure		_	-	_	_	-	_
	Independence Overpass	Streets & Related Infrastructure		10,742,793	-	_	_	_	10,742,793
WP2108	•	Streets & Related Infrastructure		1,143,119	-	_	_	-	1,143,119
	Saint Louis Street Improvements	Streets & Related Infrastructure		242,500	-	_	_	-	242,500
	Sidewalk Improvement Plan	Streets & Related Infrastructure		65,000	265,000	265,000	265,000	265.000	1,125,000
	Street Maintenance	Streets & Related Infrastructure		1,140,000	1,292,034	1,317,875	1,344,232	1,371,117	6,465,258
	Airport - Parallel Taxiway & Apron Maintenance	Public Buildings		-	350,000	-	-	-	350,000
WP2125	Airport - Perimeter Fencing	Public Buildings		_	1,500,000	_	_	_	1,500,000
		Public Buildings		_	1,500,000	_	722,000	_	722,000
	Airport Runway Extension	Public Buildings					100,000	150.000	250.000
	Airport - Relocate ASOS	Public Buildings					100,000	300,000	300,000
	City Vehicle Replacement Plan	Equipment		3,179,500	2,144,000	3,554,000	1,931,000	716,000	11,524,500
WFZ114	SUBTOTAL	Equipment	•	16,512,912 \$	5,551,034 \$	5,136,875 \$	4,362,232 \$	2,802,117 \$	34,365,170
	SOBIOTAL		φ	10,512,912 \$	5,551,054 \$	5,130,675 φ	4,302,232 \$	2,002,117 φ	34,303,170
	Community Services								
WDVVVV	Library HVAC Replacement	Dublic Buildings		125 000	_				125.000
		Public Buildings		125,000		-	-	-	-,
	Civic Center HVAC	Public Buildings		-	55,000	-	-	-	55,000
	Civic Center ADA Compliance	Public Buildings		25,000	-	-	-	-	25,000
	Civic Center Safety & Security	Public Buildings		10,000	-	7,500	-	-	17,500
	Civic Center Pool Upgrade	Public Buildings		-	25,000		600,000	60,000	685,000
	Civic Center Theater Upgrade	Public Buildings		20,000	50,000	30,000		-	100,000
	Civic Center Equipment Replacement	Equipment		55,000	5,000	38,000	120,000	-	218,000
	Civic Center Roof Replacement	Public Buildings		-	-	-	-	400,000	400,000
	Galloway Park Bathrooms	Public Buildings		125,000	-	-	-	-	125,000
	Shading at Hilburn Ballfields	Public Buildings		60,000	-	-	-	-	60,000
	Lighting at Hilburn Ballfields	Public Buildings		60,000	-	-	-	-	60,000
	Golf Course Irrigation Well	Land & Improvements		555,000	-	-	-	-	555,000
	Splash Pad Recirculation System	Public Buildings		-	-	100,000	-	-	100,000
WP2127	JMB Perimeter Trail	Land & Improvements		-	-	200,000	-	-	200,000
WP2205	Butler Children's Park	Land & Improvements		60,000	-	320,000	-	-	380,000
	SUBTOTAL		\$	1,095,000 \$	135,000 \$	695,500 \$	720,000 \$	460,000 \$	3,105,500
	Police								
WPXXXX	Mobile Data Terminals (computers)	Technology		64,750	67,988	71,387	74,956	78,704	357,785
	SUBTOTAL		\$	64,750 \$	67,988 \$	71,387 \$	74,956 \$	78,704 \$	357,785
	Fire								
WP2143	Fire Radio Upgrade	Equipment		-	-	300,000	-	-	300,000
WPXXXX	Fire Station Generator	Public Buildings		-	40,000	-	-	-	40,000
WP2142	Fire Facility Improvements	Public Buildings		55,000	-	30,000	-	-	85,000
WPXXXX	Fire Extinguisher Training Prop	Equipment		26,500	-	-	-	-	26,500
WP2227	Extractor - Bunker Gear	Equipment		27,000	-	-	-	-	27,000
	SUBTOTAL	•	\$	108,500 \$	40,000 \$	330,000 \$	- \$	- \$	478,500
							•	•	

Capital Improvement Plan 2024 through 2028

Project	Department /								2024 - 2028
Number	Project Name	Туре		2024	2025	2020	5 2027	2028	Total
	Public Works								
WPXXXX	Utility Billing Payment Kiosk	Utilities - Multi		33,480	-	-	-	-	33,480
WPXXXX	Lawrence Property	Utilities - Electric		80,000	-	-	-	-	80,000
WP2151	Lincoln Street Substation Rebuild	Utilities - Electric		2,000,000	-	-	-	-	2,000,000
WP2131	2nd Street Substation Upgrade	Utilities - Electric		-	-	300,000	-	-	300,000
WP2129	Southern Hills Substation Construction	Utilities - Electric		3,200,000	-	2,500,000	-	-	5,700,000
WPXXXX	Substation at Generator Plant	Utilities - Electric		-	-	-	700,000	-	700,000
WPXXXX	New Generator	Utilities - Electric		-	-	-	-	8,000,000	8,000,000
WP2135	Water Storage Upgrades - Phase 1	Utilities - Water		-	-	2,700,000	2,700,000	1,450,000	6,850,000
WP2136		Utilities - Water		175,000	175,000	175,000	175,000	175,000	875,000
WP2137	Wastewater Treatment Plant (WWTP) Phase 1	Utilities - Sewer		-	50,000,000	-	587,000	75,000	50,662,000
WP2138		Utilities - Sewer		690,000	795,000	600,000	400,000	-	2,485,000
WPXXXX		Utilities - Sewer (Grant)		1,062,817	-	-	=	-	1,062,817
WP2232		Utilities - Sewer		500,000	-	-	-	-	500,000
WP2xxx	Sanitation Paving	Utilities - Sanitation		250,000	-	-		-	250,000
WP2233	Sanitation Building Improvements	Utilities - Sanitation		-	.	-	3,500,000	-	3,500,000
	SUBTOTAL		_\$	7,991,297	\$ 50,970,000	\$ 6,275,000	\$ 8,062,000	\$ 9,700,000	\$ 82,998,297
	Total Capital Improvement Plan		\$	26,961,383	\$ 56,764,022	\$ 12,508,762	13,219,188	\$ 13,040,821	\$ 122,494,175

Capital Improvement Plan 2024 through 2028

							2024 - 2028
Funding Sources		2024	2025	2026	2027	2028	Total
Tax Revenues							
Capital Improvement Sales Tax	\$	2,979,350 \$	1,006,988 \$	3,451,887 \$	1,738,156 \$	1,114,704 \$	10,291,085
Transportation Sales Tax	Ψ	1,969,555	1,717,034	1,502,875	1,679,232	1,656,117	8,524,813
SUBTOTAL	\$	4,948,905 \$	2,724,022 \$	4,954,762 \$	3,417,388 \$	2,770,821 \$	18,815,897
Federal, State and Local Grants							
CDBG		5,247,479	-	_	_	_	5,247,479
CDBG-MIT		1,143,119	-	_	_	_	1,143,119
MoDOT Multi-Modal		2,500,000	-	_	_	_	2,500,000
EDA		2,000,000	-	_	_	_	2,000,000
ARPA		100,000	-	_	_	_	100,000
DRA		1,750,000	-	_	_	_	1,750,000
Airport Grants		-	1,665,000	_	739,800	405,000	2,809,800
Fransit Grant		86,400	-	104,000	-	120,000	310,400
SUBTOTAL	\$	12,826,998 \$	1,665,000 \$	104,000 \$	739,800 \$	525,000 \$	15,860,798
				•			
Private Contributions and In-Kind Grant Match							
BNSF		350,000	-	-	-	-	350,000
DRS		250,000	-	-	-	-	250,000
SUBTOTAL	\$	600,000 \$	- \$	- \$	- \$	- \$	600,000
Insurance Claims Paid							
Lincoln Street Substation		1,950,000	-	-	-	-	1,950,000
SUBTOTAL	\$	1,950,000 \$	- \$	- \$	- \$	- \$	1,950,000
Utility Revenue							
Electric		4,000,370	175,000	2,975,000	905,000	8,045,000	16,100,370
Water		443,370	435,000	2,925,000	3,045,000	1,625,000	8,473,370
Sewer		1,468,370	51,015,000	600,000	1,287,000	75,000	54,445,370
Sanitation		723,370	750,000	950,000	3,825,000	-	6,248,370
SUBTOTAL	\$	6,635,480 \$	52,375,000 \$	7,450,000 \$	9,062,000 \$	9,745,000 \$	85,267,480
Total Funding Sources	\$	26,961,383 \$	56,764,022 \$	12,508,762 \$	13,219,188 \$	13,040,821 \$	122,494,175



PLANNING

Contact: Emily Gibson Department: Planning

- North Fork Detention Facilities
- Campus Improvements



North Fork Detention Basin

Project Number: WP1713 Total Cost: \$ 764,212

Contact: Michael McMahon Department: Planning



Description:

The construction of one regional detention basin on the upstream side of the city. The North Fork Basin is being paid for by Community Development Block Grant (CDBG) funds. The constructuion of the Basin has went out for bid and was awarded to John Adam's Construction. Work is set to be completed in 2024.

Justification:

In 2013 the city completed a stormwater study with Great River Associates. This study developed a 20-year capital improvement plan for stormwater infrastructure. The top four improvements were the basins being constructed. With all four in place there is a potential reduction of flooding by 30% at the Saint Louis Bridge, confluence of the four streams.

PBB Considerations:

RUBRIC - While the city does operate under the National Flood Insurance Program (NFIP) mandate for managing the floodplain there is nothing that requires active measures for reducing flooding on such a scale. The city is the sole provider for reduced flooding on this scale. Given the grants we have received this will mitigate the upfront cost but there will be ongoing maintenance moving forward. With reduced flooding citywide, most of the population benefits but largely only those with the potential of being removed from the floodplain have the greatest benefit. Since the flood of 2017, there has been a larger demand for flood control measures. The basins will help in providing a safer community during high rain events. With reduced flooding, bridges that are currently undersized will meet proper flow requirements. A smaller floodplain improves the amount of property available for economic development.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ =	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ =	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ _
Total	\$ -	\$	\$	\$ -	\$	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Administration	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Land Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ _
Engineering	\$ 16,602	\$ -	\$ -	\$ -	\$ -	\$ 16,602
Construction	\$ 672,322	\$ -	\$ -	\$ -	\$ -	\$ 672,322
Total	\$ 713,924	\$ -	\$ -	\$ -	\$ -	\$ 713,924
Funding Sources	2024	2025	2026	2027	2028	Total
CDBG	\$ 713,924	\$ -	\$ -	\$ -	\$ -	\$ 713,924
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 713,924	\$ -	\$ 	\$ _	\$ -	\$ 713,924

City Hall Campus Improvements

Project Number: WP2106 Total Cost: \$ 575,000

Contact: Emily Gibson Department: Planning



Description:

Steps are being taken to enhance the efficiency and functionality of the city hall campus and services. These improvements include: adjusting offices for Utilities, relocating IT, and parking lot improvements. As a part of these improvements, consideration will be made to improve campus security through better access control and surveillance.

Justification:

The current warehouse is already out of space for the growing number of projects. Relocating the warehouse to a larger facility provided extra room and allowed for changing the use of the current warehouse for more offices and training areas. There is also a growing need to improve the security on campus.

PBB Considerations:

This project by itself is not mandated but does allow for better organization on-site for city operations. The improvements are for the city operations and there is no cost recovery. The population served will be on-site employees and most if not all will benefit. As the city operations have grown, the demand for a better organized and more secure site has increased. Given that this project is more internally focused it largely assists in enabling good governance from an operations viewpoint.

Operational Impact/Other:

This project requires coordination among Administration, Planning, Utilities, Transportation, Police, and Fire.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Utility Improvements	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
ransportation Improvements	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
IT Improvements	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
HVAC	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Lobby Improvements	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 425,000	\$	\$	\$ -	\$ -	\$ 425,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 425,000	\$ 	\$ 	\$ -	\$ _	\$ 425,000



TRANSPORTATION

Contact: Brian Mitchell
Department: Transportation

- Airport Parallel Taxiway Pavement Maintenance
- Saint Louis Roadway Improvements
- Saint Louis Bridge Upgrades
- US Highway 160 Overpass
- Sidewalk Improvement Plan
- Street Maintenance
- Airport Construct Hangars
- Airport Perimeter Fencing
- Airport Relocate ASOS
- Airport Runway Extension



Saint Louis Street Bridge Upgrades

Project Number: WP2108 Total Cost: \$ 2,507,819

Contact: Brian Mitchell Department: Transportation



Description:

The city has received a Community Development Block Grant (CDBG) in the amount of \$2,361,240 to upgrade the Saint Louis Street bridge. Engineering and right-of-way acquisition will be funded through the city transportation tax. This is to remove the existing Saint Louis bridge and replace it with a wider bridge. Also as a part of this project there will be creek grading completed to enhance the flow through the channel. The city has gone through proper procurement to hire Crawford, Murphy, and Tilly (CMT) Engineers to do the engineering design of the project. South Central Ozark Council of Governments (SCOCOG) is administering the grant for the project. The City of West Plains, SCOCOG, CDBG, and CMT will be working together on public engagement, design, construction and ensuring all grant requirements are fulfilled for the duration of the project.

Justification:

According to a hydraulic study completed by Crawford, Murphy and Tilly (CMT), the Saint Louis Street Bridge is undersized and is acting as a choke point in the creek. This is negatively affecting the waterflow through the city and increasing flooding in the area. By extending the bridge, the creek will be better able to handle the water flow in high rain events.

PBB Considerations:

The city currently has a bridge at this location, but this project would upsize the water flow and help reduce the flooding situation in this area. This project would affect some of the community by giving them a new upgraded bridge with sidewalk across Howell Creek. This will not generate revenue and is not a mandated project but will give a safer crossing for school buses, emergency services, industry, general population, and visitors.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. Parts of Saint Louis Street and East Second Street will be closed during the construction of the project.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Construction	\$ 1,143,119	\$ -	\$ -	\$ -	\$ -	\$ 1,143,119
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,143,119	\$ -	\$ -	\$ -	\$ -	\$ 1,143,119
Funding Sources	2024	2025	2026	2027	2028	Total
CDBG MIT	\$ 1,143,119	\$ -	\$ -	\$ -	\$ -	\$ 1,143,119
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,143,119	\$ -	\$ _	\$ _	\$ -	\$ 1,143,119

Saint Louis Street Roadway Improvements

Project Number: WP2116 Total Cost: \$ 242,500

Contact: Brian Mitchell Department: Transportation



Description:

The City of West Plains has evaluated the Saint Louis Street roadway. Roadway improvements will be completed from Saint Louis Street bridge south to the railroad. The work that will be done will include complete demolition as well as new storm drains, curb and gutter, and asphalt resurface. Work will take place after the Saint Louis Street bridge construction is complete.

Justification:

With improvements to the bridge, the city is taking the opportunity to improve the section from the bridge to the railroad. This will allow the city to fix the poor drainage and improve the condition of the existing road.

PBB Considerations:

This city street is a direct connector between route 160E/N17 to route S17 and currently in poor condition and has drainage issues. Since we will be building a new bridge along Saint Louis Street, we would take care of needed roadway and drainage improvements. This project would affect some of the community by the improvements. This will not generate revenue and is not a mandated project but will give a safe roadway for school buses, emergency services, industry, general population, and visitors.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. Parts of Saint Louis Street, East First Street, and Bratton Avenue will be closed during construction.

Operational Impact/Other:	2024	2025	2026	·	2027		2028	 Total
Utilities						_		
	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Other Operational Costs								\$ -
Total	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Expenditures	2024	2025	2026		2027		2028	Total
Construction	\$ 242,500	\$ -	\$ -	\$	-	\$	-	\$ 242,500
Building Improvements	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Equipment	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Total	\$ 242,500	\$ -	\$ -	\$	-	\$	-	\$ 242,500
Funding Sources	2024	2025	2026		2027		2028	Total
Transportation Tax	\$ 242,500	\$ -	\$ -	\$	-	\$	-	\$ 242,500
	\$ -	\$ -	\$ -	\$	=	\$	-	\$ -
	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -
Total	\$ 242,500	\$	\$ _	\$	-	\$	-	\$ 242,500

US Highway 160 Overpass

Project Number: WP2104 Total Cost: \$ 10,742,793

Contact: Brian Mitchell Department: Transportation



Description:

The city has pursued funding to construct an overpass for the last nine years. In 2021, the city successfully entered partnerships with four different granting agencies to complete the construction of the overpass project. Utility work and engineering costs will be funded through the city's transportation tax and utility revenue. Construction is projected to be completed by the end of 2024. This will include constructing the bridge over Howell Creek, going over the railroad, and landing at Old Airport Road. This will also allow defense contractor Leonardo DRS to better secure its campus and allow for more efficient workflow. Additional funding is being provided by private partners Leonardo DRS and BNSF.

Justification:

The city completed a railroad study in 2015 that included recommendations for improvements. One such improvement was an overpass at the Independence Avenue crossing. Howell Creek and the railroad divide West Plains in two. When a train is either coming through or stopped on the tracks there is little way to get from one side to the other. Similarly, the flood of 2017 proved that significant water in Howell Creek prevents emergency services from accessing the east side of town. By providing an overpass on Independence Avenue, there is access for emergency response vehicles to get to the other side of the tracks and creek.

PBB Considerations:

The city currently has only at-grade crossings. This project would affect most of the community by giving them an overpass across the railroad track. This will not generate revenue and is not a mandated project but will give a safe and nonstop crossing for school buses, emergency services, industry, general population, and visitors.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. Parts of Independence Drive will be closed during the construction of the overpass. The city will provide a detour map to the public before the time of construction.

Operational Impact/Other:		2024	2025	2026	2027	2028	Total
Utilities	\$	=	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs							\$ -
Total	\$		\$ -	\$ -	\$ -	\$ -	\$
Expenditures		2024	2025	2026	2027	2028	Total
Engineering	\$	800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Construction	\$	9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
Administration	\$	142,793	\$ -	\$ -	\$ -	\$ -	\$ 142,793
Total	\$	10,742,793	\$ -	\$ -	\$ -	\$ -	\$ 10,742,793
Funding Sources		2024	2025	2026	2027	2028	Total
EDA	\$	2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
CDBG	\$	3,470,738	\$ -	\$ -	\$ -	\$ -	\$ 3,470,738
MoDOT MODAL	\$	2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
DRA	\$	1,750,000	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000
Transportation Tax	\$	422,055	\$ -	\$ -	\$ -	\$ -	\$ 422,055
BNSF	\$	350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
DRS	\$	250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total	s	10,742,793	\$ _	\$ _	\$ _	\$ _	\$ 10,742,79

Sidewalk Improvement Plan

Project Number: WP1901 Total Cost: \$ 1,125,000

Contact: Brian Mitchell Department: Transportation



Description:

The city is committed to improving all sidewalk infrastructure throughout the city. By repairing and replacing existing sidewalk the city is able to improve ADA accessible routes. The Sidewalk Master Plan, which was approved by council in 2019, includes an assessment of city sidewalks and categorized improvements needed by priority, depending on cracking, slope greater than 2%, and a width less than four feet with a landing every 200 feet.

Justification:

In order to maintain ADA accessible routes, the city is obligated to work towards keeping its sidewalks in good condition. This will improve pedestrian safety and keep more people out of roadways. This program continues the Master Sidewalk Plan, which has funds allocated annually through the transportation tax. In large project cycles, additional funds are allocated from the capital improvement tax.

PBB Considerations:

The city currently has several miles of sidewalk on city rights of way, so this project would affect most of the community by giving them a safe way to commute in neighborhoods and business ways. This coincides with our sidewalk master plan. This will not generate revenue and is an Americans with Disability Act (ADA) mandated project for ongoing sidewalk maintenance.

Operational Impact/Other:

This project requires coordination among Planning, Transportation, and Utilities. During construction, sidewalks will be closed. Since some sidewalks go through driveways, homeowners and businesses may not be able to use them for up to a week. The city will notify the public of planned work via press releases and direct contact with owners to address any concerns or questions that may arise.

Operational Impact/Other:		2024	2025	2026	2027	2028	Total
Utilities	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$	-	\$	\$	\$	\$	\$ -
Expenditures		2024	2025	2026	2027	2028	Total
Land Improvements	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$	65,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 1,125,000
Equipment	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$	65,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 1,125,000
Funding Sources		2024	2025	2026	2027	2028	Total
Capital Tax	\$	-	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 800,000
Transportation Tax	\$	65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 325,000
	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	s	65.000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000	\$ 1.125.000

Street Maintenance

Project Number: WP2118 Total Cost: \$ 6,465,259

Contact: Brian Mitchell Department: Transportation



Description:

The city's transportation department has a categorized list of locations where annual maintenance of city streets and bridges is needed. This includes patching, seal coating, overlays, storm drain work, sidewalks, rebuilding streets as needed and pavement striping. Striping includes striping roads, curbside, parking lots, and bike lanes.

Justification:

The city is responsible for keeping its streets in good working order. By having a yearly plan of where it will be done, the city can put money toward maintenance every year, saving the need for large-scale projects that would be disruptive to traffic and create challenges in budget planning.

PBB Considerations:

The city currently has well over 120 miles of roadways that need a variety of maintenance, so this project affects all of the community. This will not generate revenue and is a mandated project that will give safe roadways for school buses, emergency services, industrial/commercial, general population, and visitors to commute on.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation. City streets will be temporarily closed during the maintenance of the projects. The city will issue press releases to inform the public and provide detours as needed before projects begin.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
	2024	2023	2020	2027	2020	- Otal
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Street Repair	\$ 1,140,000	\$ 1,292,034	\$ 1,317,875	\$ 1,344,233	\$ 1,371,117	\$ 6,465,259
	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,140,000	\$ 1,292,034	\$ 1,317,875	\$ 1,344,233	\$ 1,371,117	\$ 6,465,259
Funding Sources	2024	2025	2026	2027	2028	Total
Transportation Tax	\$ 1,140,000	\$ 1,292,034	\$ 1,317,875	\$ 1,344,233	\$ 1,371,117	\$ 6,465,259
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,140,000	\$ 1,292,034	\$ 1,317,875	\$ 1,344,233	\$ 1,371,117	\$ 6,465,259

Airport Parallel Taxiway and Apron Maintenance

Project Number: WP2150 Total Cost: \$ 350,000

Contact: Brian Mitchell Department: Transportation



Description:

This is standard maintenance on the pavement at the airport. This includes crack sealing, seal coating, striping and other maintenance as needed.

Justification:

This maintenance is for the continued safe operation of the airport.

PBB Considerations:

The airport currently has a runway that is 5,101 feet in length by 75 feet wide. Pavement maintenance which consists of sealing and striping is a key aspect of the life of the taxiways and apron. This is not a mandate that we do the pavement maintenance, but it is looked at as a federal asset, so we must maintain the airport with the help of federal and state funding. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ =	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$	\$ -	\$	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Pavement	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 350,000	\$ -	\$	\$ -	\$ 350,000
Funding Sources	2024	2025	2026	2027	2028	Total
MODOT		\$ 315,000	\$ -	\$ =	\$ -	\$ 315,000
Transportation Tax	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 350,000	\$	\$ -	\$ -	\$ 350,000

Airport Perimeter Fencing

Project Number: WP2125 Total Cost: \$ 1,500,000

Contact: Brian Mitchell Department: Transportation



Description:

Install fencing along the perimeter of the entire airport property.

Justification:

Appropriate fencing will keep wildlife from ending up on the runway and will provide for a safer airport overall. The fence design is based on recommendations from the United States Department of Agriculture (USDA) for a complete perimeter fence (10' high) with a skirt.

PBB Considerations:

The airport currently sits on just under 300 acres with a runway that is 5,101 feet in length by 75 feet wide. It is surrounded by farmland and is adjacent to a small part of an industrial park. Safety is a big part of the airports traveling public and due to the surrounding area, there are a lot of deer and other animals that frequently must be run off the runway for aircraft to safely land. We have had two reported strikes in the past three years. This is not a mandate that we do the perimeter fencing, but it is looked at as a federal asset, so we must do our best to keep the traveling public safe while landing or taking off at the airport. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028		Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Software Maintenance	\$ -	\$ =	\$ -	\$ =	\$ -	\$	-
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Expenditures	2024	2025	2026	2027	2028		Total
Fencing	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$	1,500,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$	1,500,000
Funding Sources	2024	2025	2026	2027	2028		Total
Grant Revenue	\$ -	\$ 1,350,000	\$ -	\$ -	\$ -	\$	1,350,000
Capital Tax	\$ -	\$ 150,000	\$ -	\$ =	\$ -	\$	150,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$	\$ 1,500,000	\$ -	\$	\$ -	s	1.500.000

Airport Construct Hangars

Project Number: WP2155 Total Cost: \$ 722,000

Contact: Brian Mitchell Department: Transportation



Description:

Construct new commercial hangars north of the terminal building.

Justification:

The commercial hangars will allow for larger aircraft and improved customer service moving forward.

PBB Considerations:

The airport currently has 34 general aviation hangars and one commercial hangar, installed in 1985 when the airport was constructed. The hangars currently are still functional and stay leased out but they are starting to age, We also currently have seven people on the list who wish to lease a hangar. This is not a mandate that we replace or add new hangars, but it is a way for us to bring more business to the airport and potentially our area with the help of federal and state funding. This has cost recovery for this project through the monthly lease payments received. There is less than 10% impact on this serving the population, but the airport does assist in bringing in an economic impact through our community members, local businesses, and industry.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Construction	\$ -	\$ -	\$ -	\$ 722,000	\$ -	\$ 722,000
	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 722,000	\$ -	\$ 722,000
Funding Sources	2024	2025	2026	2027	2028	Total
Federal	\$ -	\$ -	\$ =	\$ 649,800	\$ -	\$ 649,800
Capital Tax	\$ -	\$ -	\$ -	\$ 72,200	\$ -	\$ 72,200
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$	\$ _	\$ _	\$ 722,000	\$ -	\$ 722,000

Airport Runway Extension

Project Number: WP2146 Total Cost: \$ 4,250,000

Contact: Brian Mitchell Department: Transportation



Description:

Acquiring land for the lengthening and widening the runway and full environmental assessment of the area impacted by the project. This work is required for the planned runway extension in 2027.

Justification:

The environmental assessment and land acquisition are necessary for planned runway extension. Extending the runway will allow for additional types of aircrafts to use the runway.

PBB Considerations:

The airport currently has a runway that is 5,101 feet in length by 75 feet wide. The extension of the runway would allow for larger aircraft to land at the airport and potentially bring in more commerce to the area. This is not a mandate that we do the extension, but a way for us to update our current runway with the help of federal and state funding. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Land Purchase	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Consultant	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 100,000	\$ 150,000	\$ 250,000
Funding Sources	2024	2025	2026	2027	2028	Total
Federal Grant	\$ -	\$ -	\$ -	\$ 90,000	\$ 135,000	\$ 225,000
Capital Tax	\$ -	\$ -	\$ -	\$ 10,000	\$ 15,000	\$ 25,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$	\$ -	\$ 100,000	\$ 150,000	\$ 250,000

Airport Relocate ASOS

Project Number: WP2314 Total Cost: \$ 300,000

Contact: Brian Mitchell Department: Transportation



Description:

Relocate the Automated Surface Observing System (ASOS) from the north side of the terminal building to the east side of the airfield. The airport will seek grant funding for 90% of the project cost.

Justification:

As a result of doing the other upgrades to the runway, ASOS will need to be moved in order to function as attended.

PBB Considerations:

This is not a mandate that we do the extension, but a way for us to update our current runway with the help of federal and state funding. This has no cost recovery for this project. There is less than 10% impact on this serving the population, but the airport does bring in an economic impact through our local businesses and industry along with providing an avenue for travelers to visit our area.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Relocation	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ =	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
Funding Sources	2024	2025	2026	2027	2028	Total
Federal		\$ -	\$ -	\$ -	\$ 270,000	\$ 270,000
Capital Tax	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ _	\$ -	\$ 300,000	\$ 300,000



CITY FLEET UPGRADE

Contact: Brian Mitchell
Department: Transportation

• Vehicle Replacements



Vehicle Replacements

Project Number: WP2114 Total Cost: 11,139,500



Description:

Working towards getting the fleet on a replacement schedule to better manage maintenance and improve the overall performance of the fleet. As a part of this plan, departments are working on replacement schedules so equipment and vehicles can be replaced regularly and budgeted accordingly.

Justification:

By keeping the vehicles on a rotation it becomes easier to budget them as well as plan for extended maintenance. With consistently newer vehicles, unexpected expenses related to repairs can be controlled and resale or trade-in values can be higher.

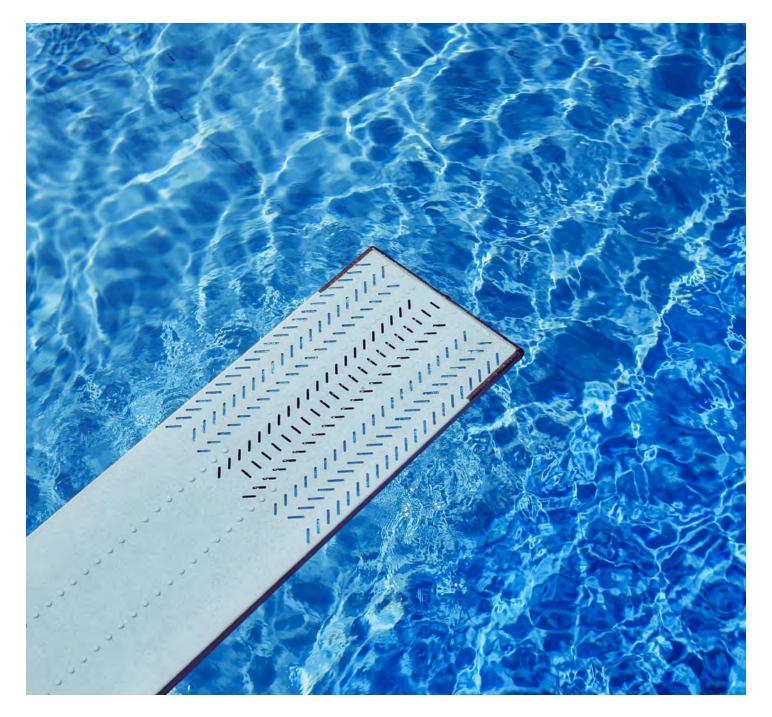
PBB Considerations:

There is no mandate for how often vehicles need to be replaced but the city is trying to adopt a strategy to keep vehicles in better working order to cut down on maintenance costs and improve the longevity of the fleet. This mostly impacts the city forces and the demand for more reliable equipment has increased over the years.

Operational Impact/Other:

This project requires coordination among all city departments.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicles	\$ 3,179,500	\$ 2,144,000	\$ 3,554,000	\$ 1,931,000	\$ 716,000	\$ 11,524,500
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,179,500	\$ 2,144,000	\$ 3,554,000	\$ 1,931,000	\$ 716,000	\$ 11,524,500
Funding Sources	2024	2025	2026	2027	2028	Total
Utilities	\$ 1,657,000	\$ 1,405,000	\$ 1,175,000	\$ 1,000,000	\$ 45,000	\$ 5,282,000
Transportation	\$ 100,000	\$ -	\$ 120,000	\$ 270,000	\$ 220,000	\$ 710,000
Capital	\$ 1,336,100	\$ 354,000	\$ 2,155,000	\$ 661,000	\$ 331,000	\$ 4,837,100
Grant	\$ 86,400	\$ -	\$ 104,000	\$ -	\$ 120,000	\$ 310,400
Total	\$ 3,179,500	\$ 1,759,000	\$ 3,554,000	\$ 1,931,000	\$ 716,000	\$ 11,139,500



COMMUNITY SERVICES

Contact: Todd Shanks
Department: Community
Services



- Galloway Park Bathrooms
- North Terra Golf Course Irrigation Well
- Civic Center Safety & Security
- Civic Center Theater Upgrades
- Civic Center Fitness Center HVAC
- Civic Center Pool Upgrades
- Civic Center Sport Court
- Civic Center Equipment Replacement
- Butler Children's Park
- Civic Center Roof Replacement
- JMB Trail Perimeter
- Splash Pad Recirculation

- Library HVAC Replacement
- Shading For Hilburn Complex
- New Lighting at Hilburn Complex

Galloway Park Bathrooms

Project Number: WP2228 Total Cost: \$ 125,000

Contact: Mike Davis Department: Community Services



Description:

This project is the construction of new men's and women's bathrooms at Galloway Park, replacing the current structure in the park. This project will not be completed in 2023 due to lack of funds, for which estimates received were double the \$60k originally budgeted. We are using \$6,300 to make needed repairs to the Galloway Park covered bridge, and would like to roll over the remaining \$53,700 and request an additional \$71,300 for construction.

Justification:

With the addition of new asphalt trails, Galloway Park is used by citizens and visitors more than ever. Future plans call for that park being the "hub" of a potential month-long Christmas attraction, and the Galloway Park board along with the city tourise department would like to bring in more events to the park. The current bathroom is not adequate for events of any size and is the last missing piece to making that park a true attraction.

PBB Considerations:

There is no mandate for these bathrooms, although the Galloway Park Board, the Parks Department, and the Tourism Department have all indicated it is necessary to move the park forward. Population served is at this time around 10 percent, although the demand for this park is certainly increasing as more people discover the park. There is no direct cost recovery anticipated on the bathrooms. The bathrooms would be a positive addition to the park, which enhances the quality of life for our citizens.

Operational Impact/Other:

Parks staff will provide regular cleaning/maintenance/upkeep. There will be maintenance costs for cleaning and utility expenses for water usage.

Operational Impact/Other:	 2024	2025	2026	2027	2028	 Total
Utilities	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000
Contracted Services	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
Other Operational Costs	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 1,000
Total	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 6,000
Expenditures	2024	2025	2026	2027	2028	Total
Construction	\$ 125,000	\$ -	\$ -	\$ -	\$ =	\$ 125,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
Total	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
Total	\$ 125,000	\$ -	\$ -	\$	\$ -	\$ 125,000

Library HVAC Replacement

Project Number: WP2306 Total Cost: \$ 125,000

Contact: Greg Carter Department: Community Services



Description:

The West Plains Public Library is requesting funding for a total replacement of its HVAC system.

Justification:

The West Plains Public Library's heating, ventilation, and air conditioning system is original to the building (30+ years) and is in need of replacement, per Wood Mechanical. The air conditioning and heating goes out on average 2-3 times a year, which sometimes forces the library to close early or not open at all. Furthermore, the current computer system is not able to be programmed to regulate the temperature throughout the whole building, forcing staff to leave certain parts of the building running all night long. Without doing this, parts of the building will be extremely hot/cold when it is first opened in the morning.

PBB Considerations:

The library is part of the West Plains Municipal Library District, was built with city capital improvement tax dollars, and is supported primarily through real estate taxes, personal property taxes and the city's capital improvement tax. Missouri State University-West Plains also provides library services to West Plains citizens, and there are two other libraries in the county (Willow Springs and Mountain View). Per the Missouri Constitution, it is the policy of the state to promote the establishment and development of free libraries, and the availability of library programming and its services greatly impact citizens' quality of life. Per the city's cooperative agreement with the library, the city is responsible for "major structural maintenance such as roof, floor, or wall replacement. . ."

Operational Impact/Other:

Having a new, efficient HVAC system that can be correctly programmed should improve the energy efficiency of heating/cooling the building and lower its utility bills. It would also keep the building cooled/heated at a comfortable setting.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ 500
Total	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ 500
Expenditures	2024	2025	2026	2027	2028	Total
Construction	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ _
Equipment	\$ -	\$ -	\$ -	\$ -	\$ =	\$ _
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 125,000	\$	\$ -	\$ -	\$ -	\$ 125,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Civic Center ADA Compliance

Project Number: WP2307 Total Cost: \$ 25,000

Contact: Eryn Walters Department: Community Services



Description:

There are four main focus points. Approach and entrance, access to goods and services, restrooms, and accessible drinking fountains within the facility.

Justification:

We are a public assembly venue that serves more than 175,000 patrons annually. Ensuring that all patrons have access to the same experience when attending the venue is a priority. This was listed as Phase 1 in the civic center 30-year masterplan.

PBB Considerations:

There is no mandate for civic center services, however as a public facility, we should ensure that our facility is accessible for all, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity or another throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to the citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project will require coordination between Community Services and Planning.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Construction	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,000	\$ -	\$ 	\$ _	\$ -	\$ 25,000

Shading for Hilburn Complex

Project Number: WP2308 Total Cost: \$ 60,000

Contact: Mike Davis Department: Community Services



Description:

To fund the purchase of a structure that can provide shade at the Hilburn baseball/softball fields.

Justification:

The stands at the Hilburn complex are in full sun during the heat of the summer (during baseball and softball seasons) and there is no protection from the elements. Citizens have suggested that shading at the ballfields is desperately needed for safety and for the enjoyment of the game. During 2-3 hour visits to Hilburn, the experience during a hot, sunny day can be brutal.

PBB Considerations:

West Plains Parks and Rec offers robust youth baseball and softball leagues for participants, and there are no competing public leagues in the city. There is no mandate for youth baseball or softball. It is a recreational opportunity for the citizens and visitors to West Plains, which adds significantly to the quality of life.

Operational Impact/Other:

The project could include involvement from the city's Planning, Construction, and Street Departments, depending on the needs of the project.

Operational Impact/Other:	 2024	2025	2026	 2027		2028	Total
Utilities	\$ -	\$ -	\$ -	\$ =	\$	-	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Other Operational Costs							\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Expenditures	2024	2025	2026	2027		2028	Total
Land Improvements	\$ -	\$ -	\$ -	\$ =	\$	-	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Equipment	\$ 60,000	\$ -	\$ -	\$ -	\$	-	\$ 60,000
	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Total	\$ 60,000	\$ -	\$ -	\$ -	\$	-	\$ 60,000
Funding Sources	2024	2025	2026	2027		2028	Total
Capital Tax	\$ 60,000	\$ -	\$ -	\$ -	\$	-	\$ 60,000
	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Total	\$ 60,000	\$ -	\$ _	\$	s	-	\$ 60,000

New Lighting at Hilburn Complex

Project Number: WP2309 Total Cost: \$ 60,000

Contact: Mike Davis Department: Community Services



Description:

To replace the lighting with new, more efficient LED lights at Hilburn ballfields, installed by City of West Plains utilities team.

Justification:

The lighting at Hilburn is in need of replacement, per the Electric Department, and in addition to increasing the illumination would be much more energy efficient and would not shatter if hit by a ball.

PBB Considerations:

West Plains Parks and Rec offers robust youth baseball and softball leagues for participants, and there are no competing public leagues in the city. There is no mandate for youth baseball or softball. It is a recreational opportunity for the citizens and visitors to West Plains, which adds significantly to the quality of life.

Operational Impact/Other:

The new lighting would be more energy efficient and would cut down on utility costs.

Operational Impact/Other:		2024	2025	2026	2027	2028		Total
Utilities	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Contracted Services	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Software Maintenance	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Other Operational Costs							\$	-
Total	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Expenditures		2024	2025	2026	2027	2028		Total
Land Improvements	\$	=	\$ -	\$ -	\$ =	\$ -	\$	-
Building Improvements	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Equipment	\$	60,000	\$ -	\$ -	\$ -	\$ -	\$	60,000
	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$	60,000	\$ -	\$ -	\$ -	\$ -	\$	60,000
Funding Sources		2024	2025	2026	2027	2028		Total
Capital Tax	\$	60,000	\$ -	\$ =	\$ -	\$ -	\$	60,000
	\$	-	\$ -	\$ =	\$ -	\$ -	\$	-
	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Total	s	60,000	\$ -	\$ _	\$ _	\$ -	s	60.000

Butler Children's Park - Phase 3

Project Number: WP2310 Total Cost: \$ 380,000

Contact: Mike Davis Department: Community Services



Description:

Phase three of the Butler Children's Park will include adding additional parking, upgrading play equipment surfacing, and adding workout equipment.

Justification:

Council approved a three-phase plan to better enhance the Butler Children's Park in 2018.

PBB Considerations:

There is no mandate in place for a children's park. The city is the sole provider of outdoor public parks. Population served for the park is less than 50 percent, although it remains extremely popular for those regular users and among families. There is always an increasing demand for activities for families and children in the area. There is no cost recovery for the park, which is free to use. The park also adds significantly to citizens' quality of life through outdoor recreational opportunities for children of all ability levels.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Parking	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000
Playground Resurfacing	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000
Workout Equipment		\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Lighting	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total	\$ 60,000	\$ -	\$ 320,000	\$ -	\$ -	\$ 380,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 60,000	\$ -	\$ 320,000	\$ -	\$ -	\$ 380,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 60,000	\$ _	\$ 320,000	\$	\$ -	\$ 380,000

Civic Center Safety and Security

Project Number: WP2210 Total Cost: \$ 32,000

Contact: Eryn Walters Department: Community Services



Description:

The purchase of stanchion and bicycle barricades for crowd management throughout the building and on the civic center campus. This will include 20 pieces of stanchion and 12 racks along with re-keying doors within the facility.

Justification:

The safety and security of the staff and the public is very important to the City of West Plains.

PBB Considerations:

There is no mandate for Civic Center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the Civic Center in some capacity or another throughout the year, whether through rentals or attending functions in the building. The demand for Civic Center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The Civic Center also adds significantly to the citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Security	\$ 10,000	\$ -	\$ 7,500	\$ -	\$ -	\$ 17,500
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 10,000	\$ -	\$ 7,500	\$ -	\$ -	\$ 17,500
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 10,000	\$ =	\$ 7,500	\$ -	\$ -	\$ 17,500
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 10,000	\$ -	\$ 7,500	\$	\$ -	\$ 17.500

Civic Center Theater Upgrades

Project Number: WP2209 Total Cost: \$ 100,000

Contact: Eryn Walters Department: Community Services



Description:

Over the next five years, the following upgrades are planned for the theater: installation of an ADA chairlift, sound and projection upgrades, curtain replacement, and dressing room upgrades.

Justification:

These upgrades will allow for better usage of the theater and provide better functionality.

PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ =	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ •	\$ -	\$ •	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
House Sound	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Curtains	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Dressing Room	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 20,000	\$ 50,000	\$ 30,000	\$	\$ -	\$ 100,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 20,000	\$ 50,000	\$ 30,000	\$ -	\$ -	\$ 100,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 20,000	\$ 50,000	\$ 30,000	\$ 	\$ -	\$ 100,000

Civic Center Equipment

Project Number: WP2212 Total Cost: \$ 148,000

Contact: Eryn Walters Department: Community Services



Description:

Over the next five years the civic center will be replacing the following equipment; piping for the exhibit hall shows, all draping, cloth chairs in the party rooms (Walnut, Redbud, and Gohn) and the square back chairs for the Magnolia room.

Justification:

Replacement of this equipment will allow the civic center to better serve current and future needs.

PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$	\$	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Piping	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000
Drapes/Skirting	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Cloth Chairs	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Arena Folding Chairs	\$ -	\$ -	\$ -	\$ 120,000	\$ -	\$ 120,000
Square Back			\$ 38,000			\$ 38,000
Total	\$ 55,000	\$ 5,000	\$ 38,000	\$ 120,000	\$ -	\$ 218,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 55,000	\$ 5,000	\$ 38,000	\$ 120,000	\$ -	\$ 218,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 55,000	\$ 5,000	\$ 38,000	\$ 120,000	\$ _	\$ 218,000

Civic Center Fitness Center HVAC

Project Number: WP2211 Total Cost: \$ 55,000

Contact: Eryn Walters Department: Community Services



Description:

The work involved with this project will involve cranes to get the old unit off and replaced with a new one; along with the usual reinstallation tasks.

Justification:

The roof unit that heats and cools the fitness center has failed on multiple occasions. The HVAC unit is original to the addition of the fitness center, built in 2000.

PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
HVAC	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 55,000	\$ -	\$	\$ -	\$ 55,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax		\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000
	\$ -	\$ =	\$ -	\$ -	\$ =	\$ -
	\$ -	\$ =	\$ -	\$ -	\$ =	\$ -
Total	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000

Civic Center Pool Upgrades

Project Number: WP2208 Total Cost: \$ 755,000

Contact: Eryn Walters Department: Community Services



Description:

The civic center pool was repainted in 2023 with starting blocks added in previous years. The remainder of the pool upgrades consist of a new hot tub heater, pool heater, and desert aire system.

Justification:

We are home to three different swim teams: West Plains High School boys' and girls' swimming, and the Waves program. All entities are pursuing starting blocks for the east end of the pool. In addition to the swim team, the civic center pool has members that use the facility. It is important that as the equipment is reaching the end of its life, city staff is planning for the upgrades that are needed.

PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Hot Tub/heater	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Pool Heater	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000
Desert Aire Unit				\$ 600,000		\$ 600,000
		\$ -	\$ -	\$ =	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 25,000	\$ -	\$ 600,000	\$ 60,000	\$ 685,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax		\$ 25,000	\$ -	\$ 600,000	\$ 60,000	\$ 685,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ 25,000	\$ _	\$ 600,000	\$ 60,000	\$ 685,000

JMB Perimeter Trail

Project Number: WP2127 Total Cost: \$200,000

Contact: Todd Shanks Department: Community Services



Description:

Construct a trail around the perimeter of James Monroe Memorial Park. James Monroe Memorial Park is located on State Route BB, across from the North Terra Golf Course. This will involve clearing a path roughly 20 feet wide off the property line fence. This will act as both a bike trail and a fire break to allow easier maintenance moving forward.

Justification:

A bike trail has been requested at the park and past burnings have not always been easy or gone smoothly. This will allow the city to satisfy both needs with a single project. This project also enhances the recreational use of the park to allow for further development of interior trails and mountain biking opportunities.

PBB Considerations:

There is no mandate in place for trails at JMB. Population served for the park is less than 10 percent, although the creation of trails should increase the park usage. There has been increasing demand for activities for outdoor recreation in the area, with some members in the community specifically mentioning the lack of good biking trails in the city. There is no cost recovery for the trails, which will be free to use. The trails would add significantly to citizens' quality of life through additional outdoor recreational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Transportation. There would also be regular maintenance and upkeep once the trails are built, on at least a quarterly basis.

Operational Impact/Other:	2024	2025	2026	2027	2028		Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Other Operational Costs						\$	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Expenditures	2024	2025	2026	2027	2028		Total
Trail Construction	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$	200,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Equipment		\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$	200,000
Funding Sources	2024	2025	2026	2027	2028		Total
Capital Tax		\$ -	\$ 200,000	\$ -	\$ -	\$	200,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ _	\$	\$ 200,000	\$	\$ -	s	200,000

Splash Pad Recirculation System

Project Number: WP2215 Total Cost: \$100,000

Contact: Todd Shanks Department: Community Services



Description:

Converting the existing flow-through system to a recirculation system.

Justification:

Improvement will allow for long-term savings on the water usage and sewer waste.

PBB Considerations:

There is no mandate in place for a splash pad. The city is the sole provider of outdoor public parks and has the only outdoor splash pad. Population served for the splash pad is less than 50 percent, although it has become extremely popular for those regular users and among families. There is an increasing demand for activities for families and children in the area. There is no cost recovery for the splash pad, which is free to use. The pad also adds significantly to citizens' quality of life through outdoor recreational opportunities for children.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, and Utilities.

Operational Impact/Other:	2024	2025	2026	2027	2028		Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Other Operational Costs						\$	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Expenditures	2024	2025	2026	2027	2028		Total
Engineering	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$	10,000
Construction	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$	90,000
Equipment		\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$	100,000
Funding Sources	2024	2025	2026	2027	2028		Total
Capital Tax		\$ -	\$ 100,000	\$ -	\$ -	\$	100,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$	\$ _	\$ 100,000	\$	\$ -	s	100,000

Civic Center Roof Replacement

Project Number: WP2214 Total Cost: \$ 400,000

Contact: Eryn Walters Department: Community Services



Description:

The roof and gutters for the civic center need to be replaced. During FY2022A, minimal maintenance was performed on different drain spouts that had heavy leakage. However, this project will encompass the replacement of the entire roof and gutters.

Justification:

The existing roof has exceeded its useful life and is in need of replacement. The full roof is original to the building, which opened in 1993.

PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination between Community Services and Planning.

Operational Impact/Other:		2024	2025	2026	2027	2028	Total
Utilities	\$	-	\$ -	\$ -	\$ -	\$ =	\$ -
Contracted Services	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs							\$ -
Total	\$	-	\$ -	\$ -	\$ -	\$	\$ -
Expenditures		2024	2025	2026	2027	2028	Total
Roof Replacement	\$	-	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Building Improvements	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment			\$ -	\$ -	\$ -	\$ -	\$ -
	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$	-	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Funding Sources		2024	2025	2026	2027	2028	Total
Capital Tax			\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
	\$	-	\$ -	\$ -	\$ -	\$ =	\$ -
	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	s	-	\$	\$ -	\$ -	\$ 400.000	\$ 400,000



Contact: Earlene Rich Department: Finance

- City Hal HVAC ReplacementUtility Payment Kiosk



City Hall HVAC Replacement

Project Number: WP2312 Total Cost: \$ 50,000

Contact: Kristopher Bates Department: City Wide



Description:

The work involved with this project will involve cranes to get the old unit off and replaced with a new one; along with the usual reinstallation tasks.

Justification:

The HVAC unit is original to the remodeled side of city hall and fails on a regular basis, in both hot and cold weather.

PBB Considerations:

There is no mandate for civic center services, and other entities do offer meeting and/or event space for rent. The majority of the West Plains population is served by the civic center in some capacity throughout the year, whether through rentals or attending functions in the building. The demand for civic center events and activities continues to increase. There is cost recovery potential through increasing the number of rentals and attendance at events. The civic center also adds significantly to citizens' quality of life through recreational and educational opportunities.

Operational Impact/Other:

This project requires coordination among Community Services, Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025		2026	2027	2028	Total
Utilities	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$	=	\$ -	\$ =	\$ -
Software Maintenance	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -
Other Operational Costs							\$ -
Total	\$ -	\$ -	\$	-	\$	\$ -	\$ -
Expenditures	2024	2025		2026	2027	2028	Total
HVAC	\$ 50,000	\$ -	\$	-	\$ -	\$ -	\$ 50,000
Building Improvements	\$ -	\$ -	\$	=	\$ -	\$ =	\$ -
Equipment		\$ -	\$	=	\$ -	\$ =	\$ -
	\$ -	\$ -	\$	=	\$ -	\$ =	\$ -
Total	\$ 50,000	\$	\$	-	\$ -	\$ -	\$ 50,000
Funding Sources	2024	2025		2026	2027	2028	Total
Capital Tax	\$ 50,000	\$ -	\$	-	\$ -	\$ -	\$ 50,000
	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -
	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -
Total	\$ 50,000	\$ -	•		\$ _	\$ -	\$ 50,000

Utility Payment Kiosk

Project Number: WP2313 Total Cost: \$ 33,480

Contact: Earlene Rich Department: Finance



Description:

The city has the option to install a payment kiosk at city hall allowing utility customers to make payments on-site without waiting at the customer service counter. The kiosk accepts cash, check and credit card. Check payments would incur a fee of \$1.50 (these payments are converted to electronic payments), and credit card payments would incur the same fees as the online billing portal. For cash payments, the machine only accepts bills and does not give change, so any payment made would be applied to the account generally resulting in a small credit for the next month. The kiosk in this request would be set up indoors to gauge customer interest, but there is an option for an exterior kiosk in the future which is about \$60,000 to install and would require coordination with other departments to be securely linked to an online portal.

Justification:

A billing kiosk allows more flexibility in payment options for customers who need to pay with cash but do not wish to wait in long lines on the billing deadline. Kiosks can also accept checks – allowing customers to insert a blank check into the machine which reads the MICR line at the bottom of the check to convert it to an electronic check. This would be useful for many of our customers who are not comfortable paying their bills online, but who struggle with fine motor skills required to write checks. The kiosk gives receipts for all payments and the amount paid is updated on the account in real time.

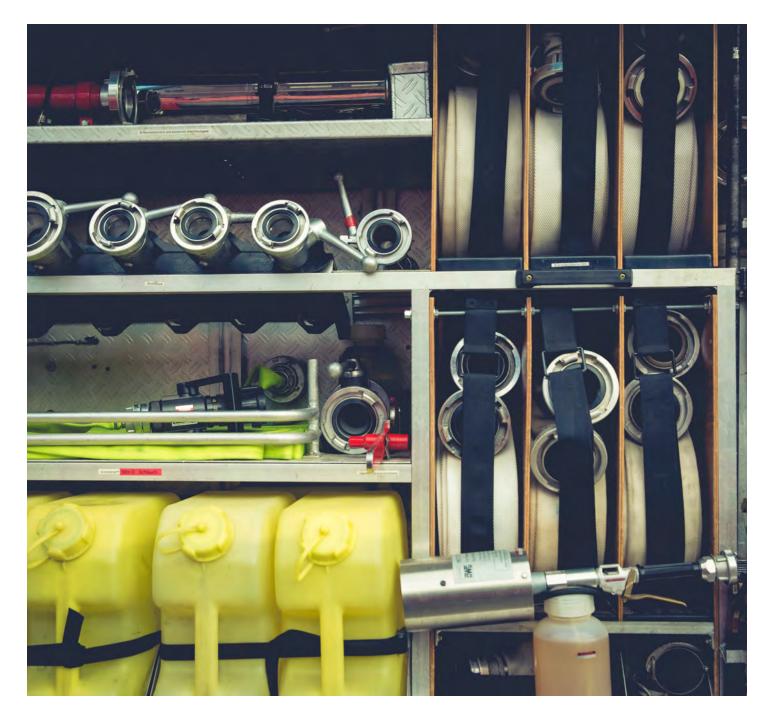
PBB Considerations:

This item would have full cost recovery through monthly utility fees and would be available to serve a significant number of customers who pay their bills in person. However, we do not have data to support a demand scoring which would show whether the customers would utilize this kiosk instead of over-the-counter payments. There is no mandate to provide a kiosk for a payment method, however the city is the sole provider for posting and processing of physical payments. This would transition some of that workload to an electronic process.

Operational Impact/Other:

This project requires coordination between Finance, Utilities, Information Technology, and possibly Transportation (for an exterior model). This billing kiosk will incur additional operational costs including electricity and annual hardware maintenance fees.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 2,400	\$ 2,472	\$ 2,546	\$ 2,623	\$ 2,701	\$ 12,742
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs		\$ 6,830	\$ 7,330	\$ 7,843	\$ 8,392	\$ 30,395
Total	\$ 2,400	\$ 9,302	\$ 9,876	\$ 10,466	\$ 11,093	\$ 43,137
Expenditures	2024	2025	2026	2027	2028	Total
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ 33,480	\$ -	\$ -	\$ -	\$ =	\$ 33,480
	\$ -	\$ -	\$ -	\$ -	\$ =	\$ -
Total	\$ 33,480	\$ -	\$ -	\$ -	\$ -	\$ 33,480
Funding Sources	2024	2025	2026	2027	2028	Total
Utilities	\$ 33,480	\$ -	\$ -	\$ -	\$ -	\$ 33,480
	\$ -	\$ -	\$ -	\$ -	\$ =	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 33,480	\$ -	\$ -	\$	\$ -	\$ 33,480



FIRE DEPARTMENT

Contact: Chief Kurt Wilbanks Department: Fire Department

- Fire Facility Improvements
- Extractor Bunker Gear
- Fire Radios Upgrades
- Fire Extinguisher Training Prop



Fire Extinguisher Training Prop

Project Number: WP2311 Total Cost: \$26,500

Contact: Chief Kurt Wilbanks Department: Fire



Description:

From 2018 to June 2023, the West Plains Fire Department trained 994 personnel in 58 sessions on fire extinguisher use and safety. Their current method involves discharging a dry chemical extinguisher into a mix of gas, diesel, and water, which can only be conducted outdoors under suitable weather conditions. This method is risky, environmentally harmful, and violates city ordinances. The department is seeking approval to purchase a computerized training tool for indoor use and a propane-fired prop for outdoor simulations to ensure safer and more effective training.

Justification:

In recent years, training primarily targeted city employees. However, firefighters have also trained hospital, nursing home, private business, daycare staff, and private citizens. The proposed training props would expand their reach in the community, providing a safer training environment. The current program focuses only on adults due to safety concerns. The new system would permit training for younger individuals on fire extinguisher safety and use. Several trainees have reported successfully applying their training in real-life fire situations.

PBB Considerations:

There is no mandate for this project. Project falls within Fire Prevention and Education. Project could be labeled as a life safety issue. This will assist in making city employees and the community more aware of fire safety and give them the knowledge of the proper use of fire extinguishers in a emergency.

Operational Impact/Other:

This project will require coordination between Fire and Finance.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 250
Total	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 250
Expenditures	2024	2025	2026	2027	2028	Total
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ 26,500	\$ -	\$ -	\$ -	\$ -	\$ 26,500
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 26,500	\$ -	\$ -	\$ -	\$ -	\$ 26,500
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 26,500	\$ -	\$ -	\$ -	\$ -	\$ 26,500
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 26,500	\$ -	\$ -	\$ -	\$ -	\$ 26,500

Extractor - Bunker Gear

Project Number: WP2227 Total Cost: \$ 27,000

Contact: Chief Kurt Wilbanks Department: Fire



Description:

Extractors are specialized machines that clean harmful chemicals and carcinogens from fire bunker gear after an incident. This request is for one washer/extractor and one drying cabinet and includes delivery and install costs. The budget estimate is based on a proposal sent to the Eureka Fire Dept from RJ Kool.

Justification:

The National Fire Protection Agency (NFPA) code 1851 is in place for personal safety. Firefighter cancer is a known issue that proper care and maintenance can help prevent. The purchase of the extractor allows for gear to be properly cleaned and removed of harmful chemicals to keep fire personnel safe.

PBB Considerations:

This is life safety for the fire crews. There is no cost recovery and the population served is the fire crews themselves. The demand for an extractor is tied directly to the need to keep the equipment clean and fully operational. MATRIX This is directly tied to the safety of the fire crews and is directly tied to good governance.

Operational Impact/Other:

Operational impact is expected in cost of utilities to run machines as well as estimated maintenance and supply costs of \$500.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ 250	\$ 258	\$ 265	\$ 273	\$ 273	\$ 1,319
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs	\$ 500	\$ 515	\$ 530	\$ 546	\$ 546	\$ 2,637
Total	\$ 750	\$ 773	\$ 795	\$ 819	\$ 819	\$ 3,956
Expenditures	2024	2025	2026	2027	2028	Total
Land Improvements	\$ -	\$ -	\$ =	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 27,000	\$	\$	\$ -	\$ -	\$ 27,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000

Fire Facility Improvements

Project Number: WP2142 Total Cost: \$ 125,000

Contact: Chief Kurt Wilbanks Department: Fire



Description:

This work will involve city crews or possibly outsourcing an upgrade to the concrete apron for Fire Station 1 and upgrading the gravel at the training facility to concrete. There will also be a generator purchased and installed for Fire Station 2.

Justification:

These upgrades will improve the usability of the fire facilities. The generators will provide emergency power in the event of a power outage. Station 1 and the fire training facility will have concrete upgrades.

PBB Considerations:

There is no mandate for this project. The facility improvements will improve the ability to respond in a timely manner at stations 2 and 3 in the event of a power outage. There is no cost recovery for this project. While the improvements mostly impact the city firefighters themselves it does help provide fire services citywide. The demand for these improvements will likely go up the more they are delayed. The fire department directly helps with safety but the facility itself has a greater benefit to the crews themselves.

Operational Impact/Other:

This project requires coordination among Fire, Transportation, and Planning.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Backup Generators	\$ -	\$ 40,000	\$ -	\$ =	\$ -	\$ 40,000
Station 1/Fire Training	\$ 55,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 85,000
Equipment		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 55,000	\$ 40,000	\$ -	\$ 30,000	\$ -	\$ 125,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax	\$ 55,000	\$ 40,000	\$ -	\$ 30,000	\$ -	\$ 125,000
·	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 55,000	\$ 40,000	\$ _	\$ 30,000	\$ 	\$ 125,000

Fire Radio Upgrade

Project Number: WP2143 Total Cost: \$ 300,000

Contact: Chief Kurt Wilbanks Department: Fire



Description:

Purchase additional radios that operate on the Missouri Statewide Interoperable Radio Network (MOSWIN), the same system the police department uses. The plan would be to purchase enough radios for each fire truck, station and inspector vehicles to allow for better coordination.

Justification:

The fire department radio system is aging and due for replacement. There are areas within the city where communication by existing equipment is not possible. The new system will allow for improved coordination throughout the department as well as between police, fire, and other agencies if there is a large-scale engagement. It will also make for a more secure means of communication in emergencies. The police already use the MOSWIN system and while the fire department can still communicate with the city police department it is not seamless and there can still be interference.

PBB Considerations:

This project is not mandated to upgrade the radios. The city is responsible for maintaining the radio system. There is no cost recovery. The population served will be the fire crews and other emergency response services that communicate using the MOSWIN system. As more emergency response services use MOSWIN the demand for the fire department to upgrade will increase. The radio upgrade will help to facilitate safety and the good governance of employees and coordination during emergency response.

Operational Impact/Other:

This project requires coordination between Fire and Planning.

Operational Impact/Other:	 2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ •
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ •
Other Operational Costs						\$ -
Total	\$ -	\$	\$ -	\$	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Land Improvements	\$ -	\$ -	\$ =	\$ =	\$ =	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment		\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Funding Sources	2024	2025	2026	2027	2028	Total
Capital Tax		\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 	\$ -	\$ 300,000	\$ _	\$ -	\$ 300,000



UTILITIES

Department: Utilities



- South Valley Road Sewer Ext.
- Second Street Substation Upgrades
- Sanitation Building Improvements
- Lincoln Street Substation
- Water Storage Upgrades
- Southern Hills Substation
- Lead and Copper Line Improvements
- Waste Water Treatment Plant
- Generator Plant Upgrades
- Sanitary Sewer Evaluation Survey
- Paving Sanitation Drive
- Garner Villas Infrastructure Extension
- Lead and Copper Line Replacement

Paving Sanitation Drive

Project Number: WP2305 Total Cost: \$ 250,000

Contact: Shayne Eades Department: Utilities



Description:

This project would be a 4-inch super pave overlay of the existing gravel road way at the sanitation site.

Justification:

This will improve the road conditions for city vehicles and customers to the transfer station. The roadway would be striped for traffic to have visible pathways to help prevent traffic incidents on site. The paving will also help with dust control at the sanitation site and in the winter would help with snow removal, which will improve the wellbeing of employees and maintenance of equipment.

PBB Considerations:

There is no mandate for this project, nut this would help improve the grounds at the sanitation site along with safety for employees and customers. Dust control would improve visibility and wellbeing of employees, along with reducing maintenance to equipment.

Operational Impact/Other:

This will require coordination between Utilities and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Construction	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Funding Sources	2024	2025	2026	2027	2028	Total
Sanitation Revenue	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 250,000	\$ _	\$ 	\$ _	\$ -	\$ 250,000

Garner Villas Infrastructure Extension

Project Number: WP2203 Total Cost: \$ 1,250,000

Contact: Shayne Eades Department: Utilities



Description:

Install water, sewer, and a paved street along Bruce Smith Parkway in support of future development.

Justification:

A low to moderate-income housing development is set to be built along the west side of Bruce Smith Parkway. This development will be for 12 quad-plexes (48 units). Utilities and street infrastructure will be built in support of future development in the area. The Community Development Block Grant (CDBG) has agreed to fund this infrastructure extension.

PBB Considerations:

There is a mandate that the city maintain service reliability. The population being served is the housing development and future growth in this area. The demand for extending the infrastructure is the 48-unit housing development. There is full cost recovery through the funding source CDBG.

Operational Impact/Other:

This project will involve coordination between Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Engineering	\$ 61,500	\$ -	\$ -	\$ -	\$ -	\$ 61,500
Water/Sewer Construction	\$ 484,667	\$ -	\$ -	\$ -	\$ -	\$ 484,667
Street Construction	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Administration	\$ 16,650	\$ -	\$ -	\$ -	\$ -	\$ 16,650
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,062,817	\$ -	\$ -	\$ -	\$ -	\$ 1,062,817
Funding Sources	2024	2025	2026	2027	2028	Total
CDBG-DR	\$ 1,062,817	\$ -	\$ -	\$ -	\$ -	\$ 1,062,817
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,062,817	\$ -	\$	\$ 	\$ _	\$ 1,062,817

Lincoln Street Substation Upgrades

Project Number: WP2151 Total Cost: \$ 3,400,000

Contact: Shayne Eades Department: Utilities



Description:

After the substation fire on Lincoln Street, it was deemed unusable. City crews will be restoring the infrastructure at the Lincoln Street Substation.

Justification:

Insurance will pay for all above-ground costs for the Lincoln Street Substation except for the \$50,000 deductible that has been paid from the city's utility revenue in 2023. The underground portion will be paid for by the city's utility fund.

PBB Considerations:

There is a mandate that the city maintain service reliability. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing and insurance funds. The substation allows for more flexibility and reliability, citywide.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028		Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Other Operational Costs						\$	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Expenditures	2024	2025	2026	2027	2028		Total
Above Ground	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$	2,000,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
		\$ -	\$ -	\$ -	\$ -	\$	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$	2,000,000
Funding Sources	2024	2025	2026	2027	2028		Total
Utility Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Insurance	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$	2,000,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Total	\$ 2,000,000	\$	\$	\$	\$ -	s	2,000,000

South Valley Road Sewer Extension

Project Number: WP2232 Total Cost: \$ 750,000



Description:

Extending sewer service to the property line of South Valley Road.

Justification:

This extension will facilitate development in the area and provide for better access for further growth.

PBB Considerations:

There is a local mandate to provide utilities inside of city limits. The population being served would be the business on the property of South Valley Road. The demand for the extension is growing as more businesses expand. There is cost recovery through utility billing, however, it will take several years before the cost is offset. The sewer extension allows for business expansion and growth around South Valley Road.

Operational Impact/Other:

This project requires coordination between the Utilities and Planning.

Operational Impact/Other:		2024	2025	2026	2027	2028	Total
Utilities	\$	-	\$ -	\$ -	\$ =	\$ -	\$ -
Contracted Services	\$	=	\$ -	\$ -	\$ -	\$ =	\$ -
Software Maintenance	\$	=	\$ -	\$ -	\$ -	\$ =	\$ -
Other Operational Costs							\$ -
Total	\$		\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures		2024	2025	2026	2027	2028	Total
Engineering	\$	500,000	\$ -	\$ -	\$ =	\$ -	\$ 500,000
Building Improvements	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$	500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Funding Sources		2024	2025	2026	2027	2028	Total
Utilities	\$	500,000	\$ -	\$ -	\$ =	\$ -	\$ 500,000
	\$	=	\$ -	\$ -	\$ -	\$ -	\$ -
	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total	s	500,000	\$	\$ -	\$ -	\$ -	\$ 500,000

Wastewater Treatment Plant Upgrades

Project Number: WP2137 Total Cost: \$ 51,210,000

Contact: Shayne Eades Department: Utilities



Description:

Some of the improvements have already been completed such as the bar screen. The facility plan is still being developed showing the rest of the improvements that need to be completed. The work completed so far was from the first part of the study conducted by Burns and McDonnell which was completed July 2021.

Justification:

The system is already beyond its life expectancy and substantial improvements need to be made to prepare for the future. The study completed by Burns and McDonnell so far has outlined the first steps that need to be taken. Once the facility plan is complete, the city will have a roadmap for what improvements need to be made moving forward.

PBB Considerations:

The city is mandated to be compliant with the Missouri Department of Natural Resources (DNR) and Environmental Protection Agency (EPA). The population being served is citywide. Wastewater from the Ozarks Development Corporation is also processed at the facility. The demand for the wastewater treatment plant is increasing as new residents and businesses move into the city and Ozarks Development Corporation in Pomona, Mo. There is cost recovery through utility billing. The wastewater treatment plant improvements allow for compliance with environmental laws and more sewers to be treated.

Operational Impact/Other:

Operational Impact/Other:	2024		2025	2026	2027	2028	Total
Utilities	\$ =	\$	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ =	\$	=	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ =	\$	=	\$ -	\$ -	\$ =	\$ -
Other Operational Costs							\$ -
Total	\$ -	\$	-	\$ -	\$ -	\$	\$ -
Expenditures	2024		2025	2026	2027	2028	Total
Engineering - Phase 1	\$ 1,210,000	\$	-	\$ -	\$ -	\$ -	\$ 1,210,000
Construction	\$ -	\$	50,000,000		\$ -	\$ -	\$ 50,000,000
Equipment		\$	-	\$ -	\$ -	\$ -	\$ -
	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,210,000	\$	50,000,000	\$ -	\$ -	\$ -	\$ 51,210,000
Funding Sources	2024		2025	2026	2027	2028	Total
Sewer-Debt		\$	50,000,000		\$ -	\$ -	\$ 50,000,000
Grant-ARPA	\$ 1,210,000	\$	-	\$ -	\$ -	\$ -	\$ 1,210,000
	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -
Total	\$ 1,210,000	•	50,000,000	\$ _	\$ _	\$ -	\$ 51,210,000

Southern Hills Substation Upgrades

Project Number: WP2129 Total Cost: \$ 5,700,000

Contact: Shayne Eades Department: Utilities



Description:

New substation to be installed on the city-owned property south of town, off U.S. Highway 160 West. This work is scheduled for late 2023 or early 2024. A new transmission line is being constructed as well. The line is going from the line on U.S. Highway 63 to the property south of town off U.S. Highway 160 where the new substation will be constructed.

Justification:

There is a need to improve the electrical infrastructure throughout town. With both the Washington Street and Lincoln Street substations going offline, the need to shore up the city electric grid is critical. This location provides a more stable environment for the substation and with the size of the property also provides room for growth moving forward. The transmission line will allow the city to "plug in" the new substation. This new line also helps to complete the electric ring around the city allowing for a more stable and secure infrastructure. As a result of the 2017 flood, Washington Avenue substation was decommissioned due to the threat of future flooding. As development to the Southern Hills Shopping Center continues to expand, it is becoming more difficult to supply a reliable power supply to the area.

PBB Considerations:

There is a mandate that the city maintain service reliability. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing. The substation allows for more flexibility and reliability, citywide.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ =	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Engineering	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	\$ 200,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,700,000
Transmission Line	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ 2,850,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,200,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 5,700,000
Funding Sources	2024	2025	2026	2027	2028	Total
Utility Revenue	\$ 3,200,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 5,700,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 3,200,000	\$	\$ 2,500,000	\$	\$ -	\$ 5,700,000

Sanitary Sewer Evaluation Survey

Project Number: WP2138 Total Cost: \$ 3,445,000

Contact: Shayne Eades Department: Utilities



Description:

Working with Burns and McDonnell to identify and assess the sewer collection system citywide. This work will include new data for the city GIS database. As a part of this study there will be inspections of all manholes. These inspections will involve a GPS survey of the manholes with data collected to be uploaded to the GIS database to allow for better tracking. The work will also involve smoke testing to identify whether there are leaks in the system. This identification of leaks would allow for repairs to be made to prevent rainwater and surface drainage to impact the sewer system.

Justification:

Previous studies have shown a need to better understand the sewer system and where it is bringing on surface water. This new study will allow for more efficient management of the system. The identification of leaks will also help to minimize the stress on the sewer system.

PBB Considerations:

The city is mandated by the Missouri Department of Natural Resources (DNR) to reduce infiltration in the system. The population being served is citywide. The work on the sewer system will increase as more data is available. There is cost recovery through utility billing. The Sanitary Sewer Evaluation Survey allows for a more reliable sewer system, with less infiltration, and allows for a more efficient wastewater treatment facility.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ =	\$ -	\$ -	\$ -	\$ =	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$	\$ -	\$	\$	\$
Expenditures	2024	2025	2026	2027	2028	Total
SSES	\$ 85,000	\$ 70,000	\$ -	\$ -	\$ -	\$ 155,000
CCTV	\$ 325,000	\$ 325,000	\$ -	\$ -	\$ -	\$ 650,000
Contingency Repairs	\$ 200,000	\$ 400,000	\$ 600,000	\$ 400,000	\$ =	\$ 1,600,000
Flow Monitoring	\$ 80,000	\$ -	\$ =	\$ -	\$ =	\$ 80,000
Total	\$ 690,000	\$ 795,000	\$ 600,000	\$ 400,000	\$ -	\$ 2,485,000
Funding Sources	2024	2025	2026	2027	2028	Total
Sewer Revenue	\$ 690,000	\$ 795,000	\$ 600,000	\$ 400,000	\$ -	\$ 2,485,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 690,000	\$ 795,000	\$ 600,000	\$ 400,000	\$ _	\$ 2,485,000

Lead and Copper Line Replacement

Project Number: WP2136 Total Cost: \$ 1,884,500

Contact: Shayne Eades Department: Utilities



Description:

Steps are being taken to identify and remove or replace all lead lines in the city to comply with federal and state law. Inventory is required to be finalized in October 2024.

Justification:

This is an unfunded mandate from the Environmental Protection Agency (EPA) requiring city compliance.

PBB Considerations:

There is a federal mandate by the Environmental Protection Agency (EPA) that the city replace any lead and copper found in the system. The population being served is city-wide.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ =	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$	\$ -	\$ -	\$ -	\$
Expenditures	2024	2025	2026	2027	2028	Total
Inventory	\$ 350,000	\$ -	\$ -	\$ =	\$ -	\$ 350,000
Replacement	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 875,000
Sampling	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000
Communication	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 15,000
Total	\$ 543,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 1,315,000
Funding Sources	2024	2025	2026	2027	2028	Total
Utility Revenue	\$ 543,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 1,315,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 543,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 193,000	\$ 1,315,000

Second Street Substation Upgrades

Project Number: WP2131 Total Cost: \$ 300,000



Description:

City crews will be upgrading the infrastructure at the Second Street substation. This work will be contingent on the Lincoln substation being operational.

Justification:

The substation is in need of updating and with the hospital expansion it is more pressing to get this work complete. It is important for the city to keep the utility infrastructure in good working order to provide a stable and secure electric system in the event of emergencies and outages.

PBB Considerations:

The city is mandated to maintain service reliability. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing. The substation allows for more flexibility and reliability citywide.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$	\$ -	\$ -	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Materials	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Funding Sources	2024	2025	2026	2027	2028	Total
Utility Revenue	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$	\$	\$ 300,000	\$	\$ -	\$ 300,000

Water Storage Upgrades

Project Number: WP2135 Total Cost: \$ 6,850,000

Contact: Shayne Eades Department: Utilities



Description:

Improvements to the existing water storage capacity for the potable water system. This will include upgrades to existing water towers, the potential for additional water towers, and improvements to the current water treatment plant.

Justification:

In recent years the city has hired two different engineering firms (Gonzalez and Toth and Associates) to assess the existing water treatment plant and water system. According to the reports provided by these engineering firms, there is a need for greater water storage capacity for the growing system as the city is currently nearing its limit on storage capacity. To accommodate city growth it is imperative to enhance the existing structure. By improving the water storage capacity the system will be better able to serve the growing community.

PBB Considerations:

There is no mandate for the water storage upgrades but the city is under the Missouri Department of Natural Resources (DNR) recommended usable water level. The population being served is citywide. The demand for water storage will increase as new residents and businesses move into the city. There is cost recovery through utility billing and potential ARPA funding in place. The water storage upgrades allow for more flexibility in our useable water system.

Operational Impact/Other:

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$	\$ -	\$	\$	\$ -
Expenditures	2024	2025	2026	2027	2028	Total
Planning	\$ -		\$ 1,250,000	\$ 1,250,000	\$ -	\$ 2,500,000
Construction	\$ -		\$ 1,450,000	\$ 1,450,000	\$ 1,450,000	\$ 4,350,000
		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 2,700,000	\$ 2,700,000	\$ 1,450,000	\$ 6,850,000
Funding Sources	2024	2025	2026	2027	2028	Total
Utility Revenue			\$ 2,700,000	\$ 2,700,000	\$ 1,450,000	\$ 6,850,000
ARPA Funding	\$ -			\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ _	\$ 2,700,000	\$ 2,700,000	\$ 1,450,000	\$ 6,850,000

Sanitation Building Improvements

Project Number: WP2233 Total Cost: \$ 3,631,440

Contact: Shayne Eades Department: Utilities



Description:

Build a new building at the sanitation facility to allow for more trash to be processed as the need for the transfer station grows.

Justification:

The original structure was also built in 1995, needs renovations, and is currently at maximum capacity. The building would either replace the sanitation facility or be an addition to the existing structure.

PBB Considerations:

This project is not mandated. The population being served would be citywide as that is where all trash is taken before being transferred to the landfill. The demand for the addition is growing as new businesses and residents move into the city and surrounding communities. There is cost recovery through utility billing and tipping fees in place, however, it will take several years before the cost is offset.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Finance.

Operational Impact/Other:	2024	2025	2026	2027	2028	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operational Costs						\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$
Expenditures	2024	2025	2026	2027	2028	Total
Land Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Improvements	\$ -	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000
Equipment		\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000
Funding Sources	2024	2025	2026	2027	2028	Total
Utilities		\$ =	\$ =	\$ 3,500,000	\$ -	\$ 3,500,000
	\$ -	\$ =	\$ -	\$ =	\$ =	\$ -
	\$ -	\$ =	\$ -	\$ =	\$ =	\$ -
Total	\$	\$	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000

Generator Plant Upgrades

Project Number: WP2236 Total Cost: \$8,000,000

Contact: Shayne Eades Department: Utilities



Description:

Provide upgrades to the generator plant located at Old Airport Road. This project would also involve the construction of a new substation to ensure reliable electricity for residents and businesses inside the city.

Justification:

There is a need to improve the electrical infrastructure throughout town. With both the Washington Street and Lincoln Street substations going offline, the need to shore up the city's electric grid is critical. With the generator plant being necessary during high peak events, upgrades are needed to ensure efficiency moving forward.

PBB Considerations:

There is a mandate that the city maintain service reliability but this could be achieved through other means. The population being served is citywide. The demand for the substation is increasing as more residents and businesses are moving into the city. There is cost recovery through utility billing. The substation and generator allows for more flexibility and reliability, citywide.

Operational Impact/Other:

This project requires coordination among Planning, Utilities, and Transportation.

Operational Impact/Other:	2024	2025	2026	2027		2028	Total
Utilities	\$ =	\$ -	\$ -	\$ -	\$	-	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Software Maintenance	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Other Operational Costs							\$ -
Total	\$ -	\$	\$ -	\$ -	\$		\$ -
Expenditures	2024	2025	2026	2027		2028	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$	8,000,000	\$ 8,000,000
Building Improvements	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Equipment		\$ -	\$ -	\$ -	\$	-	\$ -
	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$	8,000,000	\$ 8,000,000
Funding Sources	2024	2025	2026	2027		2028	Total
Utilities		\$ -	\$ -	\$ -	\$	8,000,000	\$ 8,000,000
	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Total	\$ -	\$ _	\$ 	\$	•	8,000,000	\$ 8,000,000

Appendix A: Master Project List

City of West Plains Master Project List

Updated 9/18/2023

CIP	Title	Status	Division
*	Aquatic Center Bathrooms	Completed	Community Services
*	Aquatic Center Diving Boards	Completed	Community Services
*	Outdoor Pickleball Courts	Completed	Community Services
	Tractor Supply Turning Lane on U.S. Highway 160	Completed	MoDOT
*	Warehouse Improvements	Completed	Planning
	Sports Complex additional parking (Across from Sports Complex)	Completed	Transportation
*	AMI Phase 2 Meter Replacement	Completed	Utilities
	Total # of Projects Completed:	7	

CIP	Title	Status	Division
*	Civic Center Facility Upgrades	In Progress	Community Services
*	Galloway Park Bathrooms	In Progress	Community Services
*	North Terra Golf Course Irrigation Well	In Progress	Community Services
*	SCADA Upgrade	In Progress	Community Services
	Wayfinding Signage	In Progress	Community Services
	Fire Station #2 and #3 Repair	In Progress	Fire Department
*	Campus Improvements	In Progress	Planning
	Domain Consolidation	In Progress	Planning
	Garner Basin	In Progress	Planning
	Garner Villas	In Progress	Planning
*	North Fork Detention Basin	In Progress	Planning
	Regional Detention Facilities	In Progress	Planning
	Residential Flood Buyouts	In Progress	Planning
	Airport - Fuel Farm	In Progress	Transportation
	Airport - hangar concrete floor and improvements (lighting etc)	In Progress	Transportation
	Grace Avenue drainage ditch	In Progress	Transportation
*	Saint Louis Bridge Upgrades	In Progress	Transportation
*	Sidewalk Improvement Plan	In Progress	Transportation
*	U.S. Highway 160 Overpass	In Progress	Transportation
	Fiber Cable to all City Properties	In Progress	Utilities
*	Garner Villas Infrastructure Extension	In Progress	Utilities
*	Lead and Copper Line Improvements	In Progress	Utilities
	Lighting Project on Missouri Avenue, Broadway Avenue and Georgia White Walking Park	In Progress	Utilities
*	Lincoln Street Substation	In Progress	Utilities
*	Sanitary Sewer Evaluation Survey (SSES)	In Progress	Utilities
	Security Upgrade for Substations	In Progress	Utilities
*	South Valley Road Sewer Extension	In Progress	Utilities
*	Southern Hills Substation	In Progress	Utilities
	Southern Hills Utility Upgrades	In Progress	Utilities
*	WWTP Phase 1 (Current with HDR)	In Progress	Utilities
	Total # of Projects In Progre	ss: 30	

CIP	Title	Status	Department
	Parks Maintenance	Maintenance	Community Services
*	IT Maintenance	Maintenance	Planning
	Creek Maintenance	Maintenance	Transportation
	Mowing Contract	Maintenance	Transportation
	Sidewalk Maintenance	Maintenance	Transportation
*	Street Maintenance	Maintenance	Transportation
*	Vehicle Replacement Plan	Maintenance	Transportation
	Tree Trimming	Maintenance	Utilities
*	Utility Maintenance	Maintenance	Utilities
	Total # of Maintenance Projects:	9	

CIP	Title	Status	Department
	Howell Avenue Overpass	Pending	Transportation
	Solar Array Purchase	Pending	Utilities
	Total # of Projects Pending	2	

CIP	Title	Status	Department
*	City Hall HVAC Replacement	FY24	City Wide
*	Butler Children's Park Phase 3	FY26	Community Services
*	Civic Center ADA Compliance	FY24	Community Services
*	Civic Center Equipment Replacement	FY24	Community Services
*	Civic Center HVAC	FY25	Community Services
*	Civic Center Pool Upgrades	FY25	Community Services
*	Civic Center Roof Replacement	FY28	Community Services
*	Civic Center Safety & Security	FY24	Community Services
*	Civic Center Theater Upgrades	FY24	Community Services
*	JMB Perimeter Trail	FY26	Community Services
*	Library HVAC Replacement	FY24	Community Services
*	New Lighting at Hilburn Complex	FY24	Community Services
*	Shading at Hilburn Complex	FY24	Community Services
*	Utility Payment Kiosk	FY24	Finance
*	Fire Extinguisher Training	FY24	Fire Department
*	Fire Extractor Bunker Gear	FY24	Fire Department
*	Fire Facility Improvements	FY24	Fire Department
*	Fire Radios Upgrade	FY26	Fire Department
	Shooting Range Improvements	FY26	Police Department
*	Airport - Construct Hangars	FY27	Transportation
*	Airport - Parallel Taxiway and Apron Maintenance	FY25	Transportation
*	Airport - Perimeter Fencing	FY25	Transportation
	Airport - Relocate Automated Surface Observing Systems (ASOS)	FY27	Transportation
*	Airport - Runway Extension	FY27	Transportation
	Battery Backup for Signal Lights	FY24	Transportation
	Creek Channelization	FY25	Transportation
*	Paving Sanitation Drive	FY24	Transportation
	Relocating Bus Stops	FY24	Transportation
	Retention Ponds at Lincoln Street	FY25	Transportation
*	Saint Louis Roadway Improvements	FY24	Transportation
*	Generator Plant Upgrades	FY26	Utilities
	Quail Run Electric Improvements	FY25	Utilities
*	Sanitation Building Improvements	FY27	Utilities
*	Second Street Substation Upgrade (Pending Lincoln Substation)	FY26	Utilities
*	Splash Pad Recirculation	FY26	Utilities
*	Water Storage Upgrades	FY26	Utilities
	Total # of Projects Scheduled over the next 5 year cycle:	36	

CIP	Title	Status	Department
	Route 63 Traffic Study	In Progress	MoDOT
	Highway BB Intersection Improvements	In Progress	MoDOT
	Total # of Projects Tracked:	2	

CIP	Title	Status	Department
	Airport - Entrance Road Rehab	Unfunded	Transportation
	City Radio Improvements	Unfunded	Transportation
	County Road 6460 Improvements	Unfunded	Transportation
	Extension of Thayer Avenue	Unfunded	Transportation
	Luna Drive Intersection Improvements	Unfunded	Transportation
	North Terra Golf Course Pro Shop Improvements	Unfunded	Community Services
	Porter Wagoner and Girdley Intersection Improvements	Unfunded	Transportation
	Reese School Property Improvements	Unfunded	Community Services
	Saint Louis and Broadway Intersection Improvements	Unfunded	Transportation
	Sports Complex Improvements	Unfunded	Community Services
	Total # of Projects Unfunded	10	

Appendix B: City Fleet Upgrade

Capital Improvement Plan 2024 through 2028

Project	Department /								2024 - 2028
Number	Project Name	Туре		2024	2025	2026	2027	2028	Total
	City Fleet Upgrade								
WP2114	Admin Vehicle Replacement	Vehicles & Apparatus		-	-	30,000	-	-	30,000
WP2114	Comm Svcs Vehicle Replacement	Vehicles & Apparatus		-	30,000	-	-	-	30,000
WP2114	Parks Vehicle Replacement	Vehicles & Apparatus	30	,000	-	-	-	-	30,000
WP2114	Parks - Side by Side	Equipment	18	,000	-	-	-	-	18,000
WP2114	Golf Tractor	Equipment	25	,000	-	-	-	-	25,000
WP2114	Golf Gator	Equipment	25	,000	-	-	-	-	25,000
WP2114	Golf Tow-Behind Mower	Equipment	30	,000	-	-	-	-	30,000
WP2114	Golf Carts	Equipment	20	,000	-	-	-	-	20,000
WP2114	Golf Sprayer	Equipment		-	60,000	-	-	-	60,000
WP2114	Planning Vehicle Replacement	Vehicles & Apparatus		-	-	25,000	-	-	25,000
WP2114	Building Vehicle Replacement	Vehicles & Apparatus		-	-	25,000	27,000	-	52,000
WP2114	Stormwater Vehicle Replacement	Vehicles & Apparatus		-	-	-	27,000	-	27,000
WP2114	Police Vehicle Replacement	Vehicles & Apparatus	373	,500	324,000	319,000	547,000	301,000	1,864,500
WP2114	Fire Vehicle Replacement	Vehicles & Apparatus	750	,000	-	1,700,000	-	-	2,450,000
WP2114	Airport Vehicle Replacement	Vehicles & Apparatus		-	-	30,000	-	-	30,000
WP2114	Airport Vehicle - Fuel Truck (Used)	Vehicles & Apparatus	25	,000	-	-	-	-	25,000
WP2114	Airport Vehicle - Tug	Equipment	18	,000	-	-	-	-	18,000
WP2114	Streets - Skid Steer	Equipment	100	,000	-	-	-	-	100,000
WP2114	Cemetery Vehicle Replacement	Vehicles & Apparatus		-	-	-	30,000	-	30,000
WP2114	Street Vehicle Replacement	Vehicles & Apparatus		-	325,000	120,000	270,000	220,000	935,000
WP2114	Transit Bus/Van Replacement	Vehicles & Apparatus	108	,000	-	130,000	30,000	150,000	418,000
WP2114	Electric Dept Vehicle Replacements	Vehicles & Apparatus	626	,000	175,000	175,000	205,000	-	1,181,000
WP2114	Warehouse Forklift/ Vehicle	Vehicles & Apparatus	36	,000	-	-	-	45,000	81,000
WP2114	WTP Vehicles	Vehicles & Apparatus		-	40,000	-	40,000	-	80,000
WP2114	Water Vehicles	Vehicles & Apparatus	60	,000	-	50,000	130,000	-	240,000
WP2114	Water Vehicles (Heavy Machinery)	Vehicles & Apparatus	200	,000	180,000	-	-	-	380,000
WP2114	Meter Reader Vehicle (Water)	Vehicles & Apparatus		-	40,000	-	-	-	40,000
WP2114	Sewer Vehicles	Vehicles & Apparatus		-	80,000	-	130,000	-	210,000
WP2114	Sewer Equipment (Heavy Machinery)	Vehicles & Apparatus		-	100,000	-	-	-	100,000
WP2114	WWTP Vehicles	Vehicles & Apparatus	270	,000	40,000	-	170,000	-	480,000
WP2114	Refuse Vehicles	Vehicles & Apparatus	175	,000	750,000	950,000	325,000	-	2,200,000
WP2114	Transfer Station Vehicles	Vehicles & Apparatus	290	,000	-	-	-	-	290,000
WP2114	Recycle Trailer	Vehicles & Apparatus		-	-	-	-	-	-
	SUBTOTAL		\$ 3,179	,500 \$	2,144,000 \$	3,554,000 \$	1,931,000 \$	716,000 \$	11,524,500