

**City of West Plains, MO**  
**Cash Balance Projection - FY2021**  
**City Operations and Capital Purchases**

	<u>Unrestricted</u>	<u>Capital Improvements</u>	<u>Street</u>
<b>Total Revenues Budgeted FY2021</b>	<b>9,431,438</b>	<b>1,125,000</b>	<b>1,743,600</b>
Direct Operating Expenditures:			
Total Payroll	(3,982,950)	-	-
Total Benefit	(1,570,600)	-	-
Total Other Direct Operating Expenses	(2,104,722)	-	-
Total Direct Operating Expenditures	(7,658,272)	-	-
Indirect Operating Expenditures:			
Risk Mitigation	(655,000)	-	-
Human Resources	(142,100)	-	-
IT	(179,900)	-	-
Debt Service	(313,000)	(930,000)	-
Fleet Management	(360,000)	-	-
Public Relations	(46,000)	-	-
Total Indirect Operating Expenditures	(1,696,000)	(930,000)	-
<b>Total Proposed Operating Expenditures Budgeted FY2021</b>	<b>(9,354,272)</b>	<b>(930,000)</b>	<b>-</b>
<b>Total Proposed Capital Expenditures FY2021</b>	<b>(253,700)</b>	<b>(1,024,500)</b>	<b>(1,947,500)</b>
<b>Total Proposed Expenditures FY2021</b>	<b>(9,607,972)</b>	<b>(1,954,500)</b>	<b>(1,947,500)</b>
<b>Net Increase / (Decrease) in Cash Balance</b>	<b>(176,534)</b>	<b>(829,500)</b>	<b>(203,900)</b>
<b>Beginning Cash Balance, Jan 31, 2020</b>	<b>3,206,456</b>	<b>2,431,665</b>	<b>1,438,973</b>
<b>Ending Cash Balance, Mar 31, 2021</b>	<b>\$ 3,029,922</b>	<b>\$ 1,602,165</b>	<b>\$ 1,235,073</b>
Paypoint HR Payraise Allowance	(500,000)		
Associated Benefits (FICA and LAGERS)	(136,250)		
Total Paypoint HR Allowance	(636,250)		
<b>Adjusted Ending Cash Balance, Mar 31, 2021</b>	<b>\$ 2,393,672</b>		
Average Daily Spend	\$ 28,066.36		
Days Cash on Hand	85.29		

**City of West Plains, MO**  
**Large Capital Purchase Sheet - FY2021 Budget**

Dept	Name	Description	Comments	Source of Funds				
				Unrestricted	Cap Imp	Street	Utility Op	Utility Cap
112	Administration	Strategic Plan	Consultant to do strategic plan; put extra in as a contingency for coverage	20,000	-	-	-	-
114	IT	Computer hardware	Server maintenance, replacement hard drives, new computers, and 16 SSD hard drives for the network.	15,000	-	-	-	15,000
114	City Hall Complex	Phone system improvements		-	90,000	-	-	40,000
120	Planning	Miscellaneous equipment		4,200	-	-	-	-
120	Planning	Survey equipment	Survey equipment including base station	25,000	-	-	-	25,000
120	Planning	Land acquisition	Possible acquisition of the Deidiker, Squires, and Stewart properties.	-	360,000	-	-	-
133	Police	Omnigo	CrimeStar replacement. First year cost.	29,000	-	-	-	-
139	Airport	Tank monitoring and reporting	Eliminates weekend and holiday	15,000	-	-	-	-
140	Street Department	2 chainsaws, drill set, new batteries		2,500	-	-	-	-
140	Streets	Traffic Study for US 63		-	-	50,000	-	-
147	City Hall Complex	City Hall Security Improvements		-	19,500	-	-	45,500
147	City Hall Complex	City Fleet Lease Purchases		125,000	-	-	-	-
167	Civic Center	Civic Center refresh	prep for volleyball tournament; \$30k rollover for curtains and pads and \$125k for FY2021	-	80,000	-	-	-
170	Parks	All Inclusive Park	City's match on all inclusive park; may not be needed until next fiscal	-	250,000	-	-	-
170	Parks	Splash Pad	Splash Pad	-	200,000	-	-	-
170	Parks	Peoples Park pavilion shingles and paint		5,000	-	-	-	-
170	Parks	Dog Park	fencing in FY2020 budget; obstacles included above	-	-	-	-	-
172	Swimming Pool	New dolphin		5,500	-	-	-	-
173	Winter Sports Complex	Replace garage door	Current garage door is leaking water in the building.	7,500	-	-	-	-
179	Golf	Capital improvements golf course equip	Stan to determine	-	25,000	-	-	-
<b>Totals</b>				<b>253,700</b>	<b>1,024,500</b>	<b>50,000</b>	<b>-</b>	<b>125,500</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

	General Fund	Debt Service	GOCAT	Administration	Risk Management & Mitigation	IT
<b>Total</b>	<b>103</b>	<b>104</b>	<b>110</b>	<b>112</b>	<b>113</b>	<b>114</b>
<b>REVENUES</b>						
Sales	-	-	-	-	-	-
Miscellaneous Revenue	1,500	-	-	-	50,000	-
Permits and Fees	52,400	-	-	-	-	-
Interest Earned	189,000	-	-	-	-	-
Rent Income	42,000	-	-	-	-	-
Taxes	6,899,000	-	-	-	-	-
Grant Revenue	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Donations	-	-	-	-	-	-
Fines, Forfeitures	-	-	-	-	-	-
<b>Total Revenues</b>	<b>7,183,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>-</b>
<b>EXPENDITURES</b>						
Salaries	-	-	-	321,200	-	50,150
Benefits	-	-	-	113,550	-	19,150
Supplies	-	-	2,700	16,700	5,000	2,300
General Expenses	-	-	3,750	48,200	5,000	5,100
Vehicles	-	-	-	-	-	-
System Maintenance	-	-	-	-	-	-
Contracted Services	-	-	1,000	80,000	-	82,500
Overhead	-	-	26,300	27,700	645,000	20,700
Depreciation Expense	-	-	-	-	-	-
Purchase for Resale	-	-	-	-	-	-
Lease Purchase	-	1,243,000	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-
<b>Capital Outlay &gt; \$5,000</b>	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>1,243,000</b>	<b>33,750</b>	<b>607,350</b>	<b>655,000</b>	<b>179,900</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>74,816</b>	<b>(1,243,000)</b>	<b>(33,750)</b>	<b>(607,350)</b>	<b>(605,000)</b>	<b>(179,900)</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

	Human Resources <b>115</b>	Public Relations <b>116</b>	Planning <b>120</b>	Fleet Management <b>122</b>	Building Official <b>125</b>	Prosecuting Attorney <b>131</b>	Municipal Court <b>132</b>
<b><u>REVENUES</u></b>							
Sales	-	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	133,200	-	-
Interest Earned	-	-	-	-	-	-	-
Rent Income	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Grant Revenue	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Fines, Forfeitures	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	<b>133,200</b>	-	-
<b><u>EXPENDITURES</u></b>							
Salaries	-	-	81,000	-	68,800	15,100	84,100
Benefits	39,600	-	34,500	-	29,350	1,150	29,800
Supplies	-	3,000	5,590	-	1,100	600	1,350
General Expenses	100,500	35,500	320	-	-	200	1,800
Vehicles	-	-	-	360,000	-	-	-
System Maintenance	-	-	-	-	-	-	-
Contracted Services	-	7,500	20,000	-	-	63,000	750
Overhead	2,000	-	1,000	-	-	-	-
Depreciation Expense	-	-	-	-	-	-	-
Purchase for Resale	-	-	-	-	-	-	-
Lease Purchase	-	-	-	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-	-
<b>Capital Outlay &gt; \$5,000</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>142,100</b>	<b>46,000</b>	<b>142,410</b>	<b>360,000</b>	<b>99,250</b>	<b>80,050</b>	<b>117,800</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>(142,100)</b>	<b>(46,000)</b>	<b>(142,410)</b>	<b>(360,000)</b>	<b>33,950</b>	<b>(80,050)</b>	<b>(117,800)</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

	Police <b>133</b>	Animal Control <b>134</b>	Emergency Management <b>135</b>	Fire <b>137</b>	Airport <b>139</b>	Street Department <b>140</b>	Cemetery <b>141</b>
<b>REVENUES</b>							
Sales	-	-	-	-	155,900	-	1,200
Miscellaneous Revenue	7,800	-	-	-	200	9,300	-
Permits and Fees	100	1,000	-	-	-	-	-
Interest Earned	-	-	-	-	-	-	2,300
Rent Income	-	-	-	-	36,550	-	-
Taxes	-	-	-	-	-	2,540,600	-
Grant Revenue	14,717	-	-	-	-	-	-
Charges for Services	-	-	-	-	40	2,500	10,850
Donations	-	700	-	-	-	-	-
Fines, Forfeitures	141,400	550	-	-	-	-	-
<b>Total Revenues</b>	<b>164,017</b>	<b>2,250</b>	<b>-</b>	<b>-</b>	<b>192,690</b>	<b>2,552,400</b>	<b>14,350</b>
<b>EXPENDITURES</b>							
Salaries	1,307,800	29,700	6,300	577,400	54,000	330,350	63,650
Benefits	544,550	15,200	2,300	176,450	27,250	166,150	29,950
Supplies	45,034	3,000	500	22,250	4,250	84,550	1,450
General Expenses	59,493	3,650	1,375	27,750	6,000	2,400	7,700
Vehicles	-	-	-	-	-	-	-
System Maintenance	-	-	-	-	-	750	-
Contracted Services	51,810	-	3,000	16,800	-	86,310	-
Overhead	10,600	3,250	-	30,000	13,500	940	2,750
Depreciation Expense	-	-	-	-	-	-	-
Purchase for Resale	-	-	-	-	130,350	-	-
Lease Purchase	26,745	5,185	-	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-	-
<b>Capital Outlay &gt; \$5,000</b>	-	-	-	-	-	1,897,500	-
<b>Total Expenditures</b>	<b>2,046,032</b>	<b>59,985</b>	<b>13,475</b>	<b>850,650</b>	<b>235,350</b>	<b>2,568,950</b>	<b>105,500</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>(1,882,015)</b>	<b>(57,735)</b>	<b>(13,475)</b>	<b>(850,650)</b>	<b>(42,660)</b>	<b>(16,550)</b>	<b>(91,150)</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

	Street Construction <b>143</b>	Shop <b>144</b>	Health <b>146</b>	City Hall Complex <b>147</b>	City Beautification <b>163</b>	Economic Development <b>164</b>	Tourism <b>165</b>
<b>REVENUES</b>							
Sales	-	-	-	-	-	-	3,000
Miscellaneous Revenue	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-
Interest Earned	-	-	-	-	-	-	-
Rent Income	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	292,032
Grant Revenue	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	50
Donations	-	-	-	-	-	-	500
Fines, Forfeitures	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	<b>295,582</b>
<b>EXPENDITURES</b>							
Salaries	117,650	43,900	-	57,750	-	-	55,100
Benefits	57,450	22,900	-	28,250	-	-	10,300
Supplies	3,300	4,900	5,125	9,100	-	450	17,050
General Expenses	700	375	2,350	21,100	-	35,150	183,302
Vehicles	-	-	-	-	-	-	-
System Maintenance	-	-	-	-	-	-	-
Contracted Services	-	400	20,000	6,000	-	114,400	1,500
Overhead	240	200	1,350	-	-	-	5,880
Depreciation Expense	-	-	-	-	-	-	-
Purchase for Resale	-	-	-	-	-	-	2,250
Lease Purchase	-	-	-	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-	-
Capital Outlay > \$5,000	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>179,340</b>	<b>72,675</b>	<b>28,825</b>	<b>122,200</b>	-	<b>150,000</b>	<b>275,382</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>(179,340)</b>	<b>(72,675)</b>	<b>(28,825)</b>	<b>(122,200)</b>	-	<b>(150,000)</b>	<b>20,200</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

	Library <b>166</b>	Civic Center <b>167</b>	Galloway Park <b>169</b>	Parks <b>170</b>	Swimming Pool <b>172</b>	Winter Sports Complex <b>173</b>	Concessions <b>174</b>
<b>REVENUES</b>							
Sales	-	38,750	-	-	-	-	50,000
Miscellaneous Revenue	4,000	250	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-
Interest Earned	10,500	-	-	-	-	-	-
Rent Income	7,600	123,117	-	1,100	9,000	-	-
Taxes	509,000	341,000	-	501,367	-	-	-
Grant Revenue	3,000	-	-	-	-	-	-
Charges for Services	14,000	130,000	-	-	30,000	50,500	-
Donations	3,100	-	-	-	-	-	-
Fines, Forfeitures	8,000	-	-	-	-	-	-
<b>Total Revenues</b>	<b>559,200</b>	<b>633,117</b>	<b>-</b>	<b>502,467</b>	<b>39,000</b>	<b>50,500</b>	<b>50,000</b>
<b>EXPENDITURES</b>							
Salaries	271,500	221,150	-	176,100	69,550	7,500	26,000
Benefits	103,300	93,050	-	83,800	5,350	600	2,000
Supplies	66,650	23,000	-	5,600	11,400	1,500	5,000
General Expenses	59,950	82,400	-	6,600	1,800	8,200	100
Vehicles	200	-	-	-	-	-	-
System Maintenance	-	-	-	-	-	-	-
Contracted Services	31,500	31,000	-	43,500	2,500	30,300	-
Overhead	69,550	152,400	-	7,700	8,750	20,000	-
Depreciation Expense	-	-	-	-	-	-	-
Purchase for Resale	-	22,500	-	-	-	-	40,000
Lease Purchase	-	-	-	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-	-
<b>Capital Outlay &gt; \$5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>602,650</b>	<b>625,500</b>	<b>-</b>	<b>323,300</b>	<b>99,350</b>	<b>68,100</b>	<b>73,100</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>(43,450)</b>	<b>7,617</b>	<b>-</b>	<b>179,167</b>	<b>(60,350)</b>	<b>(17,600)</b>	<b>(23,100)</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

	Senior Citizens <b>176</b>	Softball <b>177</b>	Youth Baseball/Softb all <b>178</b>	Golf <b>179</b>	Transit Grant <b>184</b>	Law Enforcement Grant <b>191</b>	Police Grants <b>193</b>
<b>REVENUES</b>							
Sales	-	-	-	21,000	-	-	-
Miscellaneous Revenue	-	-	-	-	1,500	-	-
Permits and Fees	-	-	-	-	-	-	-
Interest Earned	-	-	-	-	-	-	-
Rent Income	-	-	-	63,000	8,700	-	-
Taxes	-	-	-	-	-	-	-
Grant Revenue	-	-	-	-	75,000	-	-
Charges for Services	-	8,150	26,000	178,500	20,200	-	-
Donations	-	-	-	-	-	-	-
Fines, Forfeitures	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>8,150</b>	<b>26,000</b>	<b>262,500</b>	<b>105,400</b>	<b>-</b>	<b>-</b>
<b>EXPENDITURES</b>							
Salaries	-	4,200	5,400	170,350	88,900	-	-
Benefits	-	300	400	54,150	41,850	-	-
Supplies	350	1,200	8,400	64,500	1,550	-	-
General Expenses	3,250	1,200	7,700	6,250	4,700	-	-
Vehicles	-	-	-	-	22,700	-	-
System Maintenance	-	-	-	-	-	-	-
Contracted Services	500	5,000	6,000	12,000	400	-	-
Overhead	17,300	4,200	4,500	12,500	14,700	-	-
Depreciation Expense	-	-	-	-	-	-	-
Purchase for Resale	-	-	-	24,000	-	-	-
Lease Purchase	-	-	-	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-	-
<b>Capital Outlay &gt; \$5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>21,400</b>	<b>16,100</b>	<b>32,400</b>	<b>343,750</b>	<b>174,800</b>	<b>-</b>	<b>-</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>(21,400)</b>	<b>(7,950)</b>	<b>(6,400)</b>	<b>(81,250)</b>	<b>(69,400)</b>	<b>-</b>	<b>-</b>

City of West Plains, MO  
 Summary Budget - All Departments  
 City Operations - FY2021

	Fire Grant <b>195</b>	Misc Fire Grant <b>197</b>	Task Force Grant <b>204</b>	DRA GOCAT Grant <b>216</b>	RTP Galloway Park <b>217</b>	HMGP Worel Buyouts <b>218</b>	CDBG North Fork Basin <b>219</b>
<b>REVENUES</b>							
Sales	-	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-
Interest Earned	-	-	-	-	-	-	-
Rent Income	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Grant Revenue	-	60,517	-	-	150,000	-	-
Charges for Services	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-
Fines, Forfeitures	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>60,517</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>-</b>	<b>-</b>
<b>EXPENDITURES</b>							
Salaries	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-
Supplies	-	-	-	-	150,000	-	-
General Expenses	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-
System Maintenance	-	-	-	-	-	-	-
Contracted Services	-	-	-	-	-	-	15,000
Overhead	-	-	-	-	-	-	-
Depreciation Expense	-	-	-	-	-	-	-
Purchase for Resale	-	-	-	-	-	-	-
Lease Purchase	-	-	-	-	-	-	-
Capital Tax Bond Revenue	-	-	-	-	-	-	-
Bond Expense Activity	-	-	-	-	-	-	-
Capital Outlay \$1,000 -	-	-	-	-	-	-	-
Capital Outlay > \$5,000	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>-</b>	<b>15,000</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>-</b>	<b>60,517</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>

**City of West Plains, MO**  
**Summary Budget - All Departments**  
**City Operations - FY2021**

EDA  
 Stormwater  
 Basins  
**220**


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**REVENUES**

Sales	-
Miscellaneous Revenue	-
Permits and Fees	-
Interest Earned	-
Rent Income	-
Taxes	-
Grant Revenue	-
Charges for Services	-
Donations	-
Fines, Forfeitures	-
<b>Total Revenues</b>	<b>-</b>

**EXPENDITURES**

Salaries	-
Benefits	-
Supplies	-
General Expenses	-
Vehicles	-
System Maintenance	-
Contracted Services	-
Overhead	-
Depreciation Expense	-
Purchase for Resale	-
Lease Purchase	-
Capital Tax Bond Revenue	-
Bond Expense Activity	-
Capital Outlay \$1,000 -	-
<b>Capital Outlay &gt; \$5,000</b>	<b>-</b>
<b>Total Expenditures</b>	<b>-</b>

**REVENUES OVER / (UNDER) EXPENDITURES** **-**

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